

March 10, 2022

## OPG REPORTS 2021 FINANCIAL RESULTS

### ***Darlington Refurbishment Project achieves milestone with two Units in refurbishment; OPG advances clean nuclear energy project with selection of SMR technology partner***

**Toronto** – Ontario Power Generation Inc. (OPG or Company) today reported its financial and operating results for 2021, with net income attributable to the Shareholder of \$1,325 million, compared to \$1,361 million for the same period last year.

Fourth quarter highlights include:

#### **Darlington Refurbishment**

The four-unit Darlington Refurbishment project has reached a significant milestone with the commencement of the reassembly of Unit 3 and, in February 2022, the refurbishment of Unit 1, the third unit to be overhauled. “For the first time since the project began, we are refurbishing two units concurrently,” said Ken Hartwick, OPG President and CEO. “The detailed planning, innovations and lessons learned, including COVID-19 safety measures, over the course of the project have set the team up for success as we continue the refurbishment of the Darlington station.”

#### **Darlington Small Modular Reactor Technology Development Partner**

In December 2021, OPG announced that it would collaborate with GE Hitachi Nuclear Energy with the goal of deploying Canada’s first grid-scale small modular reactor (SMR) at the Darlington New Nuclear project (DNNP) site. This clean energy project is anticipated to be completed as early as 2028, pending regulatory approvals. OPG expects to commence site preparation activities in 2022 and to apply to the Canadian Nuclear Safety Commission for a licence to construct application by the end of the year.

“Nuclear energy is a proven zero emissions baseload energy source that will help [OPG achieve net-zero](#) carbon emissions and assist with the economy-wide decarbonization. As a new source of energy, the nuclear energy potential of SMRs is critical in combating climate change,” said Hartwick. “Beyond the clean energy benefits, this project will drive employment and growth across Canada’s nuclear supply chain.”

## **Renewable Hydroelectric Facilities**

OPG continues to execute on an extensive overhaul program at its hydroelectric facilities across Ontario to ensure this clean and renewable power can support the province for decades to come. Investments are also being made to grow OPG's clean generation portfolio in the United States. "As a company, we have made a commitment to reach net-zero carbon emissions by 2040 and investing in our hydroelectric assets is key to reaching that goal," said Hartwick.

## **People and Culture**

Building upon the Company's organizational values of safety, integrity, excellence, and people and citizenship, OPG will launch its Equity, Diversity and Inclusion (ED&I) Strategy externally in March 2022. The strategy will serve as OPG's roadmap towards ED&I excellence. OPG will rely on external benchmarks to be accountable, measure progress and ensure advancement of the strategy – to become one of Canada's Best Diversity Employers and a global ED&I best practice leader. "We are committed to accelerating equity, celebrating diversity, and fostering a culture of inclusion," said Hartwick. "Diverse workforces are at the core of creating environments where everyone can work safely and to their full potential every day."

"I also would like to thank OPG's supportive and dedicated workforce, project partners, and suppliers across the province who have been working diligently and safely as they kept the lights on for Ontario's homes, hospitals and businesses during the ongoing COVID-19 pandemic," said Hartwick. "Our workers' commitment to safety and excellence has helped Ontario power through these difficult and demanding conditions."

## **Net income attributable to the Shareholder**

The decrease in net income attributable to the Shareholder for 2021, compared to 2020, was mainly due to lower electricity generation from the regulated nuclear stations, as planned, due to the actions taken in 2020 to ensure grid reliability during the onset of the COVID-19 pandemic. OPG has begun to return to customers the net favourable impact on electricity revenue net of operations, maintenance and administration (OM&A) expenses arising from the Company's pandemic response over 2020 and 2021 of \$47 million, as part of the Ontario Energy Board (OEB) approved settlement agreement on OPG's application for regulated prices for nuclear electricity generation for the 2022-2026 period.

The decrease in net income was partially offset by higher earnings from OPG's portfolio of combined cycle gas turbine (combined cycle) plants in Ontario acquired in April 2020, and lower income tax expense primarily due to a higher amount of income tax expense deferred as regulatory assets compared to 2020 and the impact of lower earnings before taxes.

On November 15, 2021, the OEB issued a written decision on OPG's application for regulated prices for nuclear electricity generation for the 2022-2026 period. The decision and subsequent order implementing the new regulated prices reflect the terms of an OEB-approved settlement agreement reached by OPG and intervenors on most of the issues in the application, provide support for the remainder of the Darlington Refurbishment project and OPG's advancement of a SMR at the DNNP site, and

complete the prudence review of the Heavy Water Storage and Drum Handling Facility (HWSF) project costs. The approved rate base amount for the HWSF is lower than the cost of the asset, which resulted in a charge to earnings before interest and taxes of \$111 million in the fourth quarter of 2021. An effective date of January 1, 2022 was approved for the new regulated prices. The base regulated price for OPG's hydroelectric electricity generation for the 2022-2026 period is frozen at the approved 2021 regulated price. The resulting average residential customer bill impact from changes in OPG's regulated prices is less than 0.2 per cent annually or approximately \$0.19 on a typical monthly residential customer bill each year over the 2022-2026 period.

## **Generating and Operating Performance**

Electricity generated in 2021 was 77.6 terawatt hours (TWh) compared to 82.1 TWh in 2020. The decrease in generation was primarily due to lower electricity from the Regulated – Nuclear Generation business segment and lower generation from hydroelectric stations due to lower water flows.

### *Regulated – Nuclear Generation Segment*

Electricity generation from the regulated nuclear stations decreased by 4.2 TWh in 2021 compared to 2020. The decrease was primarily due to higher cyclical maintenance outage days at the Darlington nuclear generating station (Darlington GS) in 2021, including the deferral of a planned maintenance outage from 2020 to 2021 in response to the COVID-19 pandemic. The decrease was also driven by the deferred start to the refurbishment execution on Unit 3 in 2020, resulting in all Darlington GS Units generating electricity following the return to service of Unit 2 from refurbishment on June 4, 2020 and prior to Unit 3 being taken offline on July 30, 2020 for a planned outage immediately preceding the start of refurbishment activities.

The unit capability factor at the Darlington GS decreased from 93.1 per cent for 2020 to 82.7 per cent for 2021 reflecting a higher number of planned outage days at the station. The unit capability factor at the Pickering nuclear generating station (Pickering GS) increased from 76.3 per cent for 2020 to 78.9 per cent for 2021 due to fewer planned outage days, partially offset by a higher number of unplanned outages.

In December 2021, OPG completed a comprehensive update of the estimate for its obligations for nuclear waste management and nuclear facilities decommissioning as part of the required process to periodically update the reference plan under the Ontario Nuclear Funds Agreement (ONFA) between OPG and the Province of Ontario (Province or Shareholder). The updated reference plan was approved by the Province in March 2022, with an effective date of January 1, 2022. Based on the updated estimates, the segregated funds set aside under the ONFA to fund these obligations continue to be fully funded. As at December 31, 2021, the update resulted in a decrease of approximately \$327 million to the fixed asset removal and nuclear waste management liabilities recorded in the Company's financial statements, with a corresponding reduction to the carrying value of the nuclear generating stations to which these obligations relate.

### *Regulated – Hydroelectric Generation Segment*

Electricity generation from the regulated hydroelectric stations decreased by 1.3 TWh during 2021 compared to 2020, primarily due to lower water flows across most of Ontario. Availability at the regulated hydroelectric stations increased to 88.4 per cent for 2021, compared to 88.2 per cent for 2020. The marginal increase was largely due to fewer unplanned outages across the regulated hydroelectric facilities, partially offset by higher planned outages from the deferral of certain planned maintenance and project activities from 2020 to 2021 in response to the onset of the COVID-19 pandemic.

### *Contracted Hydroelectric and Other Generation Segment*

Electricity generation from the Contracted Hydroelectric and Other Generation business segment decreased by 0.9 TWh in 2021 compared to 2020, primarily due to lower water flows at the contracted hydroelectric facilities in Ontario and at the hydroelectric facilities in the United States.

Availability of the Ontario-based hydroelectric stations in the segment increased to 87.5 per cent for 2021 from 86.2 per cent in 2020, primarily due to fewer unplanned outages, mainly at the stations in the northeastern Ontario region.

### *Atura Power Segment*

Electricity generation from the combined cycle plants increased by 1.9 TWh in 2021 compared to 2020, primarily due to electricity generation from the portfolio of combined cycle plants acquired on April 29, 2020, and higher generation in the second half of 2021. Thermal Availability of the generating stations in the segment of 93.5 per cent was comparable with 93.7 per cent in 2020.

### *Total Generating Cost*

The Enterprise Total Generating Cost (TGC) per megawatt hour (MWh) was \$60.41 for 2021, compared to \$50.56 for 2020. The Enterprise TGC per MWh increased for the year ended December 31, 2021, primarily due to lower electricity generation, and higher cyclical maintenance outage OM&A expenses, excluding the impact of regulatory deferral and variance accounts (regulatory accounts), from the Regulated – Nuclear Generation business segment. The increase was also driven by lower electricity generation from the Regulated – Hydroelectric business segment due to lower water flows at regulated stations in Ontario. Enterprise TGC per MWh is a non-GAAP financial measure and does not have any standardized meaning prescribed by US GAAP. Additional information about the non-GAAP measure and a reconciliation is provided within the appendix to this news release.

## **Generation Development**

OPG is undertaking a number of generation development and other major projects in support of Ontario's electricity system. The Company continues to execute on these projects while maintaining enhanced safety measures in response to the COVID-19 pandemic.

Significant developments during the fourth quarter of 2021 included the following:

### *Darlington Refurbishment*

The Darlington Refurbishment project will extend the operating life of the four-unit Darlington GS by at least 30 years.

In February 2022, OPG commenced the refurbishment of the third unit to undergo refurbishment, Unit 1, at the Darlington GS, following the unit's safe shutdown. Execution of Unit 1 refurbishment activities began with the defueling of the unit. Unit 1 provides 878 megawatts (MW) of baseload electricity generating capacity to Ontario and is scheduled to be returned to service in the second quarter of 2025.

In October 2021, OPG concluded the second major segment of the Unit 3 refurbishment, the Disassembly segment, having completed the removal of fuel channel assemblies by executing an industry-first combined calandria and pressure tube removal series. The Unit 3 refurbishment has transitioned into the third major segment, Reassembly, which includes the installation and reassembly of reactor components. During the fourth quarter of 2021, the project commenced the fuel channel installation with the calandria tube installation series. Once refurbished, Unit 3 is scheduled to be returned to service in the first quarter of 2024.

Planning and pre-requisite activities for the refurbishment of the last unit to undergo refurbishment, Unit 4, are progressing as planned.

OPG continues to assess and seek ways to manage the impact of the COVID-19 pandemic on the total cost of the project, which is otherwise continuing to track to the \$12.8 billion budget.

### *Sir Adam Beck I Hydroelectric GS Units G1 and G2 Replacement*

OPG is celebrating the centennial anniversary of the ten-unit Sir Adam Beck I GS in Niagara Falls, Ontario and continuing to execute the replacement of two previously decommissioned generating units at the station. This project will add approximately 125 MW of incremental peaking generation capacity and provide decades of cost effective, clean power from one of the Company's flagship hydroelectric stations. OPG completed the G2 unit turbine and generator installation in the fourth quarter of 2021 and continues to advance the G1 unit turbine and generator installation.

The project is expected to be placed in service in 2022 and is tracking within its budget of \$128 million. The Sir Adam Beck I GS is reported in the Regulated – Hydroelectric Generation business segment.

### *Redevelopment of Calabogie Hydroelectric GS*

OPG is redeveloping the Calabogie GS, which was nearing the end of its operational life when it was extensively damaged by a storm in 2018. The new facility will replace the original powerhouse, doubling the station's capacity to approximately 11 MW. During the fourth quarter of 2021, the project completed the construction of the upstream cofferdam. In February 2022, OPG completed the removal of the inlet structure. Construction of the new powerhouse continues.

The project is expected to be placed in service in 2022 and is tracking within the revised budget of \$145 million, an increase of \$8 million due to construction design changes and COVID-19 impacts. The Calabogie GS is located along the Madawaska River in eastern Ontario and is reported in the Regulated – Hydroelectric Generation business segment.

### Lower Mattagami Projects

#### *Little Long Dam Safety Project*

OPG continues to execute on a project to improve dam safety along the Lower Mattagami River in northeastern Ontario. The project will increase the discharge capacity and make other improvements at the Little Long Main Dam, helping the Company to comply with updated provincial dam safety requirements. During the fourth quarter of 2021, OPG completed rock excavation activities below the Adam Creek spillway structure on the Little Long Reservoir and the construction of the cofferdam upstream of the new east bays. In January 2022, OPG began commissioning of the existing Adam Creek gates and commenced the demolition of the east upstream dam. The concrete placement of the new bays adjacent to the sluiceways and the replacement of existing gates are continuing as planned.

The project is expected to be completed in 2023 and is tracking on budget of \$650 million. The Little Long Dam supports OPG's contracted hydroelectric generating stations in the Contracted Hydroelectric and Other Generation business segment.

#### *Smoky Falls Dam Safety Project*

OPG has initiated a project to improve dam safety at the Smoky Falls GS located along the Lower Mattagami River. The project will rehabilitate the 100-year-old spillway and sluiceway structures in compliance with updated provincial dam safety requirements. OPG mobilized the site and commenced construction on the east spillway during the fourth quarter of 2021.

The project is expected to be completed in 2025 and is tracking on budget of \$390 million. The Smoky Falls GS is one of OPG's hydroelectric generating stations on the Lower Mattagami River, which are reported in the Contracted Hydroelectric and Other Generation business segment.

## FINANCIAL AND OPERATIONAL HIGHLIGHTS

<i>(millions of dollars – except where noted)</i>	2021	2020
Revenue	6,877	7,240
Fuel expense	874	777
Operations, maintenance and administration expenses	2,889	2,902
Depreciation and amortization expenses	1,132	1,322
Accretion on fixed asset removal and nuclear waste management liabilities	1,089	1,054
Earnings on nuclear fixed asset removal and nuclear waste management funds	(967)	(928)
Other net expenses	44	43
Earnings before interest and income taxes	1,816	2,070
Net interest expense	233	307
Income tax expense	239	387
Net Income	1,344	1,376
<b>Net income attributable to the Shareholder</b>	<b>1,325</b>	<b>1,361</b>
<b>Net income attributable to non-controlling interest <sup>1</sup></b>	<b>19</b>	<b>15</b>
<b>Earnings (loss) before interest and income taxes</b>		
Electricity generating business segments	1,794	2,150
Regulated – Nuclear Sustainability Services	(110)	(113)
Other	132	33
Earnings before interest and income taxes	1,816	2,070
<b>Cash flow provided by operating activities</b>	<b>2,440</b>	<b>2,824</b>
<b>Capital expenditures <sup>2</sup></b>	<b>2,079</b>	<b>1,824</b>
<b>Electricity generation (TWh)</b>		
Regulated – Nuclear Generation	39.6	43.8
Regulated – Hydroelectric Generation	29.0	30.3
Contracted Hydroelectric and Other Generation <sup>3</sup>	4.5	5.4
Atura Power	4.5	2.6
Total OPG electricity generation	77.6	82.1
<b>Nuclear unit capability factor (per cent) <sup>4</sup></b>		
Darlington Nuclear GS	82.7	93.1
Pickering Nuclear GS	78.9	76.3
<b>Availability (per cent)</b>		
Regulated – Hydroelectric Generation	88.4	88.2
Contracted Hydroelectric and Other Generation – hydroelectric stations <sup>5</sup>	87.5	86.2
Atura Power <sup>6</sup>	93.5	93.7
<b>Equivalent forced outage rate (per cent)</b>		
Contracted Hydroelectric and Other Generation – thermal stations	1.4	5.3
<b>Enterprise Total Generating Cost (TGC) per MWh (\$/MWh) <sup>7</sup></b>	<b>60.41</b>	<b>50.56</b>

<sup>1</sup> Relates to the following: the 25 per cent interest of Amisk-oo-Skow Finance Corporation, a corporation wholly owned by the Moose Cree First Nation, in Lower Mattagami Limited Partnership; the 33 per cent interest of Coral Rapids Power Corporation, a corporation wholly owned by the Taykwa Tagamou Nation, in PSS Generating Station Limited Partnership; the 15 per cent and 5 per cent interests of corporations wholly owned by Six Nations of Grand River Development Corporation and the Mississaugas of the Credit First Nation, respectively, in Nanticoke Solar LP; and non-controlling interests in certain electricity generating facilities in the United States (US).

<sup>2</sup> Includes net changes in accruals; excludes the acquisition of the Racine hydroelectric generating station in the US on December 30, 2021 and the acquisition of a portfolio of combined cycle plants on April 29, 2020.

<sup>3</sup> Includes OPG's proportionate share of electricity generation from co-owned and minority-held facilities.

<sup>4</sup> Excludes nuclear unit(s) during the period in which they are undergoing refurbishment.

<sup>5</sup> Reflects the availability of contracted hydroelectric generating stations in Ontario. US hydroelectric generating operations are not reflected in these results.

<sup>6</sup> Reflects the availability of combined cycle plants, calculated on a three-year rolling average basis.

<sup>7</sup> Enterprise TGC per MWh is a non-GAAP financial measure and it does not have any standardized meaning prescribed by US GAAP. Additional information about the non-GAAP measure is provided within the Appendix.

## **About OPG**

As a global climate change leader and the largest, most diverse electricity generator in the province of Ontario, OPG and its family of companies are helping lead the charge to a post-carbon economy.

Ontario Power Generation Inc.'s audited consolidated financial statements and Management's Discussion and Analysis as at and for the year ended December 31, 2021, can be accessed on OPG's web site ([www.opg.com](http://www.opg.com)), the Canadian Securities Administrators' web site ([www.sedar.com](http://www.sedar.com)), or can be requested from the Company.

### **For further information, please contact:**

Ontario Power Generation  
416-592-4008 or 1-877-592-4008  
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## Appendix

**Enterprise Total Generating Cost per MWh** is used to measure the overall cost performance of OPG's generating operations in Ontario. Enterprise TGC per MWh is defined as OM&A expenses (excluding the Darlington Refurbishment project, generation development and other major projects and business development transactions and initiatives, US operations, the impact of regulatory accounts, and expenses ancillary to OPG's electricity generation business), fuel expense for OPG-operated stations including hydroelectric gross revenue charge and water rental payments (excluding the impact of regulatory accounts) and capital expenditures (excluding the Darlington Refurbishment project, generation development and other major projects and US operations) incurred during the period, divided by total electricity generation from OPG-operated generating stations in Ontario plus electricity generation forgone due to surplus baseload generation (SBG) conditions in Ontario during the period.

Enterprise TGC per MWh is calculated as follows for the year ended December 31:

<i>(millions of dollars – except where noted)</i>	<b>2021</b>	<b>2020</b>
Enterprise TGC		
Total OM&A expenses	<b>2,889</b>	2,902
Total fuel expense	<b>874</b>	777
Total capital expenditures	<b>2,079</b>	1,824
Less: Darlington Refurbishment capital and OM&A costs	<b>(848)</b>	(801)
Less: Capital and OM&A costs for generation development and other major projects and business development activities	<b>(474)</b>	(201)
Add / OM&A and fuel expenses deferred in (refundable through) regulatory (Less): accounts	<b>366</b>	(99)
Less: Nuclear fuel expense for non OPG-operated stations	<b>(84)</b>	(60)
Less: Hydroelectric gross revenue charge and water rental payments for electricity generation forgone due to SBG conditions	<b>26</b>	56
Less: OM&A expenses ancillary to electricity generation business	<b>(22)</b>	(21)
Less: OM&A expenses and capital expenditures related to US operations	<b>(98)</b>	(122)
Other adjustments	<b>(23)</b>	(2)
	<b>4,685</b>	4,253
Adjusted electricity generation ( <i>TWh</i> )		
Total OPG electricity generation	<b>77.6</b>	82.1
Adjust for electricity generation forgone due to SBG conditions, OPG's share of electricity generation from co-owned facilities and US operations	<b>(0.1)</b>	2.0
	<b>77.5</b>	84.1
<b>Enterprise TGC per MWh (\$/MWh) <sup>1</sup></b>	<b>60.41</b>	<b>50.56</b>

<sup>1</sup> Amounts may not calculate due to rounding.

**ONTARIO POWER GENERATION INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**DECEMBER 31, 2021**



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# ONTARIO POWER GENERATION INC.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis (MD&A) should be read in conjunction with the audited consolidated financial statements and accompanying notes of Ontario Power Generation Inc. (OPG or Company) as at and for the year ended December 31, 2021. OPG's consolidated financial statements are prepared in accordance with United States generally accepted accounting principles (US GAAP) and are presented in Canadian dollars.

As required by *Ontario Regulation 395/11*, as amended, a regulation under the *Financial Administration Act* (Ontario), OPG adopted US GAAP for the presentation of its consolidated financial statements, effective January 1, 2012. Since January 1, 2012, OPG has also received exemptive relief from the Ontario Securities Commission (OSC) that allows OPG to apply US GAAP instead of International Financial Reporting Standards (IFRS). The current exemption allows the Company to continue to apply US GAAP up to January 1, 2024. The term of the exemption is subject to certain conditions, which may result in the expiry of the exemption prior to January 1, 2024. For details, refer to the section, *Critical Accounting Policies and Estimates*. This MD&A is dated March 10, 2022.

Additional information about OPG, including the Company's Annual Information Form, is available on SEDAR at [www.sedar.com](http://www.sedar.com) and the Company's website at [www.opg.com](http://www.opg.com).

### FORWARD-LOOKING STATEMENTS

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The MD&A contains forward-looking statements that reflect OPG's current views regarding certain future events and circumstances. Any statement contained in this document that is not current or historical is a forward-looking statement. OPG generally uses words such as "anticipate", "believe", "budget", "foresee", "forecast", "estimate", "expect", "schedule", "intend", "plan", "project", "seek", "target", "goal", "strategy", "may", "will", "should", "could" and other similar words and expressions to indicate forward-looking statements. The absence of any such word or expression does not indicate that a statement is not forward-looking.

All forward-looking statements involve inherent assumptions, risks and uncertainties, including those set out in the section, *Risk Management*, and forecasts discussed in the section, *Core Business and Outlook*. All forward-looking statements could be inaccurate to a material degree. In particular, forward-looking statements may contain assumptions such as those relating to OPG's generating station (GS) performance, availability and operating lives, fuel costs, surplus baseload generation (SBG), fixed asset removal and nuclear waste management and associated funding requirements, performance and earnings of investment funds, refurbishment of existing facilities, development and construction of new facilities, acquisition transactions and other business expansion opportunities, performance of acquired businesses, defined benefit pension and other post-employment benefit (OPEB) obligations and funds, income taxes, proposed new legislation, the ongoing evolution of electricity industries and markets in Ontario and the United States of America (United States or US), the continued application and renewal of energy supply agreements (ESAs) and other contracts for non-regulated facilities, foreign currency exchange rates, commodity prices, wholesale electricity market prices, environmental and other regulatory requirements, operating licence applications to the Canadian Nuclear Safety Commission (CNSC) and the Federal Energy Regulatory Commission (FERC), health, safety and environmental developments, the COVID-19 pandemic, changes in the Company's workforce, renewal of union collective agreements, business continuity events, the weather, climate change, technological change, financing requirements and liquidity, funding sources, applications to the Ontario Energy Board (OEB) for regulated prices, the impact of regulatory decisions by the OEB, forecasts of earnings, cash flow, earnings before interest, income taxes, depreciation and amortization, gross margin, Total Generating Cost (TGC) per megawatt-hour (MWh), operations, maintenance and administration (OM&A) expenses and project and other expenditures, retention of critical talent, and

supplier and third party performance. Accordingly, undue reliance should not be placed on any forward-looking statement. The forward-looking statements included in this MD&A are made only as of the date of this MD&A. Except as required by applicable securities laws, OPG does not undertake to publicly update these forward-looking statements to reflect new information, future events or otherwise.

### Use of Non-GAAP Financial Measures

The Company uses the following non-GAAP financial performance measures in the MD&A:

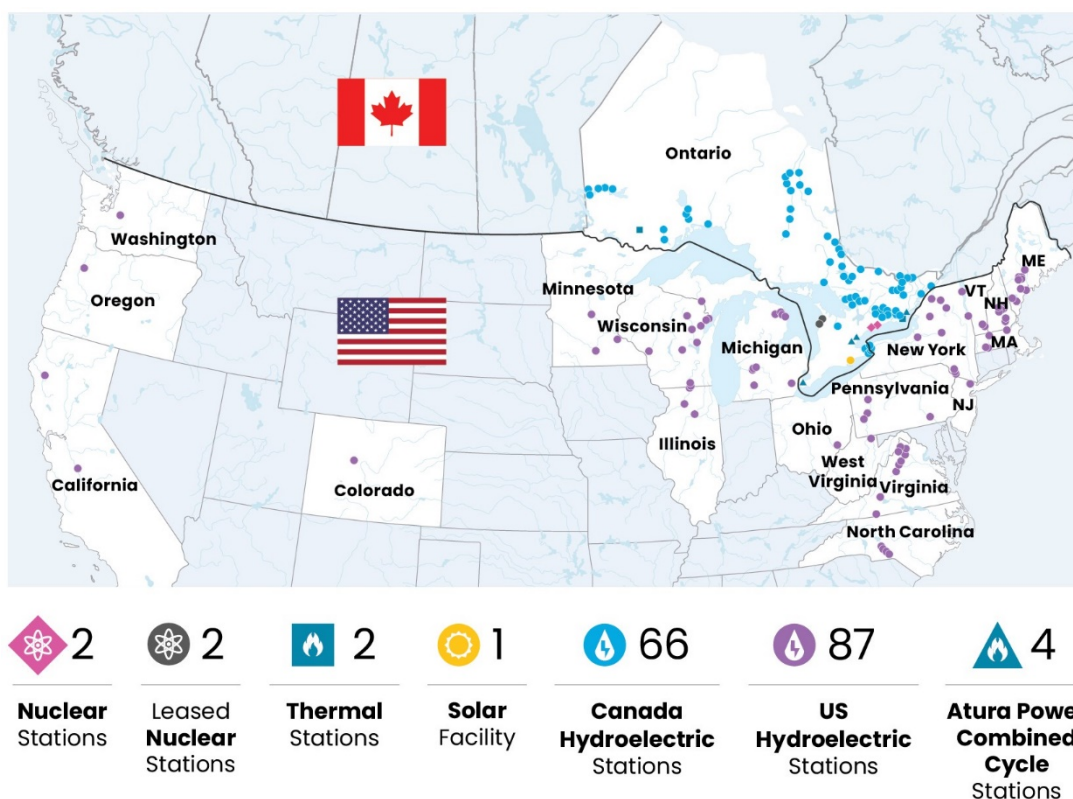
- "Enterprise Total Generating Cost per Megawatt-Hour";
- "Earnings before Interest, Income Taxes, Depreciation and Amortization"; and
- "Gross Margin".

For a detailed description of each of the non-GAAP measures used in this MD&A and a detailed reconciliation to the most directly comparable measure under US GAAP, refer to the section, *Key Operating Performance Indicators and Non-GAAP Financial Measures*. The non-GAAP financial performance measures set out in this MD&A are intended to provide additional information to investors and do not have any standardized meaning under US GAAP, and therefore may not be comparable to other issuers, and should not be considered in isolation or as a substitute for measures of performance prepared under US GAAP.

## THE COMPANY

OPG is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity. OPG was established under the *Business Corporations Act* (Ontario) and is wholly owned by the Province of Ontario (Province or Shareholder). OPG's electricity generation portfolio had an in-service generating capacity of 18,958 megawatts (MW) as at December 31, 2021.

As at December 31, 2021, OPG owned and operated two nuclear generating stations, 66 hydroelectric generating stations, two thermal generating stations, one solar facility and four combined cycle gas turbine (combined cycle) plants in Ontario, Canada. The combined cycle plants are natural gas-fired facilities owned and operated through the Company's wholly-owned subsidiary operating as Atura Power. Through its US-based wholly-owned subsidiary, OPG Eagle Creek Holdings LLC (Eagle Creek), OPG also wholly or jointly owned and operated 87 hydroelectric generating stations and held minority interests in 14 hydroelectric and two solar facilities in the US as at December 31, 2021. In addition, OPG owns two nuclear generating stations in Ontario, the Bruce A GS and the Bruce B GS (Bruce nuclear generating stations), which are leased on a long-term basis to, and operated by, Bruce Power L.P. (Bruce Power).



Income from co-owned and minority-held facilities is accounted for using the equity method of accounting. OPG's proportionate share of in-service generating capacity and electricity generation volume from co-owned and minority-held facilities is included in the Company's generation portfolio statistics set out in this MD&A.

Income from the stations leased to Bruce Power is included in revenue under the Regulated – Nuclear Generation business segment. The leased stations are not included in the Company's electricity generation and other operating statistics set out in this MD&A.

## Corporate Strategy

OPG's mission is to provide low-cost power in a safe, clean, reliable and sustainable manner for the benefit of its customers and Shareholder. The Company's four business imperatives, together with OPG's values, represent the areas in which OPG needs to continue to demonstrate excellence to enable the achievement of its strategic objectives. The four strategic objectives describe the Company's long-term goals and are underpinned by OPG's commitment to being a leader in climate change action and workplace equity, diversity and inclusion (ED&I). OPG integrates environmental, social and governance (ESG) principles throughout its corporate strategy and employs ESG considerations in its business conduct and decision-making. The Company's commitment to leadership in climate change action and ED&I are two examples of this ongoing consideration.



## Reporting Structure

The composition of OPG's reportable business segments effective as at December 31, 2021 is as follows:

- Regulated – Nuclear Generation;
- Regulated – Nuclear Sustainability Services;
- Regulated – Hydroelectric Generation;
- Contracted Hydroelectric and Other Generation; and
- Atura Power.

OPG earns regulated prices for electricity generated from most of its Ontario-based hydroelectric facilities and all of the nuclear facilities that it operates (collectively, prescribed facilities or regulated facilities). The Ontario-based regulated facilities comprise 54 hydroelectric generating stations across a number of major river systems in the province, the Pickering nuclear GS (Pickering GS) and the Darlington nuclear GS (Darlington GS). The operating results related to these facilities are described in the Regulated – Nuclear Generation and Regulated – Hydroelectric Generation business segments. In November 2021, the Province amended *Ontario Regulation 53/05* to prescribe a small modular reactor (SMR) at the Darlington New Nuclear project (DNNP) site as a regulated facility by the OEB. Expenditures for a SMR at the DNNP site are included in the Regulated – Nuclear Generation business segment.

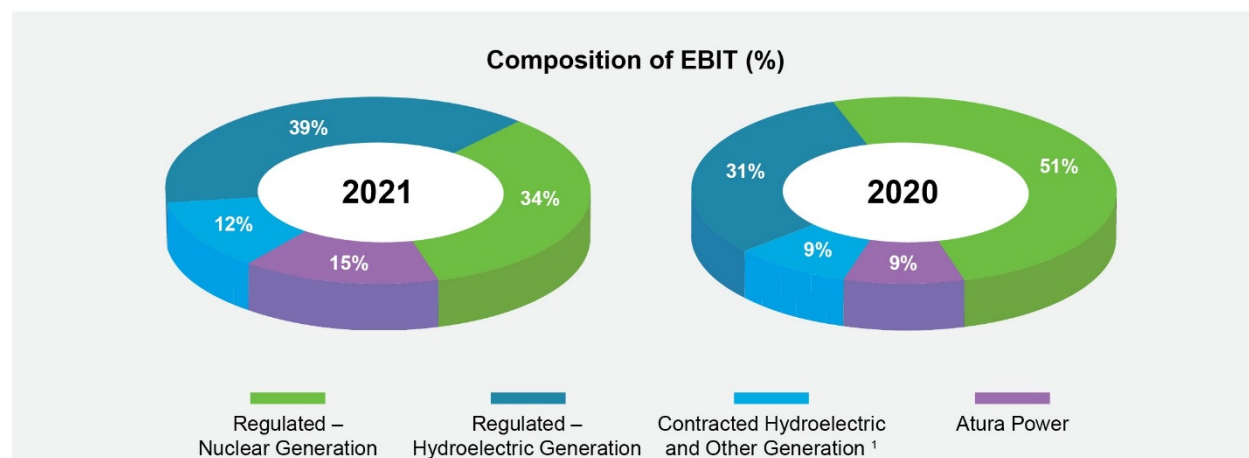
In the fourth quarter of 2021, the Regulated – Nuclear Waste Management business segment was renamed to the Regulated – Nuclear Sustainability Services business segment. This business segment reports the results of the Company's operations associated with the management of used nuclear fuel and low and intermediate level irradiated materials (referred to as low and intermediate level waste or L&ILW), the decommissioning of OPG's nuclear generating facilities, the management of nuclear fixed asset removal and nuclear waste management segregated funds (Nuclear Segregated Funds) and related activities including the inspection and maintenance of used nuclear fuel and L&ILW storage facilities.

In the fourth quarter of 2021, the Contracted Gas Generation business segment was renamed the Atura Power business segment. The business segment reports the results of Atura Power's operations, which include a fleet of combined cycle plants in Ontario. The fleet comprises the Napanee GS, the Halton Hills GS, the Portlands Energy Centre and the Brighton Beach GS. The Napanee GS, the Halton Hills GS and the remaining 50 percent interest in the Portlands Energy Centre were acquired on April 29, 2020. The facilities operate under ESAs with the Independent Electricity System Operator (IESO) or other long-term contracts.

OPG's non-regulated generating facilities reported in the Contracted Hydroelectric and Other Generation business segment include 12 hydroelectric stations, two thermal stations and one solar facility located in Ontario that are operated under ESAs with the IESO or other long-term contracts, and 87 wholly or jointly owned and operated hydroelectric generating stations located in the United States.



The composition of OPG's earnings before interest and income taxes (EBIT) by electricity generating business segment for the years ended December 31 was as follows:



<sup>1</sup> Includes contracted revenue from hydroelectric generating stations operating under ESAs, with expiration dates ranging from 2059 to 2067.

A more detailed description of all OPG's business segments is provided in the section, *Business Segments*.

### In-Service Generating Capacity

OPG's in-service generating capacity by business segment as at December 31 was as follows:

<i>(MW)</i>	<b>2021</b>	<b>2020</b>
Regulated – Nuclear Generation <sup>1</sup>	<b>5,728</b>	5,728
Regulated – Hydroelectric Generation	<b>6,420</b>	6,420
Contracted Hydroelectric and Other Generation <sup>2</sup>	<b>4,095</b>	4,047
Atura Power	<b>2,715</b>	2,715
<b>Total</b>	<b>18,958</b>	18,910

<sup>1</sup> The in-service generating capacity as at December 31, 2021 and December 31, 2020 excludes Unit 3 of the Darlington GS. The Unit, which has a generating capacity of 878 MW, was taken offline in September 2020 and is currently undergoing refurbishment.

<sup>2</sup> Includes OPG's proportionate share of in-service generating capacity from co-owned and minority shareholdings in electricity generating facilities.

The total in-service generating capacity as at December 31, 2021 increased by 48 MW, compared to 2020, due to the acquisition of the 48 MW Racine hydroelectric GS completed by Eagle Creek on December 30, 2021. For further details, refer to the section, *Significant Developments – Financial Strength* under the heading, *Acquisition of Racine Hydroelectric GS*.

## REVENUE MECHANISMS FOR REGULATED AND NON-REGULATED GENERATION

### Regulated Generation

The majority of OPG's electricity generation is from the Regulated – Nuclear Generation and Regulated – Hydroelectric Generation business segments. The OEB sets volumetric prices for electricity generated from these nuclear and regulated hydroelectric facilities in Ontario. The regulated prices are generally designed to permit the Company to recover, over a forecasted generation volume, an allowed level of operating costs and capital investment and to earn a formula-based rate of return on a deemed equity portion (ROE) of the capital invested in the regulated assets, known as rate base. Rate base for OPG represents the average net level of investment in regulated fixed and intangible assets in service and an allowance for working capital. *Ontario Regulation 53/05* under the *Ontario Energy Board Act, 1998* sets out certain requirements the OEB must follow in setting regulated prices for OPG's prescribed facilities. The outcomes of OPG's applications for regulated prices to the OEB determine a large portion of the Company's revenues and can have a significant impact on the Company's financial performance.

The following table presents the OEB-authorized regulated prices for electricity generated from the regulated facilities in Ontario for the period from January 1, 2020 to December 31, 2026 in effect as of the date of this MD&A:

(\$/MWh)	2020	2021	2022	2023	2024	2025	2026
<b>Regulated – Nuclear Generation</b>							
Base regulated price <sup>1</sup>	85.00	<b>89.70</b>	104.06	107.79	103.48	102.85	111.33
Interim period shortfall rider <sup>2</sup>	5.64	-	-	-	-	-	-
Deferral and variance account rate riders <sup>3</sup>	4.32	<b>6.13</b>	1.16	1.25	1.15	5.34	7.58
<b>Total regulated price</b>	<b>94.96</b>	<b>95.83</b>	<b>105.22</b>	<b>109.04</b>	<b>104.63</b>	<b>108.19</b>	<b>118.91</b>
<b>Regulated – Hydroelectric Generation</b>							
Base regulated price	43.15	<b>43.88</b>	43.88	43.88	43.88	43.88	43.88
Interim period shortfall rider <sup>2</sup>	0.24	-	-	-	-	-	-
Deferral and variance account rate riders <sup>3</sup>	2.26	<b>2.05</b>	1.03	1.03	1.03	0.69	0.69
<b>Total regulated price</b>	<b>45.65</b>	<b>45.93</b>	<b>44.91</b>	<b>44.91</b>	<b>44.91</b>	<b>44.57</b>	<b>44.57</b>

<sup>1</sup> Base regulated prices for the nuclear facilities were established using a rate smoothing approach that defers a portion of each year's approved nuclear revenue requirement for future collection in the Rate Smoothing Deferral Account. Base regulated prices for the nuclear facilities do not include amounts deferred in the Rate Smoothing Deferral Account.

<sup>2</sup> In its payment amounts order issued in March 2018, the OEB authorized separate rate riders on OPG's regulated electricity generation to allow for the recovery of the revenue shortfall between the base regulated prices approved with an effective date of June 1, 2017 and the previously approved base regulated prices that OPG continued to receive during the interim period between June 1, 2017 and February 28, 2018. The interim period revenue shortfall amount approved for recovery was recognized as an increase to revenue and a regulatory asset and was collected subsequently through rate riders over the March 1, 2018 to December 31, 2020 period.

<sup>3</sup> Differences in recovery of the approved regulatory deferral and variance account balances due to differences between forecasted electricity generation used to set the rate riders and actual electricity generation upon which the rate riders are collected are trued-up with customers through OEB-authorized variance accounts.

### Base Regulated Prices

The base regulated prices in effect between June 1, 2017 and December 31, 2021 were established by the payment amounts order issued by the OEB in March 2018, reflecting the findings in the OEB's decision on OPG's 2017-2021 rate application issued in December 2017. The base regulated prices in effect beginning January 1, 2022 were established by the payment amounts order issued by the OEB in January 2022 reflecting the OEB's decisions on OPG's 2022-2026 rate application issued during the second half of 2021. The OEB's decisions on OPG's 2022-2026 rate application included approval of a settlement agreement between OPG and intervenors on most of the issues in the application (Settlement Agreement).

The regulated prices established for the 2022-2026 period support the remainder of the Darlington Refurbishment project, the continued operation of the Pickering GS to the planned shutdown dates and the ongoing operation of the regulated hydroelectric facilities. Additionally, the OEB's decisions on the application support the advancement of a SMR at the DNNP site and complete the prudence review of the Heavy Water Storage and Drum Handling Facility project (HWSF). For further details on the outcomes of OPG's 2022-2026 rate application, refer to the section, *Significant Developments – Financial Strength* under the heading, *OEB's Decision on OPG's Application for New Regulated Prices*.

#### Hydroelectric Base Regulated Prices

For the regulated hydroelectric facilities, base regulated prices in effect from June 1, 2017 and December 31, 2021 were determined under an incentive ratemaking methodology by annually escalating the base regulated prices in effect prior to June 1, 2017, with some adjustments, using an OEB approved formula equal to an inflation factor based on indices published annually by the OEB, less a stretch factor adjustment. Pursuant to *Ontario Regulation 53/05*, the base regulated price for OPG's hydroelectric electricity generation (hydroelectric base regulated price) for the period from January 1, 2022 to December 31, 2026 has been set equal to the 2021 hydroelectric base regulated price, which the OEB approved effective January 1, 2021 pursuant to the annual formulaic adjustment.

#### Nuclear Base Regulated Prices

The base regulated prices for OPG's nuclear electricity generation (nuclear base regulated price) beginning on June 1, 2017 are set using a rate smoothing approach that defers a portion, if any, of each year's approved nuclear revenue requirement for future collection in the Rate Smoothing Deferral Account, with the objective of making changes in OPG's overall production-weighted regulated price more stable year over year, consistent with the requirements of *Ontario Regulation 53/05*. The approved nuclear revenue requirement for each year is based on the OEB-allowed level of operating costs and a return of and on rate base, as reduced by a stretch factor amount under the custom incentive regulation framework for the nuclear facilities. In accordance with *Ontario Regulation 53/05*, the nuclear revenue requirement is adjusted by the amount of OPG's revenues, net of costs, from leasing the Bruce nuclear generating stations to Bruce Power, such that OPG's revenues reduce the nuclear revenue requirement and OPG's costs increase it.

Pursuant to the OEB's March 2018 payment amounts order, \$391 million of approved nuclear revenue requirement was deferred in the Rate Smoothing Deferral Account for future collection in 2020, which helped to lower electricity prices for customers. As part of the order, the OEB also determined that no portion of the nuclear revenue requirement would be deferred in 2021. Pursuant to the OEB's January 2022 payment amounts order, a total of \$83 million of approved nuclear revenue requirements will be deferred over the 2022-2023 period, and no portion of the nuclear revenue requirements will be deferred over the 2024-2026 period.

Amounts deferred in the Rate Smoothing Deferral Account are recorded as revenue in the Regulated – Nuclear Generation business segment in the period to which the underlying approved revenue requirement relates. *Ontario Regulation 53/05* requires the OEB to authorize recovery of the deferred amounts, together with interest at a long-term debt rate reflecting OPG's cost of long-term borrowing approved by the OEB, over a period not to exceed ten years following the end of the Darlington Refurbishment project.

#### Deferral and Variance Account Rate Riders

Regulatory deferral and variance accounts (regulatory accounts) are typically established by the OEB to capture, for subsequent review and approval, differences between actual costs and revenues and the corresponding forecast amounts approved by the OEB in setting base regulated prices, or record the impact of items not reflected in the approved base regulated prices. Such accounts generally help to mitigate risks and uncertainties to the regulated entity and its customers. Certain of OPG's regulatory accounts are established as required by *Ontario Regulation 53/05*. Revenue received, or reduced, from the recovery, or repayment, of regulatory account balances is largely offset by the

amortization expense of regulatory assets and regulatory liabilities recorded for these balances on the consolidated balance sheets.

The rate riders to recover or repay approved balances in regulatory accounts in effect over the January 1, 2019 to December 31, 2021 period were established by a combination of the OEB's March 2018 payment amounts order, and the OEB's decision and order issued in February 2019 on OPG's August 2018 deferral and variance account clearance application. The OEB's January 2022 payment amounts order on OPG's 2022-2026 rate application approved new rate riders, effective January 1, 2022, to recover or repay regulatory account balances, as further discussed in the section, *Significant Developments – Financial Strength* under the heading, *OEB's Decision on OPG's Application for New Regulated Prices*.

### Non-Regulated Generation

All of OPG's non-regulated generating assets in Ontario are subject to ESAs with the IESO or other long-term contracts. As of December 31, 2021, the contracts for Ontario-based generating assets had the following expiration dates:

Generating Facility	Generation Type	Term	Contract Expiry Date
Atikokan GS <sup>1</sup>	Biomass	10 years	July 2024
Brighton Beach GS <sup>1</sup>	Natural Gas	20 years	July 2024
Lennox GS <sup>2</sup>	Oil or Natural Gas	7 years	April 2029
Portlands Energy Centre <sup>3</sup>	Natural Gas	20 years	April 2029
Halton Hills GS	Natural Gas	20 years	August 2030
Nanticoke solar facility	Solar	20 years	March 2039
Napanee GS	Natural Gas	20 years	March 2040
Lac Seul and Ear Falls generating stations	Hydroelectric	50 years	February 2059
Healey Falls GS	Hydroelectric	50 years	April 2060
Sandy Falls, Wawaitin, Lower Sturgeon and Hound Chute generating stations	Hydroelectric	50 years	December 2060
Little Long, Harmon, Smoky Falls and Kipling generating stations <sup>4</sup>	Hydroelectric	50 years	January 2064
Peter Sutherland Sr. GS	Hydroelectric	50 years	March 2067

<sup>1</sup> Negotiations to extend the energy supply contract with IESO is underway consistent with the Ontario Minister of Energy's letter to the IESO dated November 10, 2021.

<sup>2</sup> In December 2021, the Lennox ESA was renewed and extended to April 30, 2029.

<sup>3</sup> The ESA includes an option for Atura Power or the IESO to exercise, in 2028, an extension of the contract expiry date by five years under certain conditions.

<sup>4</sup> These facilities are also known as the Lower Mattagami generating stations.

A majority of generating assets in the US earn revenue through the supply of energy and capacity into wholesale electricity markets, with a number of the generating facilities earning revenue under energy and capacity contracts, with expiry dates ranging from 2022 to 2041.

## HIGHLIGHTS

### Overview of Results

This section provides an overview of OPG's operating results for the years ended December 31, 2021 and December 31, 2020. A discussion of OPG's performance by business segment can be found in the section, *Discussion of Operating Results by Business Segment*.

<i>(millions of dollars – except where noted)</i>	<b>2021</b>	<b>2020</b>
Revenue	<b>6,877</b>	7,240
Fuel expense	<b>874</b>	777
Operations, maintenance and administration expenses	<b>2,889</b>	2,902
Depreciation and amortization expenses	<b>1,132</b>	1,322
Accretion on fixed asset removal and nuclear waste management liabilities	<b>1,089</b>	1,054
Earnings on nuclear fixed asset removal and nuclear waste management funds	<b>(967)</b>	(928)
Other net expenses	<b>44</b>	43
<b>Earnings before interest and income taxes</b>	<b>1,816</b>	2,070
Net interest expense	<b>233</b>	307
Income tax expense	<b>239</b>	387
<b>Net income</b>	<b>1,344</b>	1,376
Net income attributable to the Shareholder	<b>1,325</b>	1,361
Net income attributable to non-controlling interest <sup>1</sup>	<b>19</b>	15
<i>Electricity production (TWh) <sup>2</sup></i>	<b>77.6</b>	82.1
<i>Cash flow</i>		
Cash flow provided by operating activities	<b>2,440</b>	2,824
<i>Capital expenditures <sup>3</sup></i>	<b>2,079</b>	1,824
<i>Earnings (loss) before interest and income taxes by segment</i>		
Regulated – Nuclear Generation	<b>599</b>	1,094
Regulated – Hydroelectric Generation	<b>698</b>	660
Contracted Hydroelectric and Other Generation	<b>222</b>	199
Atura Power	<b>275</b>	197
Total electricity generating business segments	<b>1,794</b>	2,150
Regulated – Nuclear Sustainability Services	<b>(110)</b>	(113)
Other	<b>132</b>	33
<b>Earnings before interest and income taxes</b>	<b>1,816</b>	2,070
<i>Enterprise TGC per MWh (\$/MWh) <sup>4</sup></i>	<b>60.41</b>	50.56

<sup>1</sup> Relates to the following: 25 percent interest of Amisk-oo-Skow Finance Corporation, a corporation wholly owned by the Moose Cree First Nation, in Lower Mattagami Limited Partnership; the 33 percent interest of Coral Rapids Power Corporation, a corporation wholly owned by the Taykwa Tagamou Nation, in PSS Generating Station Limited Partnership; the 15 percent interest and 5 percent interests of corporations wholly owned by Six Nations of Grand River Development Corporation and the Mississaugas of the Credit First Nation, respectively, in Nanticoke Solar LP; and non-controlling interests in certain electricity generating facilities in the United States.

<sup>2</sup> Includes OPG's proportionate share of electricity generation from co-owned and minority-held facilities.

<sup>3</sup> Includes net changes in accruals; excludes the acquisition of the Racine hydroelectric GS in the US on December 30, 2021 and the acquisition of a portfolio of combined cycle plants on April 29, 2020.

<sup>4</sup> Enterprise TGC per MWh is a non-GAAP financial measure and does not have any standardized meaning prescribed by US GAAP. Additional information about the non-GAAP measures is provided in the section, *Key Operating Performance Indicators and Non-GAAP Financial Measures*.

Net income attributable to the Shareholder was \$1,325 million for 2021, representing a decrease of \$36 million compared to 2020. Earnings before interest and income taxes was \$1,816 million for 2021, representing a decrease of \$254 million compared to 2020.

*Significant factors that decreased EBIT:*

- Decreases in revenue from the Regulated – Nuclear Generation business segment of \$349 million due to lower electricity generation of 4.2 terawatt hours (TWh) and \$391 million reflecting lower amounts recorded in the Rate Smoothing Deferral Account pursuant to the OEB's March 2018 payment amounts order. These decreases in EBIT were partially offset by an increase in revenue of \$190 million from a higher nuclear base regulated price effective January 1, 2021 and a decrease in fuel expense of \$33 million from lower nuclear electricity generation;
- A decrease in EBIT of \$111 million recorded in the fourth quarter of 2021 to recognize the OEB's decision on OPG's 2022-2026 rate application that disallowed certain costs of the HWSF and adjusted the in-service date of the approved costs of the HWSF for inclusion in rate base, issued on November 15, 2021. For further details, refer to the section, *Significant Developments – Financial Strength* under the heading, *OPG's Application for New Regulated Prices*; and
- A net regulatory liability of \$47 million recorded in the third quarter of 2021 to recognize the OEB's decision approving the Settlement Agreement issued on August 6, 2021. As part of the Settlement Agreement, OPG agreed to credit ratepayers with \$47 million related to the difference between the Company's net favourable electricity revenue impact and incremental OM&A expenses arising from the COVID-19 pandemic response over 2020 and 2021.

*Significant factors that increased EBIT:*

- A decrease in depreciation and amortization expenses of \$246 million from the Regulated – Nuclear Generation business segment, excluding amortization expense related to the recovery of regulatory account balances, primarily due to depreciation expense recorded as recoverable from customers in regulatory accounts in connection with differences in the current accounting end-of-life assumptions for the Pickering GS from those assumed in the nuclear base regulated price effective January 1, 2021. This decrease was partially offset by higher depreciation expense from placing capital in service, including the return to service of Unit 2 of the Darlington GS in June 2020 following refurbishment;
- Higher EBIT of \$78 million from the Atura Power business segment, mainly from the acquisition of a portfolio of combined cycle plants in Ontario on April 29, 2020; and
- A pre-tax gain of \$51 million from the sale of non-core equity holdings in a publicly held smart energy storage company that became publicly traded during the second quarter of 2021.

Net interest expense decreased by \$74 million in 2021, compared to 2020, primarily due to a lower amount of interest recorded as refundable to customers through regulatory accounts and lower interest costs for long-term debt, partially offset by lower amounts of interest capitalized on projects, including from the return to service of Unit 2 of the Darlington GS following refurbishment.

Income tax expense decreased by \$148 million in 2021, compared to 2020. The decrease was primarily due to a higher amount of income tax expense deferred as regulatory assets and the impact of lower earnings before income taxes.

## Electricity Generation

Electricity generation for the years ended December 31 was as follows:

<i>(TWh)</i>	<b>2021</b>	<b>2020</b>
Regulated – Nuclear Generation	<b>39.6</b>	43.8
Regulated – Hydroelectric Generation	<b>29.0</b>	30.3
Contracted Hydroelectric and Other Generation <sup>1</sup>	<b>4.5</b>	5.4
Atura Power <sup>1</sup>	<b>4.5</b>	2.6
<b>Total OPG electricity generation</b>	<b>77.6</b>	<b>82.1</b>

<sup>1</sup> Includes OPG's proportionate share of electricity generation from co-owned and minority shareholdings in electricity generating facilities.

Total OPG electricity generation decreased by 4.5 TWh in 2021, primarily due to lower electricity from the Regulated – Nuclear Generation and the Regulated – Hydroelectric Generation business segments, partially offset by higher electricity generation from the Atura Power business segment.

Electricity generation from the Regulated – Nuclear Generation business segment decreased by 4.2 TWh in 2021 compared to 2020. The decrease was primarily due to higher cyclical maintenance outage days at the Darlington GS in 2021, including the deferral of a planned cyclical maintenance outage for Unit 1 of the Darlington GS from the fall of 2020 to February 2021, as a result of changes made to the Darlington Refurbishment schedule in response to the COVID-19 pandemic in 2020. The decrease was also driven by Unit 3 of the Darlington GS undergoing refurbishment during 2021, compared to all Darlington GS units generating electricity following the return to service of Unit 2 from refurbishment on June 4, 2020, and prior to Unit 3 being taken offline on July 30, 2020 for a planned outage immediately preceding the start of refurbishment activities.

The decrease in electricity generation of 1.3 TWh from the Regulated – Hydroelectric Generation business segment in 2021, compared to 2020, was primarily due to lower water flows across most of Ontario.

The decrease in electricity generation of 0.9 TWh from the Contracted Hydroelectric and Other Generation business segment in 2021, compared to 2020, was primarily due to lower water flows at the contracted hydroelectric facilities in Ontario and at the hydroelectric facilities in the United States.

The electricity generation from the Atura Power business segment increased by 1.9 TWh in 2021 primarily due to electricity generation from the portfolio of combined cycle plants acquired in April 2020. The increase was also driven by higher electricity generation in the second half of 2021, due to lower baseload supply and higher electricity demand in the Ontario market.

Ontario's electricity demand as reported by the IESO was 133.8 TWh in 2021, compared to 132.2 TWh in 2020, excluding electricity exports out of the province. The IESO attributed the majority of the year-over-year increase in demand to the impact of the COVID-19 pandemic on electricity use in 2020.

Power that is surplus to the Ontario market is managed by the IESO, mainly through generation reductions at hydroelectric and certain nuclear stations, and other grid-connected renewable resources. Baseload generation surplus in Ontario was lower in 2021, compared to 2020. Production forgone at OPG's regulated hydroelectric stations due to SBG conditions was 1.9 TWh in 2021 and 4.3 TWh in 2020. The gross margin impact of production forgone at OPG's regulated hydroelectric stations due to SBG conditions was offset by the impact of a regulatory account authorized by the OEB. OPG did not forgo any electricity production at its nuclear generating stations due to SBG conditions.

## Cash Flow from Operations

Cash flow provided by operating activities during 2021 was \$2,440 million compared to \$2,824 million for 2020. The decrease was primarily due to lower revenue receipts reflecting lower electricity generation from the Regulated – Nuclear Generation and the Regulated – Hydroelectric Generation business segments. The decrease was partially offset by net cash receipts from the operation of the combined cycle plants acquired in April 2020.

## Capital Expenditures

Capital expenditures for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Regulated – Nuclear Generation – Darlington Refurbishment Project	<b>813</b>	782
Regulated – Nuclear Generation – Excluding Darlington Refurbishment Project	<b>421</b>	423
Regulated – Hydroelectric Generation	<b>386</b>	289
Contracted Hydroelectric and Other Generation	<b>293</b>	179
Atura Power	<b>60</b>	9
Other	<b>106</b>	142
<b>Total capital expenditures <sup>1</sup></b>	<b>2,079</b>	1,824

<sup>1</sup> Includes net changes in accruals; excludes the acquisition of the Racine hydroelectric GS in the US on December 30, 2021 and a portfolio of combined cycle plants on April 29, 2020.

Total capital expenditures increased by \$255 million in 2021, compared to 2020, primarily due to higher expenditures for the Regulated – Hydroelectric Generation and Contracted Hydroelectric and Other Generation business segments.

The increase of \$31 million in the capital expenditures on the Darlington Refurbishment project was primarily due to execution activities for the refurbishment of Unit 3 of the Darlington GS. Excluding the Darlington Refurbishment project, capital expenditures for the Regulated – Nuclear Generation business segment were comparable to 2020.

The increase of \$97 million in the capital expenditures for the Regulated – Hydroelectric Generation business segment mainly reflected higher expenditures on the redevelopment of the Calabogie GS, asset overhaul programs, and capital investments at hydroelectric stations in the Eastern Region.

The increase in the capital expenditures of \$114 million for the Contracted Hydroelectric and Other Generation business segment mainly reflected higher expenditures on the Little Long Dam Safety project.

Capital expenditures for the Atura Power business segment increased by \$51 million, primarily due to higher expenditures at the Napanee GS related to the remediation of certain plant asset components as identified in connection with the closing of the station's acquisition from TC Energy Corporation (TC Energy) in April 2020. These activities were identified as an obligation of TC Energy in the original 2020 acquisition amending agreement that was subsequently settled in March 2021.

Capital expenditures within the Other category decreased by \$36 million in 2021, compared to 2020, primarily due to higher investments in information technology systems as part of OPG's digital strategy in 2020.

Further details on the Company's major projects can be found in the section, *Core Business and Outlook* under the heading, *Project Excellence*.



## Enterprise Total Generating Cost per Megawatt-Hour

The Enterprise TGC per MWh increased for the year ended December 31, 2021, primarily due to lower electricity generation from the Regulated – Nuclear Generation and Regulated – Hydroelectric business segments, and higher OM&A expenses, excluding the impact of regulatory accounts, from the Regulated – Nuclear Generation business segment. The lower nuclear generation and higher OM&A expenses were largely due to a higher number of planned cyclical maintenance outage days at the Darlington GS in 2021, including the deferral of a planned cyclical maintenance outage for Unit 1 of the Darlington GS from the fall of 2020 to February 2021 in response to the COVID-19 pandemic. The lower hydroelectric generation was primarily due to lower water flows at regulated stations in Ontario.

## SIGNIFICANT DEVELOPMENTS

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### Project Excellence

#### Darlington Refurbishment

On February 15, 2022, OPG commenced the refurbishment of Unit 1 of the Darlington GS with the defueling of the reactor, following the unit's safe shutdown. Unit 1 is the third Darlington GS unit to undergo refurbishment and is scheduled to be returned to service in the second quarter of 2025. The refurbishment of Unit 1 will incorporate the benefits of experience with the first two units to undergo refurbishment, Unit 2 and Unit 3, and additional strategic improvements. Unit 1 provides 878 MW of baseload electricity generating capacity to Ontario.

With the commencement of the Unit 1 refurbishment, for the first time, two Darlington GS units are undergoing refurbishment in parallel. In October 2021, the Darlington Refurbishment project concluded the second major segment of the Unit 3 refurbishment, the Disassembly segment, having completed the removal of fuel channel assemblies by successfully executing an industry-first combined calandria and pressure tube removal series. The Unit 3 refurbishment has transitioned into the third major segment, Reassembly, which includes the installation and reassembly of reactor components. During the fourth quarter of 2021, the project commenced the fuel channel installation with the calandria tube installation series and is continuing the upper and middle feeder installation series on Unit 3. The Darlington Refurbishment project is discussed further in the section, *Core Business and Outlook* under the heading, *Project Excellence*.

#### Darlington New Nuclear Project

In December 2021, OPG announced the selection of GE Hitachi Nuclear Energy and its Canadian Division GEH SMR Technologies Canada, Ltd. (GEH) to deploy a SMR at the DNNP site. OPG and GEH, along with other suitable partners, will collaborate on the engineering, design, planning, licensing preparation and permitting materials, and site preparation activities, with a goal to construct the first commercial grid-scale SMR in Canada, projected to be completed as early as 2028. The selected SMR design, the approximately 300 MW BWRX-300, is based on nine previous generations of reactors which have operated or have been certified. A Darlington SMR will provide a new source of clean nuclear energy to help meet Ontario's future electricity system needs, and support OPG's climate change goals by helping to avoid one million tonnes of carbon dioxide (CO<sub>2</sub>) emissions per year. The Province has provided its support for the project and its concurrence with the GEH technology selection decision.

OPG maintains a ten-year site preparation licence, granted by the CNSC in 2012, in relation to the proposed construction of new nuclear reactors at the Company's DNNP site with up to 4,800 MW of generating capacity. In October 2021, the CNSC approved OPG's application to renew the site preparation licence for a period of ten years, expiring in October 2031. The site preparation licence authorizes OPG to prepare the DNNP site for the potential future construction and operation of a new nuclear generating station. Construction and operation of new nuclear reactors at the DNNP site are subject to the CNSC's regulatory approval through separate applications and licencing processes,

which would include public participation. OPG expects to commence site preparation activities for the Darlington SMR in 2022 and to submit the licence to construct application to the CNSC by the end of 2022.

In November 2021, the Province amended *Ontario Regulation 53/05* to prescribe a SMR at the DNNP site as a regulated facility by the OEB and to provide for recovery of OPG's capital and non-capital costs for such new nuclear generation facilities, including planning, preparation and construction costs, subject to a prudence review. Effective January 1, 2022, differences in the revenue requirement impact of such costs from those reflected in OPG's regulated prices will be recorded in a regulatory account previously established under *Ontario Regulation 53/05* to record non-capital costs incurred by OPG for planning and preparation for the development of proposed new nuclear generation facilities.

#### Smoky Falls Dam Safety Project

During the third quarter of 2021, OPG initiated the execution phase of the Smoky Falls Dam Safety project to improve the dam safety at the Smoky Falls hydroelectric GS, located along the Lower Mattagami River in northeastern Ontario. The project will rehabilitate 100-year-old spillway and sluiceway structures in compliance with updated dam safety requirements established by the Province. During the fourth quarter of 2021, OPG mobilized the site and commenced construction on the east spillway. The project is expected to be completed in 2025, with a budget of \$390 million. The project costs are expected to be recovered under the ESA for the Lower Mattagami generating stations. The Smoky Falls GS is reported in the Contracted Hydroelectric and Other Generation business segment.

#### Low-carbon Hydrogen Development

Through Atura Power, OPG is laying the groundwork for low-carbon hydrogen production hubs in Ontario as part of a new hydrogen-related business. Low-carbon hydrogen has the potential to reduce or offset carbon emissions in a range of applications, including powering fuel cells in vehicles used in the heavy-duty and long-haul trucking industry, as an energy substitute for high-emitting industrial applications, and by blending hydrogen with natural gas to reduce the carbon intensity of natural gas electricity generation. The development of a hydrogen economy using Ontario's clean electricity is aligned with OPG's strategy of advancing innovative solutions to become a net-zero carbon company by 2040 and act as a catalyst for efficient, economy-wide decarbonization by 2050.

#### Northern Ontario Hydroelectric Opportunities Report

In January 2022, the Province requested OPG to examine opportunities for new hydroelectric development in northern Ontario. As part of this preliminary assessment, the Province has asked OPG to work with the Ontario Waterpower Association to update previous evaluations of hydroelectric potential in northern Ontario, while engaging with Indigenous communities to understand how they could benefit from future hydroelectric generation projects. As requested by the Province, OPG will share the results of this work with the Ontario Ministry of Energy as well as the IESO so that they can be considered as part of the IESO's work toward developing an achievable pathway to net-zero emissions in Ontario's electricity sector.

## Financial Strength

### OEB's Decision on OPG's Application for New Regulated Prices

The OEB's written decision and order on OPG's 2022-2026 application for new regulated prices, filed with the OEB in December 2020, was issued on November 15, 2021. In addition to new nuclear base regulated prices, the application requested new rate riders, effective January 1, 2022, to recover or repay the December 31, 2019 balances in most of the Company's regulatory accounts and certain associated income tax impacts, less amounts previously approved for recovery or repayment through rate riders in effect to December 31, 2021, as well as the continuation of all applicable existing deferral and variance accounts.

The public proceeding for OPG's application began in the first quarter of 2021. In July 2021, OPG and intervenors in OPG's application reached the Settlement Agreement on most of the issues in the application, with the exception of the following: in-service capital additions for the HWSF and associated regulatory account balances, the treatment of non-capital planning and preparation costs related to the development of a SMR at the DNNP site that were being recorded in a regulatory account previously established pursuant to *Ontario Regulation 53/05*, and rate smoothing. The Settlement Agreement provides for a January 1, 2022 effective date for new regulated prices. On August 6, 2021, the OEB issued an oral decision approving the Settlement Agreement.

The OEB's decision issued on November 15, 2021 set out findings on the HWSF and SMR related issues, along with written reasons for approving the Settlement Agreement. The OEB then evaluated OPG's rate smoothing proposal and alternatives. On January 27, 2022, the OEB issued the final payment amounts order establishing regulated prices effective January 1, 2022 that reflect the approved Settlement Agreement and the OEB's findings on the unsettled issues in the application (collectively, the OEB Decision).

Highlights of the Decision are outlined below.

#### *Nuclear Rate Base, and Darlington Refurbishment*

The OEB Decision provides for inclusion in rate base of non-HWSF in-service capital additions related to the Darlington Refurbishment project of approximately \$6.4 billion between 2022 and 2026 as proposed in OPG's application, which comprises the forecasted return to service of Units 3, 1 and 4 of the Darlington GS upon refurbishment. This is in addition to the approximate \$5.5 billion in non-HWSF Darlington Refurbishment in-service capital additions as of the end of 2021 previously approved by the OEB in establishing the 2017-2021 regulated prices. The OEB Decision also provides for recovery of non-capital costs for the Darlington Refurbishment project forecasted over the 2022-2026 period. The revenue requirement impact of differences between the approved forecasted and actual in-service capital additions and non-capital costs related to the project will continue to be recorded in a regulatory account authorized by the OEB pursuant to *Ontario Regulation 53/05*. Any amounts sought for recovery that arise from the total cost of the project exceeding \$12.8 billion and the impact of any future material changes to the project scope will be subject to a prudence review by the OEB in a subsequent proceeding.

OPG's application included in-service capital additions of approximately \$510 million for the HWSF, a pre-requisite project forming part of the Darlington Refurbishment. The OEB Decision reduced the HWSF cost allowable in rate base by \$94 million plus the interest capitalized to the project during the period from May 2017 and March 2020, based on a prudence review. The OEB also determined March 2020 as the appropriate in-service date for inclusion in rate base of all approved HWSF costs, which was later than OPG's proposed 2016 and 2019 in-service dates. These adjustments negatively impacted EBIT by \$111 million in the fourth quarter of 2021.

Inclusive of the in-service capital additions related to the Darlington Refurbishment project, the OEB Decision approved a nuclear rate base of \$13.0 billion by 2026. This reflects a reduction to OPG's requested forecasted non-Darlington Refurbishment in-service capital additions of approximately \$60 million per year over the 2022-2026 period.

The OEB Decision reflects the settlement outcome that the undepreciated portion of nuclear rate base related to the recently completed non-Darlington Refurbishment in-service capital, equal to approximately \$300 million as of the end of 2021, will earn a return on deemed equity at the cost of long-term debt reflected in the revenue requirements over the 2022-2026 period. Thereafter, the remaining undepreciated amount will earn a return on deemed equity at the OEB-approved ROE rate in place at that time. The OEB Decision reflects an average cost of debt of 3.6 percent per annum over the 2022-2026 period, as requested in OPG's application.

#### *Nuclear Revenue Requirements, and COVID-19 Impacts*

The OEB Decision approved nuclear revenue requirements, net of stretch factor, totalling \$16.0 billion over the 2022-2026 period, compared to \$16.7 billion proposed in OPG's application. Contributing to the overall reduction is a decrease to the requested OM&A costs of approximately \$55 million per year, the above noted disallowance of the HWSF cost and decrease in forecasted non-Darlington Refurbishment in-service capital additions, an increase and expansion of scope for the stretch factor, and the continuation of the existing deemed capital structure of 45 percent equity and 55 percent debt. The OEB Decision reflects an annual stretch factor of 0.6 percent for the 2022-2025 period and 0.3 percent for 2026, applied to most of OPG's OM&A expenses incurred directly for, or allocated to, the nuclear facilities, as well as to the full non-Darlington Refurbishment capital related revenue requirement. The stretch factor applies starting in 2023 and compounds in each year to 2026, with certain adjustments for the planned end of commercial operations of the Pickering GS in 2025. The OEB Decision also reflects an increase in total forecasted nuclear production of 2.8 TWh over the 2022-2026 period.

Additionally, the OEB Decision reflects the settlement outcome that OPG will credit ratepayers with \$47 million related to the difference between the Company's net favourable electricity revenue impact and incremental OM&A expenses arising from the COVID-19 pandemic response over 2020 and 2021. During the third quarter of 2021, the Company recorded a corresponding increase in regulatory liabilities and a reduction in net income related to these impacts. Upon the OEB's approval of the Settlement Agreement, OPG ceased being subject to the deferral account for recording lost revenues and incremental costs related to the COVID-19 pandemic that was established by the OEB in March 2020.

#### *Nuclear Liabilities, and Pension and OPEB Costs*

OPG's revenues and costs related to the Bruce nuclear generating stations continue to be determined in accordance with US GAAP for the purposes of establishing the nuclear revenue requirements, as previously directed by the OEB in accordance with *Ontario Regulation 53/05*. This includes costs related to the portion of OPG's nuclear fixed asset removal and nuclear waste management liabilities (Nuclear Liabilities) associated with the Bruce nuclear generating stations. The OEB Decision maintains the previously approved methodology for recovering the costs of the Nuclear Liabilities for OPG's regulated nuclear facilities and for the Bruce facilities and includes such costs in the 2022-2026 revenue requirements as requested in OPG's application.

As proposed in OPG's application and approved in the OEB Decision, the recovery of forecasted pension and OPEB costs in the nuclear revenue requirements uses the accrual method of accounting. As also proposed in the application, differences between the pension and OPEB costs under the accrual method of accounting and OPG's cash payments in respect of pension and OPEB plans, together with amounts recovered from the Pension & OPEB Cash Versus Accrual Differential Deferral Account, will be subject to asymmetric carrying charges in favour of customers at a prescribed interest rate set quarterly by the OEB based on the quarterly return of a mid-term corporate bond index yield. The OEB Decision also provides for the Pension and OPEB Cost Variance Account to record, for the nuclear facilities, differences between OPG's actual pension and OPEB costs determined using the accrual method and related tax impacts, and the corresponding forecasted amounts reflected in the regulated prices.

### *Variance and Deferral Accounts, and Earnings Sharing Mechanism*

Inclusive of adjustments related to the HWSF project described above, the OEB Decision approved recovery of a net total of \$644 million comprising amounts recorded in regulatory accounts as at December 31, 2019 and associated income tax impacts for the Pension & OPEB Cash Versus Accrual Differential Deferral Account. Together with the \$47 million ratepayer credit related to impacts arising from the Company's pandemic response, these balances will be recovered or repaid, effective January 1, 2022, over periods ranging from three to five years. Additionally, the OEB Decision deferred the clearance of a portion equal to \$40 million in amounts recorded as recoverable from customers in the Hydroelectric Surplus Baseload Generation Variance Account as at December 31, 2019 to a future proceeding addressing any impacts on OPG's regulated pricing mechanisms from the IESO's Market Renewal Program, an initiative that is expected to result in a redesign of Ontario's electricity markets. The approved net total net balance of \$644 million comprises \$787 million in recoverable balances previously approved but not yet authorized for collection by the OEB, and newly approved net refundable balances of \$143 million. The associated income tax impacts included for recovery were previously recorded as part of the regulatory asset for deferred income taxes.

The OEB Decision provides for the continuation of all applicable previously existing regulatory accounts. The approved Settlement Agreement also acknowledges that OPG may file a separate application during the 2022-2026 period seeking clearance of regulatory account balances accumulated since they will have been last cleared in this proceeding. The OEB Decision also confirmed that non-capital costs for an SMR at the DNNP site as described in OPG's application are consistent with the purpose of the associated regulatory account established pursuant to *Ontario Regulation 53/05* and therefore appropriate to be recorded in this account for future recovery, subject to a prudence review.

The OEB Decision established a mechanism for customers to share, on a 50 percent basis, in the regulatory earnings achieved by OPG's regulated operations that are more than 100 basis points over the ROE levels reflected in the OEB-approved base regulated prices, assessed on a five-year cumulative basis over the 2022-2026 period. For further details on the earnings sharing mechanism and the OEB's regulated ROE performance review, refer to the section, *Core Business and Outlook* under the heading, *Financial Strength – Increasing Revenue, Reducing Costs and Achieving Appropriate Return*.

Additionally, the OEB Decision established new regulatory accounts to record, effective January 1, 2022, the financial impacts of transition to and implementation of IFRS from US GAAP in the event that OPG adopts IFRS for financial reporting purposes to meet the requirements of *Securities Act* (Ontario), and the nuclear revenue requirement impact of capital expenditures and operating costs for OPG's planned new corporate campus in Clarington, Ontario. The OEB Decision also approved the establishment, on a final basis effective January 1, 2021, of a deferral account to record the revenue requirement impacts arising from changes to Nuclear Liabilities and depreciation and amortization expenses as a result of changes to the accounting end-of-life assumptions for the Pickering GS, including those that became effective December 31, 2020.

### Ontario Nuclear Funds Agreement Reference Plan Update

In December 2021, OPG completed a comprehensive update of the estimate for its obligations for nuclear waste management and nuclear facilities decommissioning as part of the required process to periodically update the reference plan under the Ontario Nuclear Funds Agreement (ONFA) between OPG and the Province. As at December 31, 2021, the update resulted in a decrease of approximately \$327 million in OPG's Nuclear Liabilities, with a corresponding decrease to the asset retirement costs capitalized as part of the carrying value of the nuclear generating stations to which the obligations relate. OPG undertakes to perform a comprehensive review of the underlying assumptions and baseline cost estimates for nuclear waste management and nuclear facilities decommissioning at least once every five years, in line with the required ONFA reference plan update process.

The updated estimate of the obligations was reflected in a new ONFA reference plan, for the years 2022 to 2026, which was approved by the Province in March 2022, with an effective date of January 1, 2022 (2022 ONFA Reference Plan). Based on the life cycle funding liabilities per the 2022 ONFA Reference Plan, the Decommissioning Segregated Fund and the Used Fuel Segregated Fund established under the ONFA to fund these obligations continue to be fully funded. Therefore, while an updated contribution schedule based on the 2022 ONFA Reference Plan is subject to the Province's approval, no overall contribution requirements to either the Used Fuel Segregated Fund or the Decommissioning Segregated Fund are anticipated based on this update. This is consistent with the ONFA reference plan for the years 2017 to 2021 (2017 ONFA Reference Plan), which did not result in overall contribution requirements to either fund. Contributions to either or both funds may be required in the future should the funds be in an underfunded position when a new reference plan is prepared. Such may be the case as a result of variability in fund asset performance due to volatility inherent in financial markets and, for the portion of the Used Fuel Segregated Fund guaranteed by the Province, changes in the Ontario consumer price index (CPI), as well as changes in funding liability estimates.

The decrease in the Nuclear Liabilities and the corresponding decrease in capitalized asset retirement costs recognized on the consolidated balance sheet as at December 31, 2021 did not impact OPG's income for 2021. Under the OEB-approved cost recovery methodology, these changes also are not expected to materially affect OPG's income in 2022, as the associated impact on expenses is expected to be largely offset by authorized regulatory accounts. In accordance with *Ontario Regulation 53/05*, the OEB is required to ensure that OPG recovers the revenue requirement impact of its nuclear waste management and nuclear decommissioning liabilities arising from the current approved ONFA reference plan.

For further discussion of the accounting for the Nuclear Liabilities, refer to the section, *Critical Accounting Policies and Estimates* under the heading, *Asset Retirement Obligation*. For further discussion of the accounting for the Nuclear Segregated Funds, refer to the section, *Critical Accounting Policies and Estimates* under the heading, *Nuclear Fixed Asset Removal and Nuclear Waste Management Funds*.

#### Acquisition of Racine Hydroelectric GS

On December 30, 2021, OPG, through Eagle Creek, acquired a 48 MW hydroelectric facility located in Racine, Ohio from AEP Generation Resources Inc. at a purchase price of approximately US\$88 million (C\$112 million), subject to customary working capital and other adjustments. The Racine hydroelectric GS is operated by Eagle Creek and is reported in the Contracted Hydroelectric and Other Generation business segment.

#### **Operational Excellence**

##### Collective Agreements

The previous two-year collective agreement between the Society of United Professionals (Society) and OPG expired on December 31, 2021. On December 6, 2021, Society and OPG received the final arbitration award for a two-year collective agreement, covering the period from January 1, 2022 to December 31, 2023.

In anticipation of the expiry of the one-year collective agreement between the Power Workers' Union (PWU) and OPG on March 31, 2022, negotiations for a renewal collective agreement began in March 2022.

## Social Licence

### OPG's Equity, Diversity and Inclusion Strategy

In March 2022, OPG will launch its 10-year ED&I Strategy externally. The Strategy builds on OPG's ED&I Promise to accelerate equity, celebrate diversity and foster a culture of inclusion, and provides a roadmap to guide the Company's journey of becoming a global ED&I best practice leader by 2030. OPG's ED&I Strategy can be found on the Company's website [www.opg.com](http://www.opg.com). For further details on OPG's ED&I Strategy, refer to the section, *Environmental, Social, Governance and Sustainability* under the heading, *Equity, Diversity and Inclusion*.

### Launch of OPG's Inaugural Reconciliation Action Plan

In October 2021, OPG launched its inaugural Reconciliation Action Plan. Building on the Company's long-standing commitment to Indigenous communities, the action plan outlines the Company's overall goals and the supporting actions OPG will take to advance reconciliation in a number of key areas. OPG has set a goal of growing the Company's existing economic impact for Indigenous communities and businesses to \$1 billion over the next ten years through ongoing operations, projects and initiatives. The Company will also develop strategic approaches to recruitment with the objective of increasing the representation of Indigenous employees across all levels at OPG. The action plan serves as a roadmap for how the Company will work with Indigenous communities, businesses and organizations as well as other key partners in advancing reconciliation. For further details on OPG's Indigenous Relations activities, refer to the section, *Environmental, Social, Governance and Sustainability* under the heading, *Indigenous Relations*.

### Gold Designation from Canadian Council for Aboriginal Business

In August 2021, OPG was awarded the Gold Designation under the Canadian Council for Aboriginal Business' (CCAB) Progressive Aboriginal Relations (PAR) program. PAR Gold companies demonstrate sustained leadership in Indigenous relations and a commitment to working with Aboriginal businesses and communities, through innovative programs and engagement. The Gold level certification recognizes OPG as a national best-practices organization with a demonstrated commitment in the area of Indigenous relations. The designation is determined by a jury of Indigenous professionals that reports on measurable outcomes and initiatives in four key areas: leadership actions, employment, business development, and community relations.

## CORE BUSINESS AND OUTLOOK

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### Operational Excellence

Operational excellence at OPG is accomplished by the safe and environmentally responsible generation of reliable and cost-effective electricity from the Company's assets, through a highly trained and engaged workforce. Workplace safety and public safety are overriding priorities in all activities performed at OPG.

#### Electricity Generation Production and Reliability

Key strategic initiatives in support of operational excellence, specific to each of OPG's core generating operations, are discussed below. Generation and reliability performance for 2021 is discussed by business segment in the section, *Discussion of Operating Results by Business Segment*.

#### *Nuclear Operations*

OPG is pursuing initiatives aimed at maximizing the safe and reliable operating life of the Pickering GS and targeting sustained top performance at the Darlington GS over its post-refurbishment life. OPG is also focused on increasing electricity generation output from the stations, by continuing to improve plant reliability and optimizing the planning and execution of outage and project work. OPG seeks to prioritize and optimize maintenance and project activities across the nuclear generating fleet by leveraging advancements in monitoring and diagnostic tools to enhance asset condition assessments. Establishing challenging performance targets based on comprehensive benchmarking and taking into account the operating environment of the stations continues to be a vital part of OPG's strategy to support these goals and ensure strong financial performance of the Regulated – Nuclear Generation business segment.

The Canadian nuclear sector is subject to rigorous regulatory oversight by the CNSC, which includes the requirement for OPG to implement and maintain a fitness for service program for pressure tubes, including limits on hydrogen equivalent concentration. In July 2021, during Bruce Power's fuel channel inspection program, higher-than-anticipated hydrogen equivalent concentration was measured on two nuclear units at the Bruce nuclear generating stations. Results showed higher concentration in a limited, localized volume in the upper portion of the pressure tube. Although OPG does not operate the Bruce nuclear generating stations, in late July 2021, the CNSC issued an order requiring both OPG and Bruce Power to seek authorization from the CNSC prior to the restart of nuclear units following any outage that results in the cool down of the heat transport system. Following a review of evidence and the approval process, in November 2021, the CNSC confirmed that OPG satisfied the terms of the order, and consequently, OPG's nuclear generating units are no longer subject to the order and have the CNSC's authorization to restart nuclear units following any planned or unplanned outages.

The CNSC publishes an annual report on the regulatory oversight and safety performance for nuclear power generating sites. The report assesses how well licensees are meeting regulatory requirements and program expectations in areas such as human performance, radiation and environmental protection, and emergency management and fire protection at Canada's nuclear power plants and waste management facilities. The most recent annual report, for the 2019 year, was issued by the CNSC in the fourth quarter of 2021. In the CNSC's 2019 report on OPG's nuclear safety performance, CNSC staff determined that all 14 Safety and Control Areas for the Darlington GS, the Pickering GS and the Darlington, Pickering and Western waste management facilities met CNSC staff's expectations.

In November 2020, the CNSC approved the regulatory document *REGDOC 2.2.4 – Fitness for Duty, Vol. II: Managing Alcohol and Drug Use (version 3)* (REGDOC 2.2.4) for use at Canadian high-security nuclear sites, with an effective date of January 22, 2022. The regulatory document sets out requirements for managing fitness for duty of workers in relation to alcohol and drug use, including for-cause alcohol and drug testing for workers in safety-sensitive and safety-critical positions, and random alcohol and drug testing for workers holding safety-critical positions. In July 2021, OPG put into effect a fitness for duty policy on managing alcohol and drug use, which implements the requirements of REGDOC 2.2.4, with the exception of random testing, which was required to begin by January 22, 2022.



On January 21, 2022, following a request for an injunction filed by unions representing workers in the nuclear industry, the Federal Court of Canada ordered that the implementation of random and pre-placement testing under REGDOC 2.2.4 is stayed, and that OPG is restrained from implementing or continuing these types of testing, pending the final disposition of the unions' Application for Judicial Review.

### Pickering GS

OPG's plan to optimize the end of operations dates of the Pickering GS includes operating Units 1 and 4 to the end of September 2024 and December 2024, respectively, and Units 5 to 8 until the end of 2025. In connection with this objective, OPG continues to execute planned work required to enable safe and reliable operation of the plant to the planned end of life dates, including commitments required under the previously established Periodic Safety Review (PSR) and associated Integrated Implementation Plan (IIP). The PSR, a comprehensive assessment of the station's design and operation, confirmed that there is a high level of safety throughout the continued operation of the station to 2024. In September 2021, CNSC staff affirmed that OPG has completed all PSR requirements and resolution actions documented in the IIP. The CNSC staff concurred that OPG has implemented the results of the PSR to ensure the continued safe and reliable commercial operation of the Pickering GS to the end of 2024. With the completion of all IIP actions required for the Pickering GS operating licence, CNSC staff confirmed that no further quarterly and annual reporting is required. OPG continues to perform additional technical analysis and inspections to confirm fitness-for-service of fuel channels and other major station components in support of optimizing the station's planned shutdown sequence to 2025, including confirming the validity of the PSR and IIP. OPG is required to notify the CNSC of the results of this PSR and IIP reassessment by the end of 2022, in support of the CNSC's regulatory approval required for post-2024 commercial operation through a public hearing process.

In the fourth quarter of 2021, OPG hosted a World Association of Nuclear Operators (WANO) peer evaluation for the Pickering GS that focused on the safe and reliable operation of the station while evaluating the plant material condition and functional and cross-functional areas of the station. The review concluded that the station continues to operate at high levels of safety.

OPG continues to make strategic investments in the performance of the Pickering GS, with a focus on continuously improving equipment reliability and maximizing electricity generation output through to the end of the station's operation. This includes implementing equipment modifications and fuel handling reliability improvements, reducing equipment maintenance backlogs, and completing other critical and high priority work.

### Darlington GS

OPG continues to make investments in the Darlington GS in order to ensure the station's ongoing safe and reliable operations and position it for industry-leading operating and cost performance in the longer term. In addition to the ongoing refurbishment of the station's generating units, this includes investments in life cycle and aging management projects, facility upgrades, and work in support of regulatory commitments. OPG continued to progress a number of such projects during 2021, including:

- Successfully replaced the main output transformer in Unit 3 during the refurbishment window in the fourth quarter of 2021, as planned, to ensure continued availability and reliable operations over the station's service life;
- Completed one-half of the installations of Class II Uninterruptible Power Supply equipment for Unit 3 to ensure continued reliability, with the remaining installation activities expected to be completed in the second half of 2022; and
- Commenced construction activities on the Emergency Power Generator 1 planned replacement to enhance the reliability of the emergency power systems over the station's service life.

For further detail on the Darlington Refurbishment project, refer to the section, *Core Business and Outlook* under the heading, *Project Excellence – Darlington Refurbishment*.

In November 2021, the Darlington GS received an Excellence Award from the Institute of Nuclear Power Operations, the highest achievement award in nuclear safety and reliability. The Darlington GS received this award for the fifth consecutive time, based on the results of the Company's 2020 WANO peer evaluation. The award recognizes nuclear power plants that have achieved the top performance category in the nuclear industry.

#### *Federal Government's Review of Canada's Radioactive Waste Policy*

In November 2020, the Canadian government launched a process to review and modernize Canada's approach to the safe management of Canada's nuclear by-products, consisting of two elements. The first element is to review Canada's existing Radioactive Waste Policy framework, with public participation and the goal of ensuring that the framework is consistent with international standards and best practices. The second element is to develop Canada's integrated strategy for the safe management of irradiated wastes, which, at the federal government's request, is being led by the Nuclear Waste Management Organization (NWMO). In February 2022, Natural Resources Canada issued a draft policy, *Modernizing Canada's Policy for Radioactive Waste Management and Decommissioning*, for public comment. The NWMO has stated that its recommendations for the Integrated Strategy for Radioactive Waste are expected to be presented to the federal government in 2022, informed by the NWMO's engagement process and the modernized Radioactive Waste Policy direction from Natural Resources Canada. OPG is participating in the federal government and NWMO's engagement processes and is monitoring developments related to the Integrated Strategy for Radioactive Waste as part of the Company's process to explore solutions for the safe long-term management of its L&ILW. OPG also continues to advance initiatives to safely and efficiently reduce the environmental footprint of L&ILW requiring long-term disposal by maximizing opportunities for processing, volume reduction, and recycling of clean materials.

#### *Renewable Generation Operations*

As at December 31, 2021, OPG's renewable generation fleet comprises 54 regulated and 12 non-regulated hydroelectric generating station and one solar facility located in Ontario, and through Eagle Creek, 87 wholly or jointly owned and operated hydroelectric generating stations located throughout the United States.

The objectives of OPG's hydroelectric operations include operating and maintaining the generating facilities in a safe, reliable, efficient and cost-effective manner, while increasing the output from the fleet and pursuing opportunities to increase the fleet's generating capacity. OPG aims to increase the hydroelectric facilities' output by improving operational flexibility, enhancing reliability, optimizing outage planning and, subject to water conditions, increasing availability to meet electricity system demand. OPG continues to evaluate and implement plans to increase generating capacity, improve operational performance and extend the operating life of its hydroelectric generating assets. The Company also assesses opportunities to continue to expand its renewable generation portfolio through asset acquisitions in key North American markets.

Given the very long-term nature of the Company's hydroelectric fleet, OPG's plans to maximize the fleet's value are often accomplished through multi-year capital investment and other programs, including replacements and upgrades of turbine runners, and periodic refurbishment or replacement of existing generators, transformers and control systems (known as overhauls). Where economical and practical, OPG also pursues opportunities to expand or redevelop its existing hydroelectric stations. To support effective operations and ensure continued high levels of safety, OPG has comprehensive programs in place to identify, prioritize and execute any necessary repair, rehabilitation or replacement work for civil hydroelectric structures. OPG seeks to enhance equipment reliability monitoring, reporting and management to support asset maintenance programs based on the condition of the facilities.

OPG continues to execute on a turbine and generator overhaul program for its hydroelectric generating units across Ontario. Over the next 20 years, the estimated \$2.5-billion program will ensure that the Company's hydroelectric fleet can secure decades of clean hydroelectric generation that will help OPG meet the province's future clean power needs and the Company's climate change goals.

In addition to the major projects discussed in the section, *Core Business and Outlook* under the heading, *Project Excellence*, OPG continued to progress a number of projects for the hydroelectric facilities during 2021, including:

- Completed the overhaul and upgrade of Unit 5 of the Sir Adam Beck I GS to ensure continued reliable operations for the next 30 years;
- Completed the replacement of four sluiceway gates at the Whitedog GS and Caribou Falls GS to support operational performance and help manage the water flow along the Winnipeg and English rivers;
- Completed the replacement of the Aguasabon GS surge tank to support the current water conveyance system that serves as a regulator of water flow and pressure;
- Continued the execution of overhaul work on Unit 3 of the Barrett Chute GS, Unit 2 of the Abitibi Canyon GS, Unit 1 of the Silver Falls GS and Unit 7 of the Otto Holden GS; and
- Continued the rehabilitation of the Otto Holden GS and R.H. Saunders GS concrete infrastructure to ensure continued safe operations.

During the year, OPG's Sir Adam Beck I GS in Niagara Falls achieved 100 years of operations. The facility was the largest hydroelectric generating station in the world at the time it was constructed and currently supplies

OPG coordinates and collaborates with various government agencies, municipalities, Indigenous partners and community stakeholders to ensure river systems on which the Company operates are managed safely and effectively, while meeting electricity generation needs. During the spring of 2021, a number of river systems experienced low water conditions as a result of an early and mild spring freshet and a lack of significant precipitation during the winter months. In Ontario, these conditions were partly alleviated in the second half of the year by precipitation in mid-summer to fall in most regions. Throughout 2021, OPG managed the natural conditions by balancing the river flows and water elevation at its hydroelectric facilities in accordance with applicable regulatory regimes, while continuing to provide flexibility to the province's electricity system.

#### *Thermal Operations*

OPG's thermal generation fleet comprises one oil/gas dual-fueled generating station, one biomass-fueled generating station, and four combined cycle plants. The combined cycle plants are operated through Atura Power.

These stations, which typically operate as peaking facilities under their respective ESAs or other long-term contracts, provide Ontario's electricity system with the flexibility to meet changing daily system demand and capacity requirements and are an important component of maintaining the system's current and future reliability. The electricity generation from these assets is also necessary to enable variable sources of renewable generation in the province such as wind and solar. The continued operation of the stations provides Ontario with over 5,000 MW of generation capacity.

OPG's strategy in operating thermal generating stations is to ensure availability to meet electricity system requirements and maximize returns over the assets' remaining service lives, through station reinvestment within technical, regulatory and contractual constraints, and with an expectation of achieving an appropriate return on investment. In support of these objectives, thermal outage planning leverages agile asset management programs to prioritize equipment risks and optimize work program timing.

### Improving Efficiency and Reducing Costs

As part of its commitment to operational excellence, OPG is focused on pursuing productivity improvements and efficiencies in operating costs across the organization, while ensuring no adverse impact on the safety, reliability and environmental sustainability of the Company's operations. The Company continues to build on efficiencies achieved to date, leveraging investments in technology and innovation, improvements in business processes and internal service delivery models, strategic sourcing initiatives, workspace optimization, and resourcing strategies. Strategies to improve cost performance and organizational capability are implemented at the enterprise and business unit level.

The identification, and continued pursuit, of operational efficiencies is driven by enterprise-wide targets, which have been set to achieve the Company's planned operating cost model and support its business strategies. The goals of this work are to ensure the continued cost effectiveness of ongoing operations leading up and subsequent to the shutdown of the Pickering GS, which includes mitigating, where possible, the expected effects of diseconomies of scale related to shared organizational costs and other organizational impacts following the shutdown, and to support advancement of corporate growth and transformation strategies. Accomplishing these objectives is anchored in leveraging a high-performing, collaborative, diverse, inclusive and engaged workforce.

OPG is continuing to advance an enterprise-wide strategy to align the Company's digital infrastructure with its strategic objectives and to drive increased value from investments in technology. The strategy is focused on implementing scalable information technology infrastructure, enhancing mobility, connectivity and collaboration, streamlining information technology service support, embedding increased automation and artificial intelligence technologies, protecting digital assets, and improving data management and analytics capability. The goals of the strategy are to increase field and office productivity, improve equipment reliability and station performance, increase organizational agility, strengthen cybersecurity, and reduce operating costs.

### Sale of Non-Core Real Estate Sites

OPG has executed agreements to sell the premises located at 800 Kipling Avenue in Toronto, Ontario and at 2655 Lakeshore Road in the Town of Port Hope, Ontario, as part of a corporate real estate strategy to reduce and optimize the existing real estate footprint. The after-tax gain on sale expected to be recognized upon completing the transactions, including the impact of revisions to related asset retirement obligations (ARO), is estimated to be in excess of \$140 million in total for both sites, subject to certain closing conditions. The sales are expected to be completed in the first half of 2022.



#### **Project Excellence**

OPG is undertaking a number of generation development and other projects to maximize the value of and expand its generating fleet in support of Ontario's electricity system, striving for excellence in the planning and delivery of all capital and maintenance projects across the organization.

OPG's vision for project excellence is to be an industry leader in project management capability and performance. As part of its commitment to project excellence, OPG continues to enhance and streamline its approach to project planning and execution, with the goal of delivering all projects safely, on time, on budget and with high quality. Achieving project excellence involves, among others: leveraging a common, scalable project delivery model based on industry best practices across the enterprise, establishing strong project management teams to effectively execute projects, monitoring and controlling performance, optimizing contracting strategies, and engaging qualified and experienced engineering, procurement and construction vendors. The achievement of these objectives at OPG is facilitated by a centralized enterprise projects organization that ensures the necessary processes, tools and expertise are in place for project excellence.

The status updates for OPG's major projects as at December 31, 2021 are outlined below.

Project <i>(millions of dollars)</i>	Capital expenditures		Approved budget	Expected in-service date	Current status
	Year-to-date <sup>1</sup>	Life-to-date			
Darlington Refurbishment	813	8,259	12,800 <sup>2</sup>	Unit 3 – 2024 Unit 1 – 2025 Unit 4 – 2026	In February 2022, the refurbishment of the third unit, Unit 1, of the Darlington GS commenced. The Unit 3 refurbishment is progressing on schedule and is in the Reassembly segment. The project is tracking to the overall timeline to refurbish all four of the station's units by the end of 2026. For further details, see below.
Little Long Dam Safety Project	215	317	650	2023	In January 2022, OPG commenced the commissioning of the existing Adam Creek gates and the demolition on the east upstream dam. The project is expected to be completed in 2023 and is tracking on budget. For further details, see below.
Smoky Falls Dam Safety Project	31	33	390	2025	During the fourth quarter of 2021, OPG mobilized the site and commenced construction on the east spillway. The project is expected to be completed in 2025 and is tracking on budget. For further details, refer to the section, <i>Significant Developments – Project Excellence</i> under the heading, <i>Smoky Falls Dam Safety Project</i> .
Redevelopment of Calabogie Hydroelectric GS	59	89	145	2022	In February 2022, OPG completed the removal of the inlet structure. Construction of the new powerhouse is continuing. The project is expected to be placed in service in 2022 and is tracking within its revised budget. For further details, see below.
Sir Adam Beck I GS Units G1 and G2 Replacement	39	93	128	2022	The project has completed the G2 unit turbine and generator installation and continues to advance the installation of the G1 unit turbine and generator. The project is expected to be placed in service in 2022 and is tracking on budget. For further details, see below.

<sup>1</sup> Year-to-date represents capital expenditures as at December 31, 2021.

<sup>2</sup> The total project budget of \$12.8 billion is for the refurbishment of all four units at the Darlington GS.

Project <i>(millions of dollars)</i>	Capital expenditures		Approved budget	Expected in-service date	Current status
	Year-to-date <sup>1</sup>	Life-to-date			
Ranney Falls Hydroelectric GS	1	72	77	2022	During final commissioning of the new 10 MW single-unit powerhouse on the existing Ranney Falls GS site in September 2020, the generator sustained damage and commissioning activities were halted. Work is underway by the vendor to repair and reassemble the unit at their own cost, prior to recommencing commissioning activities. Based on current technical assessments, the revised in-service date is expected to be in 2022. The project continues to track within budget.

<sup>1</sup> Year-to-date represents capital expenditures as at December 31, 2021.

### Darlington Refurbishment

The Darlington Refurbishment project commenced in 2016 as the four Darlington GS units were approaching their originally designed end-of-life. Refurbishment of the four generating units is expected to extend the operating life of the station by at least 30 years. The refurbishment of the first unit, Unit 2, was completed in June 2020. The second unit, Unit 3, commenced refurbishment in September 2020 and is scheduled to be returned to service in the first quarter of 2024. The third unit, Unit 1, commenced refurbishment on February 15, 2022 and is scheduled to be returned to service in the second quarter of 2025. Planning and pre-requisite activities for the refurbishment of the fourth unit, Unit 4, are progressing as planned. The planning, pre-requisite and execution work for Unit 1 and Unit 4 refurbishments has and will incorporate the benefits of experience with the first two units, Unit 2 and Unit 3, and additional strategic improvements. The refurbishment of Unit 4 is scheduled to be completed by the end of 2026.

The Darlington Refurbishment project is a multi-phase program comprising the following five major sub-projects:

- Defueling and Fuel Handling, which involves the defueling of the reactors and the refurbishment of the fuel handling equipment;
- Re-tube and Feeder Replacement, which includes the removal and replacement of feeder tubes and fuel channel assemblies in each reactor;
- Turbines and Generators, which consists of inspections and repairs of turbine generator sets and the replacement of analog control systems with digital control systems;
- Steam Generators, which includes mechanical cleaning, water lancing and inspection and maintenance work on the generators; and
- Balance of Plant, which consists of work on a number of projects to replace or repair certain other station components.

The Re-tube and Feeder Replacement sub-project is the largest sub-project and represents a majority of the critical path schedule.

The major sub-projects are executed over four major segments for each unit:

- Shut Down, which involves removing fuel from the reactor and islanding the unit;
- Disassembly, which involves removing the required reactor components including feeder tubes, fuel channels and calandria tubes;
- Reassembly, which involves procuring, installing and inspecting new reactor components; and
- Power Up, which involves loading new fuel into the reactor, restoring the reactor vault, reconnecting the unit to the rest of the station, and returning the unit to service.

The Shut Down segment of the Unit 1 refurbishment began in February 2022 with defueling the reactor and will be followed by the islanding of the unit, which involves physically separating Unit 1 from the two operating units.

Unit 3 refurbishment activities are progressing on schedule, incorporating continued COVID-19 protective measures. The Unit 3 refurbishment completed the Disassembly segment in October 2021 and is currently in the Reassembly segment. During the fourth quarter of 2021, the project commenced the Unit 3 fuel channel installation with the calandria tube installation series. The upper and middle feeder installation series is also continuing, with the installation of 960 new feeder tubes being completed in two segments, starting with the upper and middle feeders and followed by the lower feeders. Additionally, as part of the refurbishment, OPG is progressing the static commissioning of the Unit 3 turbine generator, following the completion of the overhaul of the turbine generator and the installation of the turbine control systems upgrade in August 2021.

In the second quarter of 2021, the Darlington Refurbishment project team was recognized by the Electric Utility Cost Group (EUCG) with its Best Practice Award related to the refurbishment of Unit 2 of the Darlington GS. This industry award recognized project management excellence for incorporating operational experience and lessons learned from the successful Unit 2 refurbishment into the planning and execution of the refurbishment of Unit 3 and the two subsequent units. These improvements are leading to innovation, efficiencies and enhanced safety and quality for Unit 3 execution activities, with additional improvement opportunities being identified for the subsequent units.

OPG continues to assess and seek ways to manage the impact of the COVID-19 pandemic on the project's total cost, which is otherwise continuing to track to the \$12.8 billion budget.

#### Little Long Dam Safety Project

In 2019, OPG initiated a project to improve dam safety along the Lower Mattagami River in northeastern Ontario. The Little Long Dam Safety project will increase the discharge capacity and make other improvements at the Little Long Main Dam, helping the Company to comply with updated dam safety requirements established by the Province.

During 2021, OPG completed rock excavation activities below the Adam Creek spillway structure on the Little Long Reservoir and the construction of the cofferdam upstream of the new east bays. In January 2022, OPG began commissioning the existing Adam Creek gates and commenced the demolition of the east upstream dam. Concrete placement of the new bays adjacent to the sluiceways and the replacement of existing gates are continuing as planned. The project is expected to be completed in 2023 and is tracking within its budget of \$650 million. The Little Long Dam supports OPG's hydroelectric generating stations on the Lower Mattagami River, which are reported in the Contracted Hydroelectric and Other Generation business segment. The project costs will be recovered under the ESA for the Lower Mattagami generating stations.

#### Redevelopment of Calabogie Hydroelectric GS

OPG is redeveloping the 5 MW Calabogie GS, located along the Madawaska in eastern Ontario. The station was nearing the end of its operational life when it was extensively damaged by a storm in 2018. The project will replace the original station with a higher generating capacity powerhouse that will more efficiently utilize the available river flows and double the station's installed capacity to approximately 11 MW.

During 2021, OPG completed the structural steel installation and commenced the installation of the overhead crane and bridge assembly of the new powerhouse. Additionally, the upstream and downstream cofferdams were placed in service during the second half of 2021. In February 2022, OPG completed the removal of the inlet structure. The project is expected to be placed in service in 2022 and is tracking within the revised budget of \$145 million, an increase of \$8 million from the original budget due to construction design changes and COVID-19 impacts. The Calabogie GS is reported in the Regulated – Hydroelectric Generation business segment.

### Sir Adam Beck I Hydroelectric GS Units G1 and G2 Replacement

OPG is executing a project to replace two older generating units at the ten-unit Sir Adam Beck I GS. The two units used outdated line frequency technology of 25 hertz (Hz) prior to being decommissioned in 2009. The conversion of these units to standard generator technology of 60 Hz is expected to add approximately 125 MW of incremental peaking generation capacity, providing decades of cost effective, renewable power from one of the flagship stations in the Company's hydroelectric fleet.

During 2021, OPG completed the G2 unit turbine and generator installation, including the tower assembly, runner and shaft assembly. The installation and machining of the G1 scroll case was also completed during the fourth quarter of 2021. The project continues to advance the G1 unit turbine and generator installation. The project is expected to be placed in service in 2022 and is tracking within its budget of \$128 million. The Sir Adam Beck I GS is reported in the Regulated – Hydroelectric Generation business segment.

### Decommissioning of Former Thermal Generating Stations

OPG has a comprehensive program in place to ensure the safe, secure and environmentally responsible decommissioning of former thermal generating stations. The costs of decommissioning activities are charged to a previously established decommissioning provision.

In February 2022, the Company completed the planned implosion at the former coal-fired Lambton GS site that ceased operation in 2013, an important milestone toward OPG's commitment to clean energy. Further demolition work will continue throughout 2022 on smaller structures before the site undergoes additional remediation and return to a brownfield state.

In April 2021, OPG sold the former Thunder Bay GS site and recognized a pre-tax gain of \$30 million upon the completion of the transaction. The former coal-fired generation plant was converted to operate as a single-unit advanced biomass-fueled generating station, which subsequently ceased operations in 2018.



### **Financial Strength**

As a commercial enterprise, OPG's financial priority is to ensure a consistent level of strong financial performance that delivers an appropriate level of return on the Shareholder's investment and supports expansion of the business.

Inherent in this priority are four objectives:

- Increasing revenue, reducing costs and achieving appropriate return;
- Ensuring availability of cost effective funding for operational needs, generation development projects and other business opportunities, and long-term obligations;
- Pursuing opportunities to expand the existing core business and capitalize on new growth paths including emerging clean energy opportunities; and
- Managing risks, which is discussed in the section, *Risk Management*.



### Increasing Revenue, Reducing Costs and Achieving Appropriate Return

In line with its commercial mandate, OPG is focused on increasing revenue and net income, and achieving an appropriate return on the Shareholder's investment, while seeking to minimize the impact on electricity customers through continuous improvement in the Company's cost structure.

For regulated operations, achievement of the above objectives is largely dependent on the outcomes of OPG's applications for regulated prices to the OEB and prudent growth of rate base earning a return. OPG is focused on demonstrating in its applications for regulated prices that the costs required to operate and invest in the Company's regulated assets are reasonable and being prudently incurred and should be fully recovered, and that the Shareholder's investment in these assets should earn an appropriate return.

For the Regulated – Nuclear Generation business segment, the following rate base levels, OPG-specific deemed equity percentage, and formulaic rates of ROE established by the OEB on a generic basis are reflected in OPG's approved base regulated prices:

(millions of dollar - except where noted)	ROE		Equity <sup>1</sup>	Rate Base						
	2017 - 2021	2022 - 2026		2020	2021	2022	2023	2024	2025	2026
Regulated – Nuclear Generation <sup>2</sup>	8.78%	8.66%	45%	7,347	7,711	8,600	8,615	11,033	12,189	12,992

<sup>1</sup> The remaining 55 percent of rate base is deemed to be financed by debt, with an average approved cost rate of 3.6 percent per annum reflected in the nuclear base regulated prices for the 2022-2026 period and 4.6 percent per annum for the 2017-2021 period.

<sup>2</sup> Excludes differences between approved forecast rate base additions and actual rate base additions for qualifying investments, where the revenue requirement impact of such differences is trued up through regulatory accounts, subject to OEB's review and approval. These differences are included in rate base values shown in the table once reflected in OEB-approved base regulated prices.

For the regulated hydroelectric facilities, there is a separately approved rate base, deemed equity percentage and ROE rate. The most recent OEB-approved hydroelectric rate base value was \$7,490 million, with an ROE of 9.33 percent and a deemed equity of 45 percent, all of which were reflected in the base regulated prices in effect prior to June 1, 2017. The hydroelectric base regulated prices for the period from June 1, 2017 to December 31, 2021 were determined by annually escalating the base regulated prices in effect prior to June 1, 2017, with some adjustments, using an approved formula. Pursuant to *Ontario Regulation 53/05*, the hydroelectric base regulated price for the period from January 1, 2022 to December 31, 2026 is equal to the 2021 hydroelectric base regulated price.

OPG continues to invest in the nuclear and hydroelectric rate base, with the Darlington Refurbishment project being the single largest such capital investment. In establishing the 2022-2026 base nuclear regulated prices, the OEB approved an additional \$6.8 billion in Darlington Refurbishment in-service capital additions to rate base, including the forecasted return to service of Units 3, 1 and 4 of the Darlington GS upon refurbishment.

As discussed in the section, *Core Business and Outlook* under the heading, *Operational Excellence – Electricity Generation Production and Reliability*, OPG continues to undertake an extensive capital program across its regulated hydroelectric operations that includes overhauls and, where economic, expansion, redevelopment and upgrades of the generating facilities. These renewable assets have very long service lives and, with either maintenance efforts or rebuilding, will continue to supply electricity and be reflected in rate base for the foreseeable future.

The revenue requirement impact of differences in the amount or timing between approved forecast rate base additions and the actual rate base additions related to OPG's investments to increase the output of, refurbish or add generating capacity to one or more of its nuclear or hydroelectric regulated facilities, including the Darlington Refurbishment project, are recorded for future review and disposition in a variance account authorized by the OEB pursuant to *Ontario Regulation 53/05*.

In November 2020, the OEB issued an order establishing a variance account to record any regulatory earnings achieved by OPG's regulated operations for the 2021 year that are more than 300 basis points over the ROE levels reflected in the OEB-approved 2021 base regulated prices. The order was issued as part of the OEB's annual review of regulated ROE performance for OPG's nuclear and regulated hydroelectric facilities under the regulation frameworks used to establish the regulated prices for the 2017-2021 period. The 300 basis points threshold corresponds to the OEB's expected range of ROE performance around the approved levels under the frameworks. Regulated ROE performance is measured on a combined basis for the nuclear and regulated hydroelectric facilities and calculated on the deemed capital structure reflected in the approved regulated prices. The variance account was established effective January 1, 2021 and is applicable to the 2021 year only. The OEB's order stated that if there is a balance in the account for 2021, the OEB would subsequently hold a hearing to determine the portion of the balance, if any that should be refunded to customers. The 2021 regulatory earnings will be finalized and reported to the OEB by July 31, 2022. OPG does not expect to exceed the 300 basis points threshold for 2021 and no amounts have been recorded in the consolidated financial statements related to the variance account.

Additionally, as part of the 2022-2026 rate application, the OEB approved a mechanism for customers to share, on a 50 percent basis, in the regulatory earnings achieved by OPG's regulated operations that are more than 100 basis point over the approved ROE levels, assessed on a five-year cumulative basis over the 2022-2026 period. Any such amounts shared with customers will be recorded in a separate deferral account for disposition following the five-year period. Additionally, the regulatory frameworks in effect for the 2022-2026 period include a symmetrical 300 basis points trigger around the approved ROE where the OEB may initiate a regulatory review. For further details on the outcomes of OPG's 2022-2026 rate application, refer to the section, *Significant Developments – Financial Strength* under the heading, *OPG's Application for New Regulated Prices*.

For generation assets that do not form part of the rate regulated operations, OPG generally seeks to secure long-term revenue arrangements that support an appropriate return on the investment. In line with this strategy, all of OPG's non-regulated facilities in Ontario are subject to ESAs with the IESO or other long-term contracts. These contracts are generally designed to provide for recovery of operating costs and capital investment in the underlying facilities and a return on invested capital, subject to the facilities continuing to meet their contractual obligations. In line with this strategy, in the fourth quarter of 2021, the ESA for the Lennox GS was renewed with a new expiry date of April 2029, enabling the facility to continue providing 2,100 MW of electricity generating capacity to Ontario.

While a number of the Company's generating facilities in the US are subject to energy and capacity supply contracts, and OPG continues to pursue new agreements where appropriate, the majority of OPG's facilities in the US currently earn revenue from wholesale electricity markets. Although revenue from the generating facilities supplying energy and capacity into US wholesale electricity markets represents a small portion of OPG's overall revenue, the Company may enter into hedging arrangements from time to time to further mitigate the commodity price risks.

#### Ensuring Availability of Cost Effective Funding

OPG actively monitors its funding requirements and forecasts availability of funds to ensure that it can meet the Company's operational needs, project and other commitments and long-term obligations. In addition to funds generated from operations, OPG utilizes the following primary funding sources: commercial paper; letters of credit; credit facilities; long-term debt sourced from the Ontario Electricity Financial Corporation (OEF), an agency of the Province; public debt offerings; and private placement project financing.

The Company's financing strategy leverages the strength of its balance sheet to obtain cost effective long-term corporate debt. OPG also accesses the capital markets for private placement project financing, secured by the assets of the project, where the characteristics of the project support such financing.

### Credit Ratings

Maintaining an investment grade credit rating supports OPG's ability to access cost effective financing. As at December 31, 2021, the Company's credit ratings were as follows:

Type of Rating	DBRS Limited (DBRS) <sup>1</sup>	S&P Global Ratings (S&P) <sup>2</sup>	Moody's Investors Service (Moody's)
Issuer rating	A (low)	BBB+	A3
Senior unsecured debt	A (low)	BBB+	A3
Trend/Outlook	Stable	Stable	Stable
Commercial paper program – Canada	R-1 (low)	A-1 (low)	NR <sup>3</sup>
Commercial paper program – US	NR <sup>3</sup>	A-2	P-2

<sup>1</sup> In April 2021, DBRS confirmed OPG's issuer rating at A (low), senior unsecured debt rating at A (low) and Canadian commercial paper rating at R-1 (low), all with Stable trends.

<sup>2</sup> In August 2021, S&P confirmed OPG's ratings including BBB+ issuer's rating with stable outlook, BBB+ senior unsecured debt rating and A-1 (low) Canada commercial paper rating.

<sup>3</sup> NR indicates no rating assigned.

Additional discussion of the Company's credit facilities and liquidity can be found in the section, *Liquidity and Capital Resources*.

### Growth and Transformation

OPG strives to be a leader in the North American transition toward a low-carbon economy, while maintaining and expanding the Company's scale and energy industry leadership through the pursuit of commercial-based opportunities. This strategy considers the Company's financial position and anticipated future changes in the generating fleet, including the planned end of commercial operation at the Pickering GS. The strategy is also informed by industry, technological, environmental, social and economic factors. Opportunities are evaluated using financial and risk-based analyses as well as strategic considerations, and may be pursued in partnership with other commercial entities where aligned with OPG's business objectives.

OPG's strategy includes the renewal and expansion of the Company's portfolio of generating assets, including the redevelopment and expansion of existing sites, new developments and business acquisitions. The strategy leverages OPG's operating and project development expertise as well as its diverse physical asset base across Ontario and the United States. Acquisition opportunities consider potential operating synergies, strategic benefits, financial returns and risk profile.

OPG also actively seeks to expand beyond its core generation business through investments in innovative technologies and new lines of business in the electricity sector, including nuclear innovation such as SMRs, transport electrification, energy storage, distributed energy resources, and other opportunities.

### *Nuclear Small Modular Reactors*

In April 2021, the provinces of Ontario, New Brunswick and Saskatchewan released a SMR feasibility study, which was prepared by OPG, Bruce Power, New Brunswick Power Corporation and Saskatchewan Power Corporation and represents one of the early deliverables under the Memorandum of Understanding (MOU) previously signed by these provinces in support of developing SMRs. The report provides a feasibility assessment of SMR development and deployment, and sets out the business case for SMR implementation in each of the three provinces. The study builds on, and is aligned with the federal government's Canadian Roadmap for Small Modular Reactors and Canada's Small Modular Reactor Action Plan, which outline Canada's opportunity and plan for the development and deployment of SMRs. Also in April 2021, the province of Alberta joined the inter-provincial MOU with the provinces of Ontario, New Brunswick and Saskatchewan.

In December 2021, OPG announced the selection of GEH to deploy a grid-scale SMR at the DNNP site. For further details, refer to the section, *Significant Developments – Project Excellence* under the heading, *Darlington New Nuclear Project*.

Through Global First Power Limited Partnership (GFP), OPG continues to help advance opportunities for deployment of off-grid SMR technology. The GFP joint venture was formed by Global First Power Ltd., Ultra Safe Nuclear Corporation and OPG with the goal of advancing the development of a proposed demonstrator Micro Modular Reactor (MMR™) at the Canadian Nuclear Laboratories' Chalk River site, northwest of Ottawa, Ontario. In May 2021, the CNSC determined that GFP's preliminary submitted materials related to the application for a site preparation licence for the proposed MMR™ were sufficient for the CNSC to initiate the technical review as part of the licensing application process. GFP expects to submit the full licence application and all required deliverables to the CNSC by the end of 2022.

#### *Transit Electrification*

In February 2022, the Board of the Toronto Transit Commission (TTC) voted to enter into a 20-year agreement with PowerON Energy Solutions (PowerON), a wholly-owned subsidiary of OPG, to help decarbonize Toronto's bus fleet, North America's largest transit electrification project to date. PowerON supports large-scale electrification projects by providing turnkey solutions encompassing all electrical infrastructure from the electricity grid connection to vehicle chargers. Under the agreement with the TTC, PowerON will design, build, co-invest in, and operate the charging and related electrical infrastructure to support the electrification of the TTC's bus fleet and facilities.

#### *Ivy Charging Network*

In August 2021, Ivy Charging Network (Ivy), a joint-venture formed between OPG and a subsidiary of Hydro One Limited (Hydro One) to own and operate electrical vehicle fast charging stations in Ontario, launched "Ivy Park & Charge", a new service that offers destination-based level 2 charging for electric vehicle drivers through partnerships with municipal and business partners in Ontario. The initial build-out of the network advanced during the year, with a total of 59 level 2 fast chargers in operation across 25 locations as of the end of 2021.

In December 2021, Ivy finalized a definitive agreement to deploy an additional 69 public fast chargers across 20 ONroute plaza locations along Highways 400 and 401 in Ontario in 2022. In addition, Ivy has rebranded its level 3 fast-charger service as "Ivy Charge & Go". As of December 31, 2021 Ivy had 63 fast chargers in operation across 29 locations in Ontario. Overall, an additional 76 level 2 and level 3 chargers were installed during 2021, bringing the total number of chargers to 122 as of the end of 2021.

#### *Medical Isotopes*

In November 2021, the CNSC approved an amendment to the operating licence for Darlington GS to authorize the production of Molybdenum-99 (Mo-99). Mo-99 is a parent isotope of technetium-99 (Tc-99m), which is used for skeletal, brain and organ imaging in order to detect and diagnose harmful diseases, including heart disease and cancer. Under an agreement between OPG and Laurentis Energy Partners (LEP), a wholly-owned subsidiary of OPG, the parties will produce Mo-99 by irradiating Molybdenum-98 (Mo-98) supplied by BWX Technologies, Inc. (BWXT), which BWXT will then process and place into Tc-99m generators for medical use.

In the fourth quarter of 2021, LEP began production of high-purity Helium-3 (He-3), a rare isotope used in quantum computing, neutron research, border security and medical imaging, from tritium stored at the Darlington GS. In December 2021, LEP and L'Air Liquide S.A. (Air Liquide) entered into a long-term commercial agreement for the distribution of He-3, which Air Liquide will further purify and package for health care, security and advanced research applications. Helium-3 is a non-radioactive, stable gas that is extracted and purified from tritium using a custom-designed tool recently installed at the Darlington GS.



### Social Licence

OPG holds itself accountable to the public and its employees, and continues to focus on maintaining public trust. OPG is committed to maintaining high standards of public safety and corporate citizenship, including environmental stewardship, transparency, community engagement and Indigenous relations, and strives to be a leader in climate change action and ED&I practices.

Further details on social licence activities and initiatives can be found in the section, *Environmental, Social, Governance and Sustainability*.

### Outlook

#### Operating Performance

OPG expects net income for the 2022 year to be largely consistent with 2021, reflecting the impact of a higher OEB-approved nuclear base regulated prices effective January 1, 2022, the decrease in earnings in 2021 as a result of the disallowance of costs and adjustment to the in-service date for inclusion in rate base of the approved costs for HWSF, and a reduction in electricity generation from the Darlington GS due to the parallel refurbishment outages for Unit 3 and Unit 1 in 2022. Net income in 2022 is also expected to benefit from the expected sale of non-core real estate sites, discussed in the section, *Core Business and Outlook – Operational Excellence*, under the heading, *Sale of Non-Core Real Estate Sites*, partially offset by non-core asset sales realized in 2021.

The new five-year regulated prices approved by the OEB are expected to provide regulatory certainty up to 2026. Additionally, regulatory accounts are expected to continue to reduce the relative variability of the regulated business segments' contribution to the Company's net income, particularly for the Regulated – Hydroelectric Generation business segment. This includes accounts that capture the gross margin impact of variability in water flows and forgone production due to SBG conditions at the regulated hydroelectric stations. There are no regulatory accounts in place related to the impact of variability in OPG's nuclear stations' generation performance on revenue from base regulated prices.

The ESAs in place for the Ontario-based non-regulated assets reported in the Contracted Hydroelectric and Other Generation and Atura Power business segments are expected to contribute a generally stable level of earnings in 2022 compared to 2021. Earnings from the US-based hydroelectric facilities reported in the Contracted Hydroelectric and Other Generation segment are subject to variability in water flows and the impact of wholesale electricity prices on uncontracted facilities.

The Company's operating results in 2022 may be impacted in the event additional actions are necessary to respond to the COVID-19 pandemic.

#### *Nuclear Segregated Funds*

OPG's operating results can be affected by earnings on the Nuclear Segregated Funds as part of the Regulated – Nuclear Sustainability Services business segment. While the Nuclear Segregated Funds are managed to achieve, in the long term, the target rate of return based on the discount rate specified in the ONFA, rates of return earned in a given period are subject to volatility due to financial market conditions and, for the portion of the Used Fuel Segregated Fund guaranteed by the Province, changes in the Ontario CPI. This volatility can cause fluctuations in the Company's net income in the short term if the funds are not in a fully funded or overfunded position. The volatility is reduced by the impact of an OEB-authorized regulatory account.

As at December 31, 2021, the Decommissioning Segregated Fund was overfunded by approximately 44 percent and the Used Fuel Segregated Fund was overfunded by approximately 6 percent based on the approved 2017 ONFA Reference Plan. Both funds are also in an overfunded position based on the approved 2022 ONFA Reference Plan.

### Capital Expenditures

OPG's total forecasted capital expenditures for the 2022 year are approximately \$3.0 billion, excluding any acquisition-related activity. The 2022 forecast is higher than the capital expenditures in 2021, primarily due to execution activities on the parallel refurbishment of Unit 3 and Unit 1 of the Darlington GS, advancement of the Smoky Falls Dam Safety project and planning and preparation activities for the Darlington SMR project.

### Financing and Liquidity

The Company expects to generate a lower level of cash flow from operating activities in 2022 compared to 2021, mainly from a reduction in electricity generation from the Darlington GS due to the parallel refurbishment outages for Unit 3 and Unit 1, partly offset by the impact of higher nuclear regulated prices approved by the OEB for 2022. The level of cash flow from operating activities in 2022 will also be affected by generation volume at hydroelectric generating stations depending on water conditions. Taking into account the forecasted capital expenditure program for the 2022 year, OPG expects existing funding sources to continue to be sufficient to meet financing requirements and support ongoing liquidity. Further details of OPG's credit facilities can be found in the section, *Liquidity and Capital Resources* under the heading, *Financing Activities*.

## **ENVIRONMENTAL, SOCIAL, GOVERNANCE AND SUSTAINABILITY**

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OPG recognizes that operating in a safe, sustainable and inclusive manner is directly connected to business success and is expected by the Company's customers, stakeholders, and Shareholder. As Ontario's largest clean energy provider, the Company strives to be a leader in sustainability and climate change action. This is accomplished through the implementation of operational and growth strategies that minimize the Company's environmental footprint, support reductions in greenhouse gas (GHG) emissions, and increase resilience to climate change impacts, while taking into account impacts on customers. Central to OPG's ESG and Sustainability focus is its commitment to becoming a global ED&I best practice leader by 2030.

### **Safety**

Workplace safety and public safety are fundamental core values at OPG. OPG is committed to operating all of its facilities in a safe, secure and reliable manner that reduces risks to an acceptable level. Safety is an overriding priority in all activities performed at OPG's generating and other facilities, and employees and contractors are expected to conduct themselves in a manner that ensures workplace safety and public safety in line with the Company's safety culture, the Employee Health and Safety Policy and the Safe Operations Policy.

OPG is committed to achieving excellent performance in the area of workplace safety through continuous improvement and a strong safety culture, with the ultimate goal of zero injuries. OPG utilizes integrated health and safety management systems and a set of operational risk control procedures to ensure continued monitoring of health and safety performance and to support continuous learning and improvement in this area. Over the past several years, OPG has stood in the top quartile of its comparator Canadian electrical utilities in various safety performance metrics. In November 2021, OPG received the Canadian Electricity Association (CEA) President's Award of Excellence for Employee Safety, in recognition of OPG's top safety performance within the comparator group in the previous year.

OPG uses Total Recordable Injury Frequency (TRIF) as a key performance measure to track progress toward the Company's goal of zero injuries and to benchmark OPG's performance against other CEA utilities. OPG also uses Serious Injury Incidence Rate (SIIR) as a key corporate safety metric. SIIR captures a more serious sub-set of injuries than the TRIF metric and helps OPG to maintain a focus on high consequence hazards as part of its safety culture.

OPG's employee workplace safety performance as measured by the TRIF and SIIR indicators was as follows:

Safety data	2021	2020
TRIF ( <i>injuries per 200,000 hours</i> )	<b>0.23</b>	0.36
SIIR ( <i>serious injuries per 200,000 hours</i> )	<b>0.02</b>	0.01

OPG's TRIF improved and SIIR slightly increased in 2021 compared to 2020. The Company continues to implement a number of initiatives to target injury and high-energy incident trends based on the analysis of safety events, with a focus on slips and trips, falling objects, exposures to falls from height and the use of human performance tools including increased field supervisory oversight and monitoring the presence of safety defenses.

In order to strengthen its safety performance, OPG has implemented a "Fail Safe" strategy to build stronger safety defenses, and continues to advance its "iCare Enough to Act" initiative to renew employees' commitment to OPG's health and safety program. Approaches to safe work planning, learning from events, employee engagement, and education and communication are being continuously strengthened to reinforce safety as a foundational element of the Company's values-based culture. Additionally, employee safety has been identified as a key element of OPG's sustainability-linked credit facilities demonstrating OPG's commitment to employee safety.

Contractors are required to conduct work safely at OPG sites. In support of this requirement, OPG utilizes an independent contractor pre-qualification process, provides on-site safety support for many of its major projects, and works with contract partners to improve their health and safety programs to meet OPG's requirements.

OPG continues to promote a health and wellness program aimed at embedding a health culture that supports employees and their families in achieving an optimal level of health and functioning, through health education, health promotion, disease and injury prevention and crisis intervention. This includes an increased focus on providing resources to support mental health and access to a virtual healthcare platform for employees and their families.

OPG continues to maintain a strong focus on the nuclear safety program and to invest in nuclear safety systems. To ensure continued public safety, radiation exposure to members of the public resulting from the operation of OPG's nuclear generating stations is estimated on an annual basis for individuals living or working near the stations. The annual dose to the public resulting from operations of each nuclear facility is expressed in microsieverts ( $\mu\text{Sv}$ ), which is an international unit of radiation dose measurement.

The doses to the public resulting from OPG's nuclear operations were as follows:

Annual public dose	2020		2019	
	$\mu\text{Sv}$	% of annual legal limit <sup>1</sup>	$\mu\text{Sv}$	% of annual legal limit <sup>1</sup>
Darlington GS	<b>0.4</b>	<b>&lt;0.1%</b>	0.4	<0.1%
Pickering GS	<b>1.2</b>	<b>0.1%</b>	1.7	0.2%

<sup>1</sup> The annual legal limit is 1,000  $\mu\text{Sv}$  for each nuclear generating station.

While the public doses from OPG's nuclear operations for the 2021 operating year will not be finalized until the second quarter of 2022, they are not expected to differ significantly from the 2020 levels.

OPG remains committed to high standards of public safety on waterways around hydroelectric generating stations and dams. OPG's dam safety programs encompass dam safety, emergency management and public safety around dams in compliance with the Safe Operations Policy. The Company's practices in these areas for Ontario-based operations are routinely reviewed by an independent panel comprised of internationally recognized experts, who have concluded that OPG's dam safety program is industry leading, within Canada and internationally. At its US-based facilities, OPG continues to advance investments in waterway and dam safety upgrades to ensure compliance with FERC regulations and a continuous improvement path toward the Company's Ontario-based assets.

## Environmental

OPG is committed to meeting and, where appropriate, exceeding the Company's environmental obligations and commitments. Specifically, OPG's Environmental Policy commits the Company to:

- Maintain an environmental management system (EMS) and registration for this system to the ISO 14001 Environmental Management System standard;
- Work to prevent or mitigate adverse impacts on the environment with a long-term objective of continual improvement;
- Execute its Climate Change Plan and strive to achieve the milestones and goals therein;
- Manage sites in a manner that strives to maintain, or enhance where it makes business sense, significant natural areas and associated species of concern.

Within the EMS, OPG sets environmental objectives and maintains planning, operational control and monitoring programs to manage its negative and positive impacts on the environment. The most significant environmental aspects of OPG's operations include: spills, chemical and thermal emissions to water, water flow and level changes, radiological emissions, generation of L&ILW, displacement of fossil fuels, enhancement and disruption of wildlife habitat, and fish impingement and entrainment.

The EMS is reviewed annually to ensure that it remains appropriate to the purpose and context of the Company's operations. Environmental performance targets are set as part of the annual business planning process. These targets are based on past performance and external benchmarking to promote continuous improvement. OPG met or outperformed its 2021 targets for spills, environmental infractions, carbon-14 emissions to air, volume of L&ILW produced and tritium emissions to water. Although the internal target for tritium emissions to air was not achieved, emissions remained very low, at less than one percent of the regulatory limit. There were no significant environmental events during 2021.

In March 2021, the Supreme Court of Canada ruled that the federal government has the authority to regulate GHG emissions through a price on carbon. This decision means that the federal *Greenhouse Gas Pollution Pricing Act* (GGPPA) continues to be in force in Ontario. The GGPPA includes an Output-Based Pricing System (OBPS) for industrial facilities and a fuel charge for non-exempt fossil fuel purchases. In August 2021, the federal government confirmed the national minimum price on carbon pollution that will apply for the 2023-2030 period. The price is \$65 per tonne of GHG emissions calculated in carbon dioxide equivalent (CO<sub>2</sub> eq.) in 2023, and increases by \$15 per year to \$170 per tonne of CO<sub>2</sub> eq. in 2030. Effective January 1, 2022, the federal government removed the application of the OBPS from Ontario and the province transitioned to the alternative Ontario Emissions Performance Standards (EPS) program. The Ontario EPS program is required to align with the federal government carbon pricing in 2023. For OPG, compliance obligations for carbon pricing apply to the Lennox GS and Atura Power's combined cycle plants. OPG has implemented processes to recover carbon costs to the extent possible. Neither the industrial carbon pricing nor the fossil fuel charge have had a material financial impact on the Company.

OPG has developed biodiversity conservation management plans that identify significant natural areas, conservation goals, threats and proposed actions to sustain biodiversity at the Company's operating sites and across Ontario. To maximize benefits and manage impacts, conservation initiatives include biodiversity monitoring, site naturalization, habitat creation and control of invasive species. During 2021, OPG continued to work with community and Indigenous partners to support regional ecosystems and biodiversity, including nature-based solutions to protect and restore habitat, and promote biodiversity education and awareness to help restore Ontario's natural landscapes. In 2021, OPG and its conservation partners planted approximately 325,000 native trees and shrubs.

Details of OPG's environmental performance and initiatives to fulfill the Company's Environmental Policy can be found on the Company's website at [www.opg.com](http://www.opg.com).



## Climate Change

OPG supports the proposals outlined by the Financial Stability Board's Task Force on Climate-related Financial Disclosures (TCFD), encouraging the development of climate-related financial risk disclosures that are measurable and relevant to investors and other stakeholders. OPG's current strategy, governance, risk management approach and initial performance metrics related to climate change are discussed below.

### Climate Strategy

OPG recognizes the importance of developing and implementing effective climate change adaptation measures to ensure ongoing safe, reliable and cost effective operation of its generating fleet over the medium and long term. Through its business strategies, the Company is also focused on maximizing the significant decarbonizing potential of its assets and the broader electricity sector as a means of mitigating climate change. Climate change adaptation and mitigation is being embedded as an enterprise-wide priority and a fundamental principle in decision-making. In advancing these strategies, OPG seeks to make prudent investments in viable new technologies and to ensure that planned actions are executable and aligned with strategic, operational and financial objectives.

### *Climate Change Plan*

OPG's Climate Change Plan was released in November 2020 and commits the Company to being a North American clean energy leader and a driver of efficient, economy-wide decarbonization. The Climate Change Plan outlines OPG's goals and a range of solutions to help achieve decarbonization while balancing economic and environmental benefits and electricity system needs.

The Company has set the following goals as part of the Climate Change Plan:

- OPG will continue to be a climate leader by investing in and implementing carbon reductions and offsets to achieve net-zero carbon emissions by 2040.
- The Company will be a leading energy innovation company, advancing clean technologies and solutions to help the markets where it operates achieve net-zero carbon economies by 2050.

To help achieve these goals, OPG has developed an action plan across the next five, twenty and thirty years, in the areas of carbon emissions reductions, climate change adaptation, energy sector innovation and climate change leadership.

Since the launch of the Climate Change Plan, OPG has made advancements in several areas to ensure sustainable, resilient operations and to invest in the generation of clean energy. This includes progressing the Darlington Refurbishment project as one of Canada's largest clean energy infrastructure projects, continuing to lead the development of SMRs with the goal of deploying Canada's first commercial grid-scale SMR at the DNNP site, and executing work required to maximize the safe and reliable operating life of the Pickering GS. OPG also continues to advance a number of projects to increase the generating capacity of its hydroelectric generating assets, including the redevelopment of the Calabogie GS. Through Ivy and PowerON respectively, OPG is supporting the electrification of Ontario's transportation sector by expanding Ivy's electric vehicle fast-charging network, which will soon be the largest such network in the province, and providing electrification and charging infrastructure solutions for municipal transit agencies and corporate fleets. Additionally, Atura Power is laying the groundwork for low-carbon hydrogen production and the creation of regional hydrogen hubs in Ontario as part of its hydrogen-related business.

OPG has established a new Climate Steering Committee and Climate Plan Working Group to help operationalize the Climate Change Plan. Both of these teams include representatives from across the Company. The Steering Committee will provide strategic advice to OPG's senior management and Board of Directors (Board), while the Working Group will identify and execute specific actions to address climate-related risks and opportunities, and report on the Climate Change Plan's progress.

OPG's Climate Change Plan can be found on the Company's website [www.opg.com](http://www.opg.com).

### Oversight of Climate-related Risks and Opportunities

OPG's Board is responsible for the governance and stewardship of the Company, including the oversight of climate-related risks and opportunities over the near and long term. On at least a quarterly basis, and during the annual strategy session, the Board engages with OPG's senior management on the Company's near-term and long-term business strategies, including climate-related matters. OPG's Climate Change Plan is an integral part of the Company's overall business strategy, and was reviewed and approved by the Board. The goals and actions set out in the Climate Change Plan underpin OPG's corporate strategic planning process.

The Board's risk oversight responsibilities are fulfilled through OPG's Enterprise Risk Management (ERM) Framework, with oversight by the Audit and Risk Committee of the Board. The ERM Framework employs a framework that management uses to manage the Company's risk profile, as well as its internal audit program. The ERM Framework assists the Board in understanding how risks may affect the Company and how they are being addressed by management. The Audit and Risk Committee receives quarterly reports from OPG's Chief Risk and Audit Executive on enterprise-wide risks and internal audit findings. Climate-related risks are being identified and managed as part of the ERM Framework. Further detail on the Company's approach to risk management can be found in the section, *Risk Management*.

New internal governance was issued in June 2021 to formally establish a framework to guide the management of climate change at OPG, outline the reporting structure for the Board's oversight of climate-related risks and opportunities, and support the implementation of OPG's Climate Change Plan. Board oversight of climate-related risks and opportunities is achieved through bi-annual reporting by OPG's Environment, Health and Safety department, with support from the Climate Steering Committee and other departments, as required.

OPG pension plan investment strategies in equity markets, and of specific assets in the real estate and infrastructure portfolio, are guided by an ESG policy in place for the OPG pension plan, and similar principles for the Nuclear Segregated Funds. OPG continues to build on the existing strategies to formalize a climate change action plan for the OPG pension plan and, in collaboration with the Province, for the Nuclear Segregated Funds that supports the Company's overall climate change goals.

### Identification and Integration of Climate-related Risks

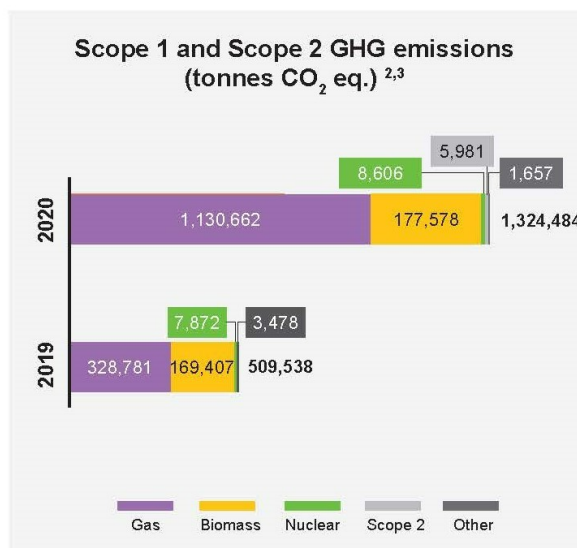
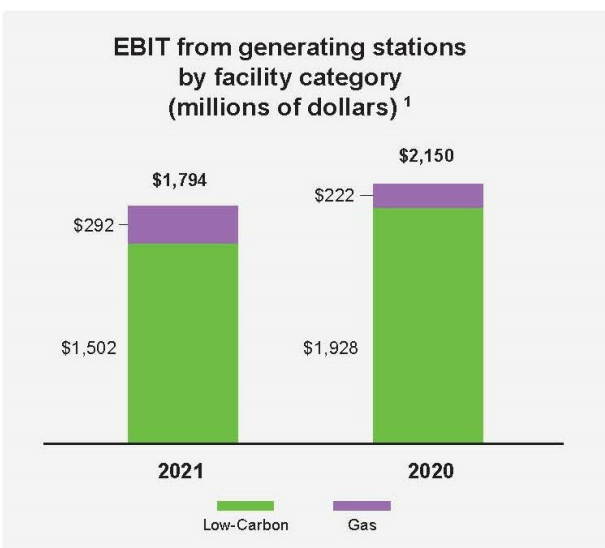
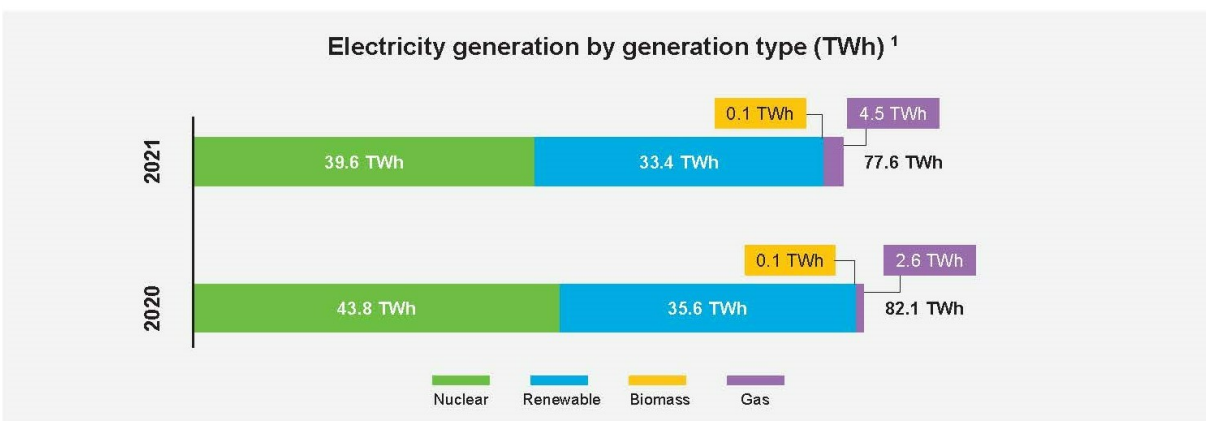
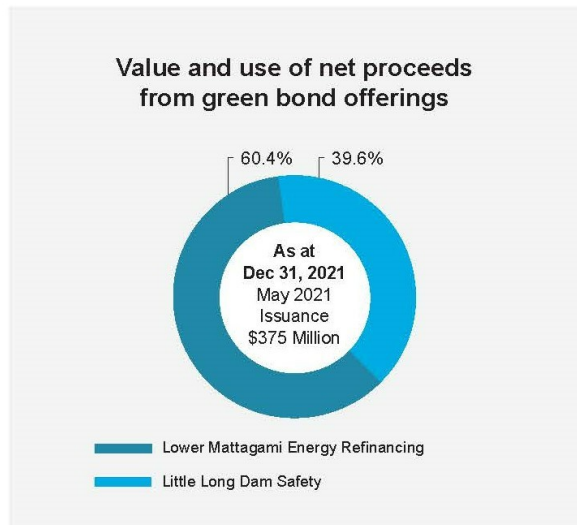
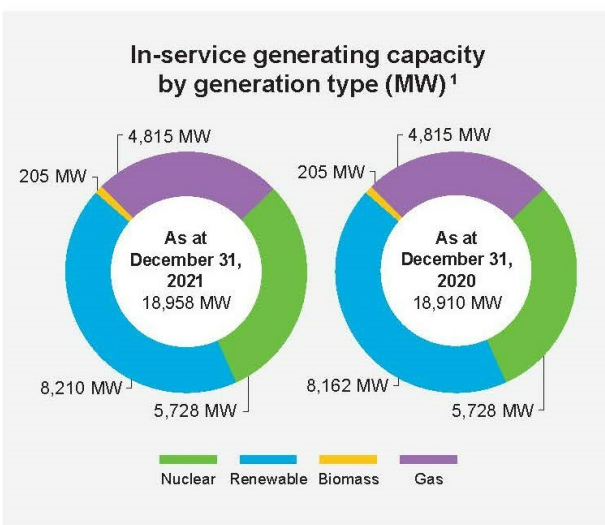
In recent years, OPG has experienced operational impacts exacerbated by changes in climate. The physical risks of severe weather events and changing climate parameters, such as precipitation patterns and intensity, and water and air temperatures, are expected to remain long-term concerns. In addition to the potential impacts on electricity generation at hydroelectric generating stations and cooling water efficiency at nuclear and thermal generating stations, changes in climate can also affect the reliability and life expectancy of major equipment. OPG's resilience against these risks is anticipated to increase as adaptation actions are identified and completed. Over the medium and long term, government policies and regulations in support of a shift to a lower-carbon economy may result in transition risks, such as changes in the electricity supply and demand profiles in the regions where OPG operates and impacts on the Company's carbon-based generating technologies.

OPG is continuing to evaluate and prioritize potential physical and transition risks over the near, medium and long term timeframes. As part of this process, OPG continues to increase data collection and develop modelling to better understand the range of potential climate impacts on the business and to identify opportunities for increasing resilience. The Company is also working towards integrating considerations of climate-related risks and opportunities into applicable business processes, such as investment decision and engineering processes, and implementing standardized decision support system to enable this integration over the next several years.

### Climate-Related Performance and Key Metrics

OPG continues to determine the most relevant climate-related impacts for the business in the context of its ESG and Sustainability framework and is engaged in the development of consistent industry metrics to quantify the level of achieved climate change resilience. OPG is in the process of developing such quantitative metrics and targets for climate change adaptation as part of an effort to integrate climate considerations into business processes. In the meantime, OPG has identified certain initial metrics that it considers relevant to stakeholders, which are as follows as at and for the year ended December 31:

## Climate Change Metrics



<sup>1</sup> Includes OPG's proportionate share of in-service generating capacity and electricity generation from co-owned and minority-held facilities, as applicable. Gas category includes the dual-fueled Lennox GS and the Company's combined cycle plants operated through Atura Power.

<sup>2</sup> Scope 1 and Scope 2 emissions include OPG's proportionate share from co-owned facilities, as applicable.

<sup>3</sup> OPG continues to evaluate and enhance its Scope 1 and 2 GHG emission sources and quantification processes.

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**Climate Change Metrics**

<i>In-service generating capacity by generation type</i>	<p>This metric identifies in-service generating capacity available from OPG's different generation sources and tracks low-carbon energy capacity relative to other sources. Nuclear, Renewable (which includes hydroelectric and solar) and Biomass (which uses wood pellets from sustainably managed forests) generation are considered to be low-carbon emitting generation sources. Low-carbon emitting sources continue to account for the majority of OPG's total in-service generating capacity. In-service generating capacity from low-carbon emitting sources increased as at December 31, 2021, compared to 2020, due to the acquisition of the 48 MW Racine hydroelectric GS in December 2021. Total in-service generating capacity from gas generation sources is the same as at December 31, 2021 and 2020.</p>
<i>Electricity generation by generation type</i>	<p>This metric identifies electricity generated from OPG's different generation sources and tracks low-carbon energy generation relative to other sources. Low-carbon electricity sources of Nuclear, Renewable and Biomass generation supplied 88 percent of OPG's total electricity generation in 2021. The percentage of total electricity supplied by low-carbon sources decreased in 2021, compared to 2020, primarily due to lower electricity generation from the Regulated – Nuclear Generation and the Regulated – Hydroelectric Generation business segments.</p>
<i>EBIT from generating stations by facility category</i>	<p>This metric identifies the portion of OPG's EBIT from electricity generating stations derived from low-carbon generation sources. Earnings before interest and income taxes from low-carbon generation decreased in 2021, compared to 2020, primarily due to lower revenue from the Regulated – Nuclear Generation business segment.</p>
<i>Value and use of net proceeds from green bond offerings</i>	<p>This metric demonstrates the opportunity for investment in low-carbon energy and related infrastructure and highlights the projects financed with green bond proceeds. As of December 31, 2021, OPG's green bond issuance totalled \$2.15 billion, of which the entire proceeds have been allocated to finance and refinance eligible projects. In May 2021, Lower Mattagami Energy Limited Partnership (LME), an entity wholly owned by OPG, completed a private placement bond offering with the issuance of \$375 million of green bonds. The net proceeds from the issuance have been allocated to refinancing of LME's outstanding bonds at maturity and the Little Long Dam Safety project under OPG's Green Bond Framework.</p> <p>Under the most recent Green Bond Framework published in April 2021, proceeds from the bond issuances can be applied to re-finance eligible projects for a period of up to 36 months prior to the date of issuance. In addition, the framework includes a new provision to enable OPG's subsidiaries to issue green bonds under the framework.</p> <p>During 2021, the Company published its audited Use of Proceeds Report. The report provides details regarding the use of proceeds from the April 2020 green bond issuances. The report is available on the Company's website at <a href="http://www.opg.com">www.opg.com</a>.</p>
<i>Scope 1 GHG emissions – Direct and Atmospheric Emission Rates</i>	<p>The Scope 1 GHG emissions metric identifies direct CO<sub>2</sub> eq. emissions from OPG's thermal and nuclear operations in Ontario, including the Company's proportionate share from co-owned combined-cycle facilities prior to their acquisition, and other facilities. For the year ended December 31, 2020, 1,308,240 tonnes of CO<sub>2</sub> eq. (2019 – 498,188 tonnes of CO<sub>2</sub> eq.) were emitted by thermal operations, representing approximately 99 percent of OPG's total CO<sub>2</sub> eq. emissions, with the remainder emitted by nuclear operations and other facilities. For the year ended December 31, 2020, OPG emitted CO<sub>2</sub> eq. at an average rate of 16.1 grams per kilowatt-hour (kWh) of its total electricity generation (2019 – 6.5 grams per kWh).</p> <p>The increase in both the emitted CO<sub>2</sub> eq. and the emission rate in 2020, compared to 2019, was primarily due to the acquisition of combined cycle plants in April 2020, which increased OPG's electricity generation. Atura Power is pursuing opportunities to reduce GHG emissions at the combined cycle plants where technologically and economically feasible.</p>

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### Climate Change Metrics

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Updated Scope 1 GHG emissions and Atmospheric Emission Rate information is reported annually and data for 2021 will be available in the second quarter of 2022.

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#### *Scope 2 GHG emissions*

The Scope 2 GHG emissions metric identifies indirect CO<sub>2</sub> eq. emissions from the purchase of energy from utility providers. For the year ended December 31, 2020, an estimated 5,981 tonnes of CO<sub>2</sub> eq. (2019 – 3,478 tonnes of CO<sub>2</sub> eq.) were emitted based on purchases of electricity. Updated Scope 2 GHG emissions information is published annually and data for 2021 will be available in the second quarter of 2022.

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### Equity, Diversity and Inclusion

OPG is committed to workplace ED&I as part of a culture in which all employees, contractors and business partners are treated with fairness and respect. OPG recognizes that ED&I is integral to building a diverse, committed, healthy and agile workforce in a dynamic and changing industry, and is therefore fundamental to achieving the Company's strategic goals.

With the support of its employees, host communities and business partners, the Company continues to advance its ED&I Promise to accelerate equity, celebrate diversity, and foster a culture of inclusion.

OPG's ED&I Promise captures the Company's ED&I priorities, as follows:

- Accelerate equity – Ensure the Company's workforce is reflective of the communities served;
- Celebrate diversity – Attract, retain and celebrate employees with unique backgrounds, skills and characteristics; and
- Foster a culture of inclusion – Create inclusive workplace cultures where everyone can connect, belong and grow.

The Company's commitment to ED&I is supported by corporate strategy and reinforced through the Company's Code of Business Conduct.

In March 2022, OPG will launch its 10-year ED&I Strategy externally. The ED&I Strategy provides a roadmap to guide the Company's journey towards ED&I excellence by further embedding ED&I principles and measuring ED&I outcomes in organizational processes and decision-making. In the third quarter of 2020, OPG's Board endorsed the ED&I Strategy, which was developed and executed internally over the past several years, and in 2021, stakeholders across the enterprise were engaged to ensure the Company's approach responds to and incorporates employee experiences and perspectives. The ED&I Strategy can be found on the Company's website [www.opg.com](http://www.opg.com).

Internally, OPG is advancing its corporate commitment to ED&I at the enterprise and site levels, including through comprehensive programming, local ED&I committees and employee resource groups across the province. These structures provide ongoing support of ED&I policies, programs and initiatives, and allow for employee engagement and feedback, including networking opportunities, spaces for peer-to-peer discussion, and promotion of ED&I awareness.

In March 2021, OPG launched a redesigned all-employee equity census and information campaign to educate employees on equity issues and update critical demographic data. Additionally, in 2021, OPG delivered interactive training to all senior leaders on sexual and gender-based harassment and discrimination, and subsequently expanded this training to include front line supervisors. OPG also made available, to all employees, a library of micro lessons covering a range of ED&I topics to further develop ED&I competency.

OPG is committed to proactive employment practices to increase representation of the four designated groups under the *Employment Equity Act* (Canada). OPG uses labour market availability (LMA), as determined by Employment and Social Development Canada, to assess progress and identify gaps between external availability and internal representation of the four designated groups. LMA calculations are based on data from Statistics Canada and the Canadian Survey on Disability, and are specific to each employer's industry, geographic locations and occupational

categories. Under the *Employment Equity Act* (Canada), a workforce achieves employment equity when the internal representation of designated groups is equal to the relevant LMA.

OPG's workforce representation of these groups as at December 31 was as follows, compared to LMA:

Designated Group <sup>1</sup>	Labour Market Availability <sup>2</sup>	2021	2020
Women	24.7%	<b>23.5%</b>	22.3%
Indigenous Peoples	2.3%	<b>2.2%</b>	1.8%
Racialized People	23.1%	<b>18.2%</b>	13.8%
Persons with Disabilities	8.3%	<b>7.0%</b>	2.2%

<sup>1</sup> OPG's workforce representation values depend on employees voluntarily self-identifying.

<sup>2</sup> The LMA values shown are from 2020, as 2021 LMA data is not yet available.

High employee engagement with the redesigned equity census and information campaign in 2021 resulted in a corresponding increase in demographic data disclosure from employees. These efforts were reinforced by a continued emphasis on embedding ED&I principles in succession planning and recruitment processes to increase the representation of designated group members. The improved workforce demographic data from the equity census will inform ED&I programming and efforts to close gaps between the makeup of OPG's workforce and the communities it serves, assisting the Company in continuing to identify and address systemic barriers to the advancement, retention and success of historically disadvantaged groups in its effort to achieve lasting employment equity.

In addition to the above, the Company has taken a number of steps to advance diverse representation at the Board and senior management levels. OPG maintains a Board Diversity and Inclusion Policy which ensures that the Human Resources and Governance Committee interviews a candidate(s) who self-identify as belonging to an equity-seeking group (including but not limited to women, Indigenous Peoples, racialized people, persons with disabilities, and members of the 2SLGBTQ+ community) for every Board vacancy. In 2019, the Board set a target, for 2022, of 50 percent of Board positions to be held by members of designated groups and 30 percent of Board positions to be held by women. As at December 31, 2021, the Board exceeded these targets.

OPG applies ED&I principles to succession planning and monitors succession metrics to ensure an effective pipeline of diverse candidates for management positions. Representation of designated groups at the Board and senior management level as at December 31, 2021 was as follows:

	Women		Men		Total
Independent Directors	<b>6</b>	<b>60.0%</b>	<b>4</b>	<b>40.0%</b>	<b>10</b>
Diverse Independent Directors <sup>1</sup>					<b>&gt;60%</b>
Corporate Officers <sup>2</sup>	<b>6</b>	<b>37.5%</b>	<b>10</b>	<b>62.5%</b>	<b>16</b>
Enterprise Leadership Team <sup>3</sup>	<b>6</b>	<b>42.9%</b>	<b>8</b>	<b>57.1%</b>	<b>14</b>
Senior Leadership Team <sup>4</sup>	<b>8</b>	<b>21.1%</b>	<b>30</b>	<b>78.9%</b>	<b>38</b>

<sup>1</sup> Under the *Canada Business Corporations Act* definition, OPG's Independent Directors include three individuals who are members of more than one designated group.

<sup>2</sup> Corporate officers as defined by the *Business Corporations Act* (Ontario).

<sup>3</sup> Enterprise Leadership Team (ELT) comprises the OPG President and Chief Executive Officer (CEO), C-Suite Officers and Senior Vice Presidents who report directly to the CEO or who may be named to the ELT.

<sup>4</sup> Senior Leadership Team is generally comprised of Vice Presidents who report directly to a member of the ELT.

OPG is also taking active steps to support ED&I within the industry and external communities. In 2021, OPG established a Supplier Diversity program, which encourages supplier partnerships with businesses owned and operated by under-represented group members including women, racialized people, people with disabilities, members of the 2SLGBTQ+ community, and veterans. Similarly, OPG has developed spending targets to increase supplier partnerships with Indigenous-owned businesses as part of the Company's inaugural Reconciliation Action Plan.

OPG is continuing to advance its commitments under the BlackNorth Initiative's CEO Pledge signed in 2020. This includes working with the BlackNorth Initiative to become a founding partner in launching a Black, Indigenous, and people of colour (BIPOC) recruitment platform to promote employment opportunities in science, technology, engineering and math (STEM) for racialized candidates.

### Indigenous Relations

OPG owns and operates electricity generation assets within the treaty and traditional territories of Indigenous peoples across Ontario. OPG's Indigenous Relations Policy and recently launched Reconciliation Action Plan formalize the Company's commitment to working with Indigenous communities to foster positive and mutually beneficial relationships that will create social and economic benefits through partnership and collaboration. OPG seeks to establish these relationships based on a foundation of respect, transparency and mutual responsibility. OPG's commitment in the area of Indigenous relations includes, where appropriate, pursuing generation-related development partnerships on the basis of long-term commercial arrangements and other joint projects proximate to the Company's present and future operations.

Over the last decade, the Company has partnered successfully with Indigenous communities on the construction of the Peter Sutherland Sr. hydroelectric GS project, the Lower Mattagami River hydroelectric project, the Lac Seul hydroelectric GS and the Nanticoke solar facility. The following table provides aggregate statistics related to these generation-related development partnerships for the years ended December 31:

<b>Indigenous partnerships data</b>	<b>2021</b>	<b>2020</b>
In-service generating capacity of facilities constructed in partnership with Indigenous communities ( <i>MW</i> )	<b>522</b>	522
Revenues earned from facilities in partnership with Indigenous Communities ( <i>millions of dollars</i> ) <sup>1</sup>	<b>312</b>	312

<sup>1</sup> Represents 100 percent of revenue earned from facilities in partnership with Indigenous communities.

OPG continues to engage and consult with Indigenous communities on its projects and initiatives. This includes continuing to hold community environmental and employment forums with the Moose Cree First Nation, the Taykwa Tagamou Nation and the Métis on the Little Long Dam Safety project. OPG also continues to consult with Indigenous communities throughout the Calabogie GS redevelopment project, including the Algonquins of Ontario, Algonquins of Pikwakanagan First Nation, and four Williams Treaties First Nations. The Algonquins of Ontario, the Algonquins of Pikwakanagan First Nation and the Curve Lake First Nation have signed construction agreements with OPG that outline mutually agreed upon processes for continued engagement. The remaining Williams Treaties First Nation communities continue to engage on the redevelopment of the Calabogie GS. OPG also continues to proactively engage Williams Treaties First Nations, the Mohawks of the Bay of Quinte, and Métis Nation of Ontario, Region 8 on the Company's plans for construction of a SMR at the DNNP site.

In the first quarter of 2021, OPG's Centre for Canadian Nuclear Sustainability (CCNS) formed the Indigenous Advisory Council. The Council consists of representatives from the Williams Treaties First Nations, the Mohawks of the Bay of Quinte, and Métis Nation of Ontario, Region 8, as well as representatives from Indigenous urban and business communities in the Durham area. The Council's role is to provide guidance and advice on how the CCNS can engage with Indigenous peoples, communities and businesses on its pillars relating to the environment, economic development, industry innovation and community involvement. OPG launched the CCNS in 2020 with the goal of building leading industry expertise in nuclear decommissioning and advancing innovative, sustainable solutions for nuclear by-products.



OPG is committed to improving Indigenous access to employment and procurement opportunities, including increasing the profile of the nuclear generation industry in Indigenous communities. In 2021, OPG's Indigenous Opportunities Network (ION) program completed its fourth year. A collaboration between OPG, the Electrical Power Systems Construction Association (EPSCA), Kagita Mikam Aboriginal Employment and Training, and unions and vendors engaged on the Darlington Refurbishment project, the program places Indigenous participants in energy sector building trades, such as carpenters, boilermakers and millwrights. As of December 31, 2021, the program exceeded its goal of 20 placements for the year.

## **BUSINESS SEGMENTS**

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As at December 31, 2021, OPG has the following five reportable business segments:

- Regulated – Nuclear Generation;
- Regulated – Nuclear Sustainability Services;
- Regulated – Hydroelectric Generation;
- Contracted Hydroelectric and Other Generation; and
- Atura Power.

### **Regulated – Nuclear Generation Segment**

The Regulated – Nuclear Generation business segment operates in Ontario, generating and selling electricity from the Darlington and Pickering nuclear generating stations, both owned and operated by OPG. The business segment also includes revenue under the terms of a long-term lease arrangement and related non-lease agreements with Bruce Power related to the Bruce nuclear generating stations. This includes lease revenue, fees for nuclear waste management services, and revenue from heavy water sales and detritiation services. The segment also earns revenue from regulated isotope sales contracts and from supplying ancillary services to the electricity system from the nuclear stations operated by OPG. Additionally, the segment includes expenditures for a SMR at the DNNP site.

### **Regulated – Nuclear Sustainability Services Segment**

OPG's Regulated – Nuclear Sustainability Services business segment reports the results of the Company's operations associated with the management of used nuclear fuel and L&ILW, the decommissioning of OPG's nuclear generating stations including the stations on lease to Bruce Power and other facilities, the management of the Nuclear Segregated Funds, and related activities including the inspection and maintenance of the used nuclear fuel and L&ILW storage facilities. Accordingly, accretion expense, which is the increase in the Nuclear Liabilities carried on the consolidated balance sheets in present value terms due to the passage of time, and earnings from the Nuclear Segregated Funds are reported under this segment.

As the nuclear generating stations operate over time, OPG incurs incremental costs related to used nuclear fuel and L&ILW, which increase the Nuclear Liabilities. OPG charges these incremental costs to current operations in the Regulated – Nuclear Generation business segment to reflect the cost of producing energy from the Darlington and Pickering nuclear generating stations and earning revenue under the Bruce Power lease arrangement and related agreements. Since the incremental costs increase the Nuclear Liabilities reported in the Regulated – Nuclear Sustainability Services business segment, OPG records an inter-segment charge between the Regulated – Nuclear Generation and the Regulated – Nuclear Sustainability Services business segments. The impact of the inter-segment charge is eliminated in the consolidated statements of income and balance sheets.

The Regulated – Nuclear Sustainability Services business segment is considered regulated because OPG's costs associated with the Nuclear Liabilities are included in the OEB's determination of regulated prices for electricity produced from the Darlington and Pickering nuclear generating stations. Effective in the fourth quarter of 2021, the Regulated – Nuclear Waste Management business segment was renamed the Regulated – Nuclear Sustainability Services business segment.

### **Regulated – Hydroelectric Generation Segment**

OPG's Regulated – Hydroelectric Generation business segment operates in Ontario, generating and selling electricity from most of the Company's hydroelectric generating stations. The business segment comprises the results of 54 regulated hydroelectric generating stations located across a number of major river systems in the province. Additionally, the business segment includes revenues from supplying ancillary services to the electricity system and other revenues from OPG's regulated hydroelectric stations.

### **Contracted Hydroelectric and Other Generation Segment**

The Contracted Hydroelectric and Other Generation business segment operates in Ontario and in the US, generating and selling electricity from the Company's non-regulated generating stations. The segment primarily includes generating facilities that operate under ESAs with the IESO or other long-term contracts. The majority of facilities in the US currently supply energy and capacity into wholesale electricity markets.

The Contracted Hydroelectric and Other Generation business segment includes OPG's share of equity income from co-owned and minority-held electricity generating facilities, and revenues from supplying ancillary services to the electricity system and other revenues from the stations included in the segment.

### **Atura Power Segment**

The Atura Power business segment operates in Ontario, generating and selling electricity from the Company's fleet of combined-cycle generating stations. All the generating facilities included in the segment operate under ESAs with the IESO or other long-term contracts. The segment also includes revenues from participation in the IESO's operating reserve markets and generation cost guarantee programs. Additionally, the segment includes expenditures on business development activities related to low-carbon hydrogen production. Effective in the fourth quarter of 2021, the Contracted Gas Generation business segment was renamed the Atura Power business segment.

## DISCUSSION OF OPERATING RESULTS BY BUSINESS SEGMENT

### Regulated – Nuclear Generation Segment

<i>(millions of dollars – except where noted)</i>	<b>2021</b>	<b>2020</b>
<i>Electricity generation (TWh)</i>	<b>39.6</b>	43.8
Revenue	<b>3,844</b>	4,574
Fuel expense	<b>251</b>	295
Gross margin	<b>3,593</b>	4,279
Operations, maintenance and administration expenses	<b>2,266</b>	2,337
Property taxes	<b>27</b>	25
Other losses	<b>90</b>	-
Earnings before interest, income taxes, depreciation and amortization	<b>1,210</b>	1,917
Depreciation and amortization expenses	<b>611</b>	823
<b>Earnings before interest and income taxes</b>	<b>599</b>	1,094

Earnings before interest and income taxes from the segment decreased by \$495 million in 2021 compared to 2020. The decrease in earnings was primarily due to decreases in revenue as a result of lower electricity generation of 4.2 TWh and lower amounts of \$391 million recorded in the Rate Smoothing Deferral Account, partially offset by an increase in revenue of \$190 million from a higher OEB-approved nuclear base regulated price and a decrease in fuel expense of \$33 million from lower nuclear electricity generation.

The decrease in EBIT was also due to the OEB's November 15, 2021 decision that disallowed certain HWSF costs and adjusted the in-service date of the approved costs to March 2020 for inclusion in rate base, resulting in a reduction in EBIT of \$111 million. The reduction in earnings was reflected through an increase in other losses of \$90 million and a higher depreciation expense of \$21 million recorded in the fourth quarter of 2021.

Additionally, EBIT in 2021 was negatively impacted by the recognition of a regulatory liability related to the OEB's approval of the Settlement Agreement in the third quarter of 2021, pursuant to which OPG agreed to credit ratepayers with the difference between the Company's net favourable electricity revenue impact and incremental OM&A expenses, for the regulated operations, arising from the COVID-19 pandemic response over 2020 and 2021. The net impact to the Regulated – Nuclear Generation business segment was a reduction of EBIT in the amount of \$58 million, comprising a reduction in revenue of \$192 million, a reduction in fuel expense of \$11 million and a net reduction in OM&A expenses of \$124 million. These impacts primarily related to changes to outages at the Darlington GS as a result of changes made to the Darlington Refurbishment schedule in response to the pandemic.

The decrease in EBIT was partially offset by lower depreciation and amortization expenses of \$246 million, excluding amortization expense related to the recovery of regulatory account balances. Depreciation and amortization expenses decreased for 2021, compared to 2020, primarily due to amounts recorded as recoverable from customers in regulatory accounts in connection with differences in the current accounting end-of-life assumptions for the Pickering GS from those assumed in the nuclear base regulated price effective January 1, 2021. The nuclear base regulated price reflected recovery of a lower amount of depreciation expense related to the Pickering GS as it had been set on the basis of a December 31, 2020 accounting end-of-life date for the station in effect at the time of OPG's application to the OEB for the 2017-2021 base regulated prices. Subsequent to the OEB's decision on that application, the Company achieved sufficient confidence to extend the station's end-of-life assumptions beyond December 31, 2020. The resulting differences in depreciation expense over the period are recorded in OEB-authorized regulatory accounts. The lower depreciation and amortization expenses were partially offset by higher depreciation expense recognized from placing capital in service, including the return to service of Unit 2 of the Darlington GS in June 2020 following refurbishment.

The planned and unplanned outage days at the Darlington and Pickering nuclear generating stations were as follows:

	2021	2020
Planned Outage Days		
Darlington GS <sup>1</sup>	156.9	48.9
Pickering GS	347.4	462.4
Unplanned Outage Days		
Darlington GS <sup>1</sup>	46.0	26.4
Pickering GS	130.1	67.1

<sup>1</sup> The planned and unplanned outage days exclude unit(s) during the period in which they are undergoing refurbishment. Accordingly, Unit 2 of the Darlington GS was excluded from the reported planned and unplanned outage days during its refurbishment period of October 15, 2016 to June 4, 2020 and Unit 3 of the Darlington GS is excluded since commencing refurbishment on September 3, 2020.

The higher planned outage days at the Darlington GS during 2021, compared to 2020, were driven by the deferral of a planned cyclical maintenance outage for Unit 1 of the Darlington GS from the fall of 2020 to February 2021 in response to the COVID-19 pandemic and a planned Unit 4 cyclical maintenance outage performed during the fourth quarter of 2021. This was partially offset by planned outage days in 2020 associated with a Unit 3 single-fuel channel replacement planned outage that commenced on July 30, 2020 and was completed immediately before commencing Unit 3 refurbishment execution activities on September 3, 2020.

The fewer planned outage days at the Pickering GS during 2021, compared to 2020, were driven by the station's cyclical maintenance schedule. Additionally, there were higher planned outage days associated with other planned maintenance and repair work executed at the station in 2020.

The higher unplanned outage days at the Darlington GS during 2021, compared to 2020, were mainly required to perform non-routine instrumentation and fuel handling reliability activities at the station.

The higher unplanned outage days at the Pickering GS during 2021, compared to 2020, were primarily required to perform fuel handling and other maintenance and repair activities at the station.

The Unit Capability Factors for the Darlington and Pickering nuclear generating stations were as follows:

	2021	2020
Unit Capability Factor (%) <sup>1</sup>		
Darlington GS	82.7	93.1
Pickering GS	78.9	76.3

<sup>1</sup> The nuclear Unit Capability Factor excludes unit(s) during the period in which they are undergoing refurbishment. Accordingly, Unit 2 of the Darlington GS was excluded from the measure during its refurbishment period of October 15, 2016 to June 4, 2020 and Unit 3 of the Darlington GS is excluded since commencing refurbishment on September 3, 2020

The Unit Capability Factor at the Darlington GS decreased in 2021, compared to 2020, primarily due to a higher number of planned outage days. The Unit Capability Factor at the Pickering GS increased in 2021, compared to 2020, primarily due to fewer planned outage days, partially offset by a higher number of unplanned outage days.

### Regulated – Nuclear Sustainability Services Segment

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Revenue	<b>192</b>	134
Operations, maintenance and administration expenses	<b>192</b>	134
Accretion on nuclear fixed asset removal and nuclear waste management liabilities	<b>1,077</b>	1,041
Earnings on nuclear fixed asset removal and nuclear waste management funds	<b>(967)</b>	(928)
<b>Loss before interest and income taxes</b>	<b>(110)</b>	(113)

Loss before interest and income taxes from the segment was \$110 million in 2021, compared to a loss of \$113 million in 2020.

The higher earnings from the Nuclear Segregated Funds were primarily due to the growth in the present value of the underlying funding liabilities per the 2017 ONFA Reference Plan. As both the Decommissioning Segregated Fund and the Used Fuel Segregated Fund were in an overfunded position during both 2021 and 2020, they were not impacted by market returns and the rate of return guarantee provided by the Province for a portion of the Used Fuel Segregated Fund. The higher accretion expense on the Nuclear Liabilities was due to the increase in the present value of the underlying obligation to reflect the passage of time.

When both funds are in an overfunded position, OPG limits the amount of Nuclear Segregated Funds assets reported on the consolidated balance sheet to the present value of the underlying funding liabilities per the approved ONFA reference plan in effect. Further details on the accounting for the Nuclear Segregated Funds can be found in the section, *Critical Accounting Policies and Estimates* under the heading, *Nuclear Fixed Asset Removal and Nuclear Waste Management Funds*.

## Regulated – Hydroelectric Generation Segment

<i>(millions of dollars – except where noted)</i>	<b>2021</b>	<b>2020</b>
<i>Electricity generation (TWh)</i>	<b>29.0</b>	30.3
Revenue <sup>1</sup>	<b>1,576</b>	1,548
Fuel expense	<b>337</b>	347
Gross margin	<b>1,239</b>	1,201
Operations, maintenance and administration expenses	<b>336</b>	324
Property tax	<b>1</b>	1
Other losses	<b>4</b>	2
Earnings before interest, income taxes, depreciation and amortization	<b>898</b>	874
Depreciation and amortization expenses	<b>200</b>	214
<b>Earnings before interest and income taxes</b>	<b>698</b>	660

<sup>1</sup> During 2021 and 2020, the Regulated – Hydroelectric Generation business segment revenue included incentive payments of \$17 million and \$5 million, respectively, related to the OEB-approved hydroelectric incentive mechanism. The mechanism provides a pricing incentive to OPG to shift hydroelectric production from lower market price periods to higher market price periods, reducing the overall costs to customers. The incentive payments are reduced to remove incentive revenues arising in connection with SBG conditions.

Earnings before interest and income taxes from the segment increased by \$38 million in 2021, compared to 2020. The increase in earnings was mainly due to a regulatory asset recognized in the fourth quarter of 2021 for revenue requirement amounts recorded, for future recovery, in a regulatory account related to projects that increase the output of, refurbish or add generating capacity to the regulated hydroelectric facilities over the 2017-2021 incentive rate setting period. Pursuant to the OEB's December 2017 decision and March 2018 payment amounts order, such amounts recorded in the account can be sought for recovery subject to a threshold test determined over the 2017-2021 period.

The increase in EBIT was also due to higher revenue reflecting the increase in the hydroelectric base regulated price effective January 1, 2021 that was approved by the OEB pursuant to the annual formulaic adjustment. Additionally, the net impact of the Settlement Agreement related to OPG's response to the COVID-19 pandemic over 2020 and 2021 had a favourable impact on EBIT of \$11 million.

The increase in EBIT was partially offset by higher OM&A expenses, primarily from an increase in certain planned maintenance and project activities previously deferred from 2020 in response to the onset of the COVID-19 pandemic.

The Hydroelectric Availability for the generating stations reported in the Regulated – Hydroelectric Generation business segment was as follows:

	<b>2021</b>	<b>2020</b>
<b>Hydroelectric Availability (%) <sup>1</sup></b>	<b>88.4</b>	88.2

<sup>1</sup> The Hydroelectric Availability is defined in the section, *Key Operating Performance Indicators and Non-GAAP Financial Measures*.

The Hydroelectric Availability increased marginally in 2021, compared to 2020, largely due to fewer unplanned outages at the regulated hydroelectric facilities, partially offset by higher planned outages across the regulated hydroelectric facilities from the deferral of certain planned maintenance and project activities from 2020 in response to the onset of the COVID-19 pandemic.

### Contracted Hydroelectric and Other Generation Segment

<i>(millions of dollars – except where noted)</i>	<b>2021</b>	<b>2020</b>
<i>Electricity generation (TWh)</i>	<b>4.5</b>	5.4
Revenue	<b>693</b>	660
Fuel expense	<b>52</b>	46
Gross margin	<b>641</b>	614
Operations, maintenance and administration expenses	<b>239</b>	233
Accretion on fixed asset removal liabilities	<b>7</b>	7
Property taxes	<b>16</b>	18
Income from investments subject to significant influence	<b>(2)</b>	(1)
Other losses	<b>12</b>	9
Earnings before interest, income taxes, depreciation and amortization	<b>369</b>	348
Depreciation and amortization expenses	<b>147</b>	149
<b>Earnings before interest and income taxes</b>	<b>222</b>	199

Earnings before interest and income taxes from the segment increased by \$23 million in 2021, compared to 2020. The increase in earnings was primarily due to higher earnings from the US operations, reflecting the impact of higher wholesale electricity market prices. Higher revenue, net of fuel expense, from Ontario-based thermal assets also contributed to the increase in earnings. The increase in EBIT was partially offset by higher OM&A expenses at the Lennox GS and the Lower Mattagami hydroelectric generating stations.

The Hydroelectric Availability and the Thermal Equivalent Forced Outage Rate (EFOR) for the Ontario-based assets within the Contracted Hydroelectric and Other Generation segment were as follows:

	<b>2021</b>	<b>2020</b>
Hydroelectric Availability (%) <sup>1,2</sup>	<b>87.5</b>	86.2
Thermal EFOR (%) <sup>2</sup>	<b>1.4</b>	5.3

<sup>1</sup> Hydroelectric Availability reflects hydroelectric generating stations in Ontario. US hydroelectric generating operations are not reflected in these results.

<sup>2</sup> Hydroelectric Availability and Thermal EFOR are defined in the section, *Key Operating Performance Indicators and Non-GAAP Financial Measures*.

The Hydroelectric Availability increased in 2021, compared to 2020, primarily due to fewer unplanned outages, mainly at the Lower Mattagami hydroelectric generating stations.

The Thermal EFOR decreased in 2021, compared to 2020, primarily due to fewer unplanned outages at the Lennox GS.

## Atura Power Segment

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<i>Electricity Generation (TWh)</i>	<b>4.5</b>	2.6
Revenue	<b>689</b>	405
Fuel expense	<b>234</b>	89
Gross margin	<b>455</b>	316
Operations, maintenance and administration expenses	<b>63</b>	43
Accretion on fixed asset removal liabilities	<b>2</b>	1
Property taxes	<b>2</b>	2
Income from investments subject to significant influence	<b>-</b>	(10)
Other losses	<b>1</b>	1
Earnings before interest, income taxes, depreciation and amortization	<b>387</b>	279
Depreciation and amortization expenses	<b>112</b>	82
<b>Earnings before interest and income taxes</b>	<b>275</b>	197

Earnings before interest and income taxes from the segment increased by \$78 million in 2021 compared to 2020. The increase was primarily due to the acquisition of the Napanee GS, Halton Hills GS and remaining 50 percent in the Portlands Energy Centre on April 29, 2020, and a higher number of starts at the combined cycle plants in the second half of 2021.

OPG's share of income from co-owning the Portlands Energy Centre prior to acquiring the remaining 50 percent interest in April 2020 is reported as segment income from investments subject to significant influence in the comparative period.

The Thermal Availability for the assets within the Atura Power business segment was as follows:

	<b>2021</b>	<b>2020</b>
<b>Thermal Availability (%)<sup>1</sup></b>	<b>93.5</b>	93.7

<sup>1</sup> Thermal Availability is defined in the section, *Key Operating Performance Indicators and Non-GAAP Financial Measures*, and reflects the results of facilities for the periods they were wholly owned by the Company. In the first quarter of 2021, Thermal Availability replaced Thermal EFOR as the operating performance indicator for the Company's combined cycle plants reported in the Atura Power business segment, consistent with the requirements under the facilities' respective ESAs or other long-term contracts. The measure is calculated on a three-year rolling average basis.

The Thermal Availability for the combined cycle plants in 2021 was comparable to 2020.



## LIQUIDITY AND CAPITAL RESOURCES

OPG maintains a range of funding sources to ensure sufficient liquidity and meet financing requirements. These sources are used for multiple purposes including: to invest in plants and technologies, undertake major projects and business acquisitions, fund long-term obligations such as contributions to the pension fund, make payments under the OPEB plans, fund expenditures on Nuclear Liabilities not eligible for reimbursement from the Nuclear Segregated Funds, service and repay long-term debt, and provide general working capital.

Changes in cash and cash equivalents for 2021 and 2020 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Cash, cash equivalents and restricted cash, beginning of period	<b>725</b>	498
Cash flow provided by operating activities	<b>2,440</b>	2,824
Cash flow used in investing activities	<b>(1,917)</b>	(4,579)
Cash flow (used in) provided by financing activities	<b>(546)</b>	1,974
Effect of exchange rate changes on cash, cash equivalents and restricted cash	<b>(4)</b>	8
Net (decrease) increase in cash, cash equivalents and restricted cash	<b>(27)</b>	227
Cash and cash equivalents and restricted cash, end of period	<b>698</b>	725

For a discussion of cash flow provided by operating activities, refer to the details in the section, *Highlights* under the heading, *Overview of Results*.

### Investing Activities

Electricity generation is a capital-intensive business. It requires continued investment in plants and technologies to maintain and improve operating performance including asset reliability, safety and environmental performance, to increase the generating capacity and extend the operating life of existing stations, and to invest in the development of new generating stations, emerging technologies and other business growth opportunities.

Cash flow used in investing activities in 2021 decreased by \$2,662 million, compared to 2020, primarily due to the acquisition of a portfolio of combined cycle plants from TC Energy in April 2020 and the settlement transaction related to certain post-closing terms and conditions of the acquisition in March 2021. The settlement agreement, between Atura Power and TC Energy, resulted in a reduction of \$220 million to the purchase price consideration.

### Financing Activities

As at December 31, 2021, long-term debt outstanding was \$9,666 million, with \$179 million representing amounts due within one year. Short-term debt outstanding as at December 31, 2021 was \$182 million.

Cash flow provided by financing activities for the year ended December 31, 2021 decreased by \$2,520 million compared to the same period in 2020. The decrease was primarily due to higher borrowing to support project work and acquisition activity in 2020.

Committed credit facilities and maturity dates as at December 31, 2021 were as follows:

<i>(millions of dollars)</i>		<b>Amount</b>
<b>Bank facilities:</b>		
Corporate <sup>1</sup>		<b>1,000</b>
Corporate <sup>1</sup>	US Dollars	<b>750</b>
Lower Mattagami Energy Limited Partnership <sup>2</sup>		<b>400</b>
OPG Eagle Creek Holdings LLC and subsidiaries	US Dollars	<b>25</b>

<sup>1</sup> These credit facilities contain a sustainability-linked feature that allows reduced pricing if the Company meets certain sustainability targets. In the second quarter of 2021, OPG extended the \$1 billion credit facility to have a maturity date of May 2026. In the fourth quarter of 2021, OPG extended the US\$750 million credit facility to November 2022.

<sup>2</sup> In the third quarter of 2021, the facility was extended with a maturity date of August 2026. A letter of credit of \$55 million was outstanding under this facility as at December 31, 2021.

OPG's \$300 million credit facility with the OEFC matured on December 31, 2021. In the fourth quarter of 2021 and effective January 1, 2022, OPG entered into a new \$750 million credit facility with the OEFC, with a maturity date of December 2026. No issuances have been made under this facility.

Short-term debt, letters of credit and guarantees as of December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Lower Mattagami Energy Limited Partnership	<b>125</b>	131
Corporate commercial paper	<b>57</b>	919
<b>Total short-term debt</b>	<b>182</b>	1,050
Letters of credit	<b>530</b>	607
Guarantees	<b>35</b>	4

As of December 31, 2021, a total of \$530 million of Letters of Credit had been issued. This included \$395 million for the supplementary pension plans, \$15 million for OPG Eagle Creek Holdings LLC and its subsidiaries, \$55 million for Lower Mattagami Energy Limited Partnership, \$42 million for general corporate purposes, \$16 million for UMH Energy Partnership, \$6 million for Atura Power and \$1 million for PSS Generating Station Limited Partnership.

Long-term debt balances as of December 31 were as follows: <sup>1</sup>

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Medium Term Notes payable	<b>4,350</b>	3,850
Notes payable to the OEFC	<b>2,690</b>	2,875
Project financing	<b>2,630</b>	2,591
Other	<b>25</b>	25
	<b>9,695</b>	9,341

<sup>1</sup> Excludes the impact of fair value premium or discount and unamortized bond issuance fees.

#### Medium Term Notes

On February 2, 2021, OPG issued \$500 million of bonds under the Company's Medium Term Note Program, maturing in February 2051 with a coupon interest rate of 2.95 percent. The net proceeds from these issuances were used for repayment of existing indebtedness, working capital requirements or general corporate purposes.

### Green Bonds

On May 14, 2021, LME completed a private placement bond offering with the issuance of \$375 million of green bonds, maturing in May 2031 with a coupon interest rate of 2.43 percent. The net proceeds from the issuance were used for refinancing LME's outstanding bonds at maturity and funding the Little Long Dam Safety project. LME owns and operates certain of OPG's contracted hydroelectric facilities located along the Lower Mattagami River.

Additional information regarding the Company's long-term debt can be found in Note 9 of OPG's 2021 audited consolidated financial statements.

### Share Capital

As at December 31, 2021 and 2020, OPG had 256,300,010 common shares issued and outstanding at a stated value of \$5,126 million. OPG is authorized to issue an unlimited number of common shares without nominal or par value. Any issue of new shares is subject to the consent of OPG's shareholder, the Province.

As at December 31, 2021 and 2020, OPG had 18,343,815 Class A shares issued and outstanding at a stated value of \$787 million. OPG is entitled to redeem outstanding Class A shares as may be approved by OPG's Board.

### **Contractual Obligations**

OPG's contractual obligations as at December 31, 2021 were as follows:

<i>(millions of dollars)</i>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Thereafter</b>	<b>Total</b>
Fuel supply agreements	129	114	50	40	39	35	407
Contributions to the OPG registered pension plan <sup>1</sup>	178	180	48	-	-	-	406
Long-term debt repayment	179	44	607	579	675	7,611	9,695
Interest on long-term debt	356	348	337	322	306	4,634	6,303
Short-term debt repayment	182	-	-	-	-	-	182
Commitments related to Darlington Refurbishment project <sup>2</sup>	170	-	-	-	-	-	170
Operating licences	44	46	47	48	48	248	481
Operating lease obligations	11	7	6	4	4	18	50
Accounts payable, accrued charges and other payables	1,280	-	-	-	-	-	1,280
Other	77	63	15	10	11	96	272
<b>Total</b>	<b>2,606</b>	<b>802</b>	<b>1,110</b>	<b>1,003</b>	<b>1,083</b>	<b>12,642</b>	<b>19,246</b>

<sup>1</sup> The pension contributions include ongoing funding requirements in accordance with the actuarial valuation of the OPG registered pension plan as at April 1, 2021. The next actuarial valuation of the OPG registered pension plan must have an effective date no later than April 1, 2024. The pension contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, changes in the pension regulatory environment and the timing of funding valuations. Funding requirements after April 1, 2024 are excluded due to significant variability in the assumptions required to project the timing of future cash flows. The amount of OPG's additional, voluntary contribution, if any, is revisited from time to time.

<sup>2</sup> Represents estimated currently committed costs to close the project, including accruals for completed work, demobilization of project staff and cancellation of existing contracts and material orders.

### Ontario Nuclear Funds Agreement

Pursuant to the ONFA, OPG may be required to make contributions to the Nuclear Segregated Funds, based on life cycle cost estimates and resulting funding liabilities for nuclear facilities decommissioning and nuclear waste management, determined under periodically updated reference plans as approved by the Province. Based on the 2017 ONFA Reference Plan, OPG is not required to make overall contributions to the Nuclear Segregated Funds. While an updated contribution schedule based on the recently approved 2022 ONFA Reference Plan is subject to the Province's approval, no overall contribution requirements to the Nuclear Segregated Funds are anticipated based on this update. Further details on the Nuclear Segregated Funds can be found in the section, *Critical Accounting Policies and Estimates* under the heading *Nuclear Fixed Asset Removal and Nuclear Waste Management Funds*.

### Collective Agreements

As at December 31, 2021, OPG and its wholly-owned subsidiaries had approximately 9,325 regular and term-based employees (regular workforce), mostly in Ontario. Pursuant to collective agreements, term-based unionized employees may be hired in place of regular unionized employees for positions likely to be eliminated in the future as a result of the shutdown of the Pickering GS. Most of OPG's regular workforce in Ontario is represented by two unions:

- PWU – This union represents approximately 5,000 regular and term-based employees, or approximately 54 percent of the Company's regular workforce in Ontario as at December 31, 2021. Union membership includes station operators, technicians, skilled trades, clerical staff and security personnel. In January 2021, a one-year renewal collective agreement expiring on March 31, 2022 was ratified by the PWU membership. Negotiations for a new renewal collective agreement began in March 2022.

Additionally, there are two collective agreements between the PWU and Atura Power. In December 2021, a two-year collective agreement expiring on November 16, 2023 was ratified by the PWU-represented employees at the Brighton Beach GS. The collective agreement covering the PWU-represented employees at Atura Power's other facilities expires on December 31, 2022.

- Society – This union represents approximately 3,000 regular and term-based employees, or approximately 32 percent of the Company's regular workforce in Ontario as at December 31, 2021. Union membership includes supervisors, professional engineers, scientists and other professionals. In anticipation of the expiry of the previous collective agreement between the Society and OPG on December 31, 2021, negotiations to renew the collective agreement took place in the second half of 2021. After the parties were unable to reach a full agreement during negotiations, they proceeded to interest mediation/arbitration. On December 6, 2021, the Society and OPG received the final interest arbitration award for a two-year collective agreement between the parties, covering the period from January 1, 2022 to December 31, 2023. The Society does not represent employees at Atura Power.

In addition, construction work in Ontario is performed through craft unions with established bargaining rights at OPG facilities. These bargaining rights are established either through the EPSCA or directly with OPG or its wholly-owned subsidiaries. The associated collective agreements are negotiated either directly between the parties or through the EPSCA, as applicable. Most of these collective agreements currently have multi-year terms that expire in 2025, with one agreement expiring in 2023. The EPSCA is a voluntary association of owners and contractors who perform work in Ontario's electrical power systems sector.

### Outsourcing Agreements

On February 1, 2022, OPG insourced some of its information technology service operations, which had been previously outsourced to New Horizon System Solutions LP (NHSS) since 2000. The remaining represented employees of NHSS are expected to be transferred to OPG in 2024. Pension and OPEB obligations assumed by OPG as part of the arrangement are expected to be largely offset by compensation from NHSS.

### **BALANCE SHEET HIGHLIGHTS**

The following section provides other highlights of OPG's 2021 audited consolidated financial position using selected balance sheet data as at December 31:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<b>Nuclear fixed asset removal and nuclear waste management funds</b> <i>(current and non-current portions)</i> The increase was primarily due to earnings recognized on the Nuclear Segregated Funds, partially offset by reimbursement of eligible expenditures on nuclear fixed asset removal and nuclear waste management activities from the Nuclear Segregated Funds.	<b>19,876</b>	19,096
<b>Short-term debt</b> The decrease was mainly due to net repayments made under the Company's corporate commercial paper program.	<b>182</b>	1,050
<b>Long-term debt</b> <i>(current and non-current portions)</i> The increase was mainly due to the issuance of \$500 million of bonds under the Medium Term Note program in February 2021 and the issuance of \$375 million of green bonds by LME in May 2021, net of debt repayments.	<b>9,666</b>	9,332
<b>Fixed asset removal and nuclear waste management liabilities</b> The increase was primarily a result of accretion expense, partially offset by expenditures on fixed asset removal and nuclear waste management activities and the change in the estimate for the Nuclear Liabilities resulting from the 2022 ONFA Reference Plan update process.	<b>23,415</b>	22,947
<b>Pension liabilities</b> The decrease was primarily due to the re-measurement of the liabilities at the end of 2021 reflecting higher discount rates, and the excess of actual returns on pension plan assets over interest costs on the liabilities during 2021, partially offset by the impact of a higher inflation rate assumption.	<b>2,846</b>	5,005

### **Off-Balance Sheet Arrangements**

In the normal course of operations, OPG engages in a variety of transactions that, under US GAAP, are either not recorded in the Company's consolidated financial statements or are recorded in the Company's consolidated financial statements using amounts that differ from the full contract amounts. Principal off-balance sheet activities for OPG include guarantees and long-term contracts.

## Guarantees

As part of normal business, OPG and certain of its subsidiaries and joint ventures enter into various agreements to provide financial or performance assurance to third parties. Such agreements include guarantees, standby Letters of Credit and surety bonds. For more details on guarantees issued by the company, refer to Note 19 of OPG's 2021 audited consolidated financial statements.

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

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OPG's significant accounting policies, including the impact of major recent accounting pronouncements, are outlined in Note 3 of OPG's 2021 audited consolidated financial statements. Certain of these policies are recognized as critical accounting policies by virtue of the subjective and complex judgments and estimates required around matters that are inherently uncertain and could result in materially different amounts being reported under different conditions or assumptions. The critical accounting policies and estimates that affect OPG's US GAAP consolidated financial statements are highlighted below.

### **Exemptive Relief for Reporting under US GAAP**

As required by *Ontario Regulation 395/11*, as amended, under the *Financial Administration Act* (Ontario), OPG adopted US GAAP for the presentation of its consolidated financial statements, effective January 1, 2012. Since January 1, 2012, OPG also has received exemptive relief from the OSC from the requirements of section 3.2 of National Instrument 52-107 – *Acceptable Accounting Policies and Auditing Standards*. The exemption allows OPG to file consolidated financial statements based on US GAAP, rather than IFRS, without becoming a Securities and Exchange Commission registrant.

In April 2018, OPG received an extension to its previous exemptive relief from the OSC. The exemption will terminate on the earliest of the following:

- January 1, 2024;
- the financial year that commences after OPG ceases to have activities subject to rate regulation; and
- the effective date prescribed by the International Accounting Standards Board (IASB) for the mandatory application of a standard within IFRS specific to entities with rate-regulated activities.

In January 2021, the IASB published an exposure draft of a new standard *Regulatory Assets and Regulatory Liabilities* that would be applicable to entities subject to rate regulation. The comment period closed in June 2021. OPG continues to monitor the IASB's standard-setting project related to entities with rate regulated activities and the status of this exposure draft.

### **Rate Regulated Accounting**

The *Ontario Energy Board Act, 1998* and *Ontario Regulation 53/05* provide that OPG receives regulated prices for electricity generated from the 54 prescribed hydroelectric generating stations and the Darlington and Pickering nuclear generating stations located in Ontario. OPG's regulated prices for these facilities are determined by the OEB.

The OEB is a self-funding Crown corporation. Its mandate and authority come from the *Ontario Energy Board Act, 1998*, the *Electricity Act, 1998* and a number of other provincial statutes. The OEB is an independent, quasi-judicial tribunal that reports to the Legislature of the Province through the Ontario Ministry of Energy. It regulates market participants in Ontario's natural gas and electricity industries. The OEB carries out its regulatory functions through public hearings and other more informal processes such as consultations.

US GAAP recognizes that rate regulation can create economic benefits and obligations that are required by the regulator to be obtained from, or settled with, the customers. When the Company assesses that there is sufficient

assurance that incurred costs in respect of the regulated facilities will be recovered in the future, those costs are deferred and reported as a regulatory asset. When the Company is required to refund amounts to customers in the future in respect of the regulated facilities, including amounts related to costs that have not been incurred and for which the OEB has provided recovery through regulated prices, the Company records a regulatory liability.

Certain of the regulatory assets and regulatory liabilities recognized by the Company relate to regulatory accounts authorized by the OEB, including those authorized pursuant to *Ontario Regulation 53/05*. The measurement of these regulatory assets and regulatory liabilities is subject to certain estimates and assumptions, including assumptions made in the interpretation of *Ontario Regulation 53/05* and the OEB's decisions. The estimates and assumptions made in the interpretation of the regulation and the OEB's decisions are reviewed as part of the OEB's regulatory process.

Regulatory assets and regulatory liabilities for regulatory account balances approved by the OEB for inclusion in regulated prices are amortized based on approved recovery or repayment periods.

In addition to regulatory assets and regulatory liabilities for regulatory accounts, OPG recognizes regulatory assets and regulatory liabilities for unamortized amounts recorded in accumulated other comprehensive loss (AOCL) in respect of pension and OPEB obligations, deferred income taxes, and, as applicable, differences between interim regulated prices charged to customers during an interim rate period and final regulated prices authorized or to be authorized by the OEB for that period, to reflect the expected recovery or repayment of these amounts through future regulated prices to be charged to customers. There are measurement uncertainties related to these balances due to the assumptions made in the determination of pension and OPEB obligations and deferred income taxes that are attributed to the regulated business segments, and assumptions made with respect to final regulated prices to be authorized by the OEB for an interim rate period.

The regulatory asset recognized by the Company for unamortized pension and OPEB amounts recorded in AOCL has reflected the OEB's use, since April 1, 2008, of the accrual basis of accounting for including pension and OPEB amounts in approved regulated prices for OPG. This is also the manner in which these costs are recognized in OPG's consolidated financial statements. Therefore, unamortized amounts in respect of OPG's pension and OPEB plans recognized in AOCL generally would not be reflected in regulated prices until they have been reclassified from AOCL and recognized as amortization components of the benefit costs for these plans. The regulatory asset is reduced as underlying unamortized balances are amortized as components of the benefit cost.

For the period from November 1, 2014 to December 31, 2021, the OEB limited amounts for pension and OPEB costs included in the approved revenue requirements and regulated prices to the regulated business' portion of the Company's cash expenditures for its pension and OPEB plans. The difference between actual pension and OPEB costs determined using the accrual method applied in OPG's audited consolidated financial statements and OPG's actual cash expenditures for these plans was captured in the OEB-authorized Pension & OPEB Cash Versus Accrual Differential Deferral Account for future consideration by the OEB.

In 2017, the OEB issued a report outlining the guiding principles and policy for recovery mechanisms of pension and OPEB costs of rate regulated utilities in the Ontario electricity and natural gas sectors. The report established the accrual basis of accounting as the method of determining pension and OPEB amounts for rate-setting purposes, unless the OEB finds that this method does not result in just and reasonable rates in the circumstances of a particular utility.

The OEB's February 2019 decision and order on the settlement agreement reached by OPG and intervenors on OPG's August 2018 application to disposition regulatory accounts resulted in approval to recover the balance recorded in the Pension & OPEB Cash Versus Accrual Differential Deferral Account as of December 31, 2017, without adjustments. In making that decision and order, the OEB approved that the accrual method is the appropriate regulatory accounting and cost recovery basis for the December 31, 2017 pension and OPEB-related balances in the Pension & OPEB Cash Versus Accrual Differential Deferral Account.

The OEB-approved Settlement Agreement on OPG's 2022-2026 application for new regulated prices provides for the recovery of pension and OPEB costs in the nuclear revenue requirements using the accrual method of accounting. The Settlement Agreement also provides for recovery of the balance recorded in the Pension & OPEB Cash Versus Accrual Differential Deferral Account as of December 31, 2019, without adjustments.

It is the Company's position that the above decisions have collectively established the accrual basis of accounting as the default method of determining pension and OPEB amounts for rate-setting purposes and that there is sufficient likelihood that unamortized pension and OPEB amounts that have not yet been reclassified from AOCL, as well as amounts recorded in the Pension & OPEB Cash Versus Accrual Differential Deferral Account subsequent to December 31, 2019, will be included in future regulated prices. Therefore, the Company continues to recognize regulatory assets for these balances.

### Useful Lives of Long-Lived Assets

The accounting estimates related to end-of-life assumptions for property, plant and equipment (PP&E) and intangible assets require significant management judgment, including consideration of various operating, technological and economic factors. OPG reviews the estimated useful lives for its PP&E and intangible assets, including end-of-life assumptions for major generating assets, on a regular basis. Major nuclear station components are depreciated over the lesser of the station life and the life of the components.

For nuclear generating stations operated by OPG, establishing station end-of-life assumptions primarily involves an assessment of operating lives of major life-limiting components such as fuel channel assemblies, taking into account expectations of future ability to economically operate and as appropriate refurbish the station for continued use. Expected operating lives of major life-limiting components are established through technical assessments of their fitness-for-service. Expectations of future ability to operate the station may be affected by operating licence requirements, ability to recover capital, operating and decommissioning costs and government policy, among other factors.

Although there is a link between the age of a hydroelectric generating facility and the capital investment required to maintain that facility, age does not generally establish an overall upper limit on the expected useful life of a hydroelectric generating station. Regular maintenance and the replacement of specific components typically allow hydroelectric stations to operate for very long periods. An estimated useful life not exceeding 100 years is used by OPG to depreciate dams and other major hydroelectric station structures.

Station end-of-life assumptions for thermal and solar generating stations are established based on operating life expectations of major station components and expectations of future ability to economically operate the station taking into consideration available revenue mechanisms.

### Goodwill

Goodwill represents the excess of the purchase price of an acquired business over the fair value of the net assets acquired.

The Company allocates goodwill to operating segments that are expected to benefit from the goodwill recognized. At least once a year, the Company assesses qualitative and quantitative factors to determine whether it is more likely than not that the fair value of a reporting unit to which goodwill is attributed is less than its carrying amount. If it is more likely than not that a reporting unit's fair value is less than its carrying amount or if a quantitative assessment is elected, the Company calculates the fair value of the reporting unit. The carrying amount of a reporting unit's goodwill is considered not recoverable if the carrying amount of the reporting unit exceeds its fair value. Any impairment charge represents the excess of the reporting unit's carrying amount over its fair value, to the extent that the impairment charge is limited to the total amount of goodwill allocated to the reporting unit. Goodwill is tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount.



## **Nuclear Fixed Asset Removal and Nuclear Waste Management Funds**

In accordance with the ONFA, OPG sets aside and invests funds that are held in segregated custodian and trustee accounts specifically for discharging its life cycle obligation for nuclear decommissioning and long-term nuclear waste management. The Decommissioning Segregated Fund was established to fund the future costs of nuclear fixed asset removal and long-term L&ILW management, and certain costs of used nuclear fuel storage incurred after the nuclear generating stations are shut down. The Used Fuel Segregated Fund was established to fund the future costs of long-term used nuclear fuel management and certain costs of used nuclear fuel storage incurred after the nuclear generating stations are shut down. Costs for L&ILW management and used nuclear fuel storage incurred during station operation are not funded by the Nuclear Segregated Funds. Such costs are funded through the Company's operating cash flow or other sources of liquidity.

### Decommissioning Segregated Fund

Upon termination of the ONFA, the Province has the sole right to any excess funds in the Decommissioning Segregated Fund. Accordingly, when the Decommissioning Segregated Fund is overfunded, OPG limits the fund earnings it recognizes in the consolidated financial statements by recording an amount due to the Province, such that the fund asset recognized on the consolidated balance sheet is equal to the cost estimate of the liability based on the most recently approved ONFA reference plan. Additionally, OPG recognizes the portion of the surplus that it may direct to the Used Fuel Segregated Fund, which is possible when the surplus is such that the underlying liabilities, as defined by the most recently approved ONFA reference plan, are at least 120 percent funded. In those circumstances, OPG may direct, at the time a new or amended reference plan is approved, up to 50 percent of the surplus over 120 percent to the Used Fuel Segregated Fund, with the OEFC entitled to a distribution of an equal amount. Therefore, when the Decommissioning Segregated Fund is at least 120 percent funded, OPG recognizes 50 percent of the excess greater than 120 percent in income, up to the amount by which the Used Fuel Segregated Fund is underfunded.

The amount due to the Province in respect of the Decommissioning Segregated Fund could be reduced in subsequent periods in the event that the fund earns less than its target rate of return, a new ONFA reference plan is approved with a higher underlying funding liability, or the amount of the underfunding, if any, in the Used Fuel Segregated Fund increases.

When the Decommissioning Segregated Fund is underfunded, the earnings on the fund reflect actual fund returns based on the market value of the fund assets.

### Used Fuel Segregated Fund

Under the ONFA, the Province guarantees OPG's annual return in the Used Fuel Segregated Fund at 3.25 percent plus the change in the Ontario CPI, as defined in the ONFA, for funding related to the first 2.23 million used nuclear fuel bundles (committed return). OPG recognizes the committed return on the Used Fuel Segregated Fund as earnings on the Nuclear Segregated Funds. The difference between the committed return and the actual market return determined based on the fair value of the fund assets related to the first 2.23 million used nuclear fuel bundles is recorded as due to or due from the Province. This amount represents the amount OPG would pay to, or receive from, the Province if the committed return were to be settled as of the consolidated balance sheet date. Upon approval of a new or amended ONFA reference plan, the Province is obligated to make an additional contribution to the Used Fuel Segregated Fund in relation to the first 2.23 million used nuclear fuel bundles if the fund assets earned a rate of return that is less than the guaranteed rate of return. If the return on the fund assets exceeds the Province's guaranteed rate of return, the Province is entitled to withdraw any portion of the excess related to the first 2.23 million used fuel nuclear bundles, upon approval of a new or amended ONFA reference plan. The 2.23 million threshold represents the number of estimated total life cycle fuel bundles based on the initial estimated useful lives of the nuclear generating stations assumed in the ONFA.

As prescribed under the ONFA, OPG's contributions attributed to the used nuclear fuel bundles in excess of the first 2.23 million are not subject to the rate of return guaranteed by the Province, and earn a return based on changes in the market value of the assets of the Used Fuel Segregated Fund.

If there is a surplus in the Used Fuel Segregated Fund such that the funding liabilities, as defined by the most recently approved ONFA reference plan, are at least 110 percent funded after taking into account the committed return adjustment, the Province has the right, at any time, to access the excess amount greater than 110 percent.

Upon termination of the ONFA, the Province has the sole right to any surplus in the fund. Accordingly, when the Used Fuel Segregated Fund is overfunded after taking into account the committed return adjustment, OPG limits the fund earnings it recognizes in the consolidated financial statements by recording an amount due to the Province, such that the balance of the fund is equal to the cost estimate of the funding liability based on the most recently approved ONFA reference plan. In accordance with the ONFA, neither OPG nor the Province have a right to direct any amounts from the Used Fuel Segregated Fund to the Decommissioning Segregated Fund.

#### Provincial Guarantee

In accordance with the *Nuclear Safety and Control Act (Canada)*, the CNSC requires OPG to have sufficient funds available to discharge its existing nuclear waste management and nuclear facilities decommissioning obligations. The CNSC process requires the CNSC financial guarantee requirement to be updated once every five years and for OPG to provide an annual report to the CNSC on the assumptions, asset values and resulting financial guarantee requirements. The CNSC financial guarantee requirement calculation takes into account used nuclear fuel and L&ILW expected to be generated to the end of each year.

The most recent five-year update of the CNSC financial guarantee requirement spans the 2018-2022 period and was accepted by the CNSC in November 2017. Based on the most recent annual report, OPG expects that the CNSC financial guarantee requirement for the 2022 year will continue to be satisfied by the forecast fair market value of the Nuclear Segregated Funds without the requirement of a Provincial Guarantee. OPG is in the process of updating the CNSC financial guarantee requirement for the 2023-2027 period and expects to submit it to the CNSC in the first half of 2022.

As provided for by the terms of the ONFA, the Province is committed to provide a Provincial Guarantee to the CNSC as required, on behalf of OPG, should there be a shortfall between the CNSC financial guarantee requirement and the fair market value of the Nuclear Segregated Funds during the 2022 year, as it has done in the past. OPG pays the Province an annual guarantee fee equal to 0.5 percent of the outstanding amount, if any, of the Provincial Guarantee.

#### **Pension and Other Post-Employment Benefits**

The determination of OPG's pension and OPEB costs and obligations is based on accounting policies and assumptions discussed below.

OPG's post-employment benefit programs covering most of the regular employees include a contributory defined benefit registered pension plan, a defined benefit supplementary pension plan, other post-retirement benefits (OPRB) including group life insurance and health care benefits and long-term disability (LTD) benefits. Certain post-employment defined benefit programs are also provided by the NWMO, Eagle Creek and Atura Power, all of which are consolidated into OPG's financial results. Eagle Creek and Atura Power also sponsor defined contribution employee savings plans for eligible employees, under which employer and employees make contributions according to the plan terms. The OPG defined benefit pension plan is indexed to inflation, subject to certain maximums. Unless otherwise noted, information on the Company's post-employment benefit programs is presented on a consolidated basis.

### Accounting Policy

OPG recognizes the funded status of its defined benefit plans on the consolidated balance sheets. The funded status is measured as the difference between the fair value of plan assets and the benefit obligation, on a plan-by-plan basis.

OPG accrues its obligations under defined benefit pension and OPEB plans in accordance with US GAAP. The obligations for defined benefit pension and OPRB are determined using the projected benefit method pro-rated on service. The obligation for LTD benefits is determined using the projected benefit method on a terminal basis. Defined benefit pension and OPEB obligations are impacted by factors including demographic (e.g. mortality, retirement) and economic (e.g. discount rates, salary levels, inflation and health care cost escalation) assumptions, experience gains or losses, and adjustments arising from plan amendments. Defined benefit pension and OPEB costs and obligations are determined annually by independent actuaries using management's best estimate assumptions.

Pension fund assets include domestic and international equity securities, corporate and government fixed income securities, pooled funds, real estate, infrastructure and other investments. These assets are managed by professional investment managers. The pension funds do not invest in equity or debt securities issued by OPG or its subsidiaries. Pension fund assets of defined benefit pension plans are valued using market-related values for purposes of determining the amortization of actuarial gains or losses and the expected return on plan assets. The market-related value for pension fund assets of the OPG defined benefit pension plan recognizes gains and losses on equity assets relative to a six percent assumed real return over a five-year period.

Defined benefit pension and OPEB costs include current service costs, interest costs on the obligations, the expected return on pension plan assets, recognition of past service costs or credits resulting from plan amendments, and recognition of actuarial gains or losses resulting from changes in assumptions and experience gains and losses. Past service costs or credits arising from defined benefit pension and OPRB plan amendments are amortized on a straight-line basis over the expected average remaining service life to full eligibility of the employees covered by the corresponding plan. Past service costs or credits arising from amendments to LTD benefits are immediately recognized as OPEB costs in the period incurred. Due to the long-term nature of pension and OPRB liabilities, the excess of the net cumulative unamortized gain or loss over 10 percent of the greater of the benefit obligation and the market-related value of the plan assets (the corridor) for each plan is amortized over the expected average remaining service life of the employees covered by the plan, which represents the period during which the associated economic benefits are expected to be realized by the Company. Actuarial gains or losses for LTD benefits are immediately recognized as OPEB costs in the period incurred.

Actuarial gains or losses and past service costs or credits arising during the year that are not recognized immediately as components of defined benefit plan costs are recognized as increases or decreases in other comprehensive income (OCI), net of income taxes. These unamortized amounts in AOCL are subsequently reclassified and recognized as amortization components of pension and OPRB costs as described above.

As at December 31, 2021, the unamortized net actuarial loss and unamortized past service costs for the defined benefit pension and OPEB plans totalled a net of \$3,125 million (2020 – \$5,593 million). Details of the unamortized net actuarial loss and unamortized past service costs (credits) as at December 31 are as follows:

<i>(millions of dollars)</i>	Registered Pension Plans		Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020	2021	2020
Net actuarial gain not yet subject to amortization due to use of market-related values	(410)	(180)	-	-	-	-
Net actuarial loss not subject to amortization due to use of the corridor	1,877	1,999	41	43	105	327
Net actuarial loss subject to amortization	1,415	3,223	87	116	-	83
<b>Unamortized net actuarial loss</b>	<b>2,882</b>	<b>5,042</b>	<b>128</b>	<b>159</b>	<b>105</b>	<b>410</b>
<b>Unamortized past service costs (credits)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>(18)</b>

OPG records an offsetting regulatory asset or regulatory liability for the portion of the pension and OPEB-related adjustments to AOCL that is attributable to the regulated operations in order to reflect the expected recovery or refund of these amounts through future regulated prices charged to customers. For the recoverable or refundable portion attributable to regulated operations, OPG records a corresponding change in this regulatory asset or regulatory liability for the amount of the increases or decreases in OCI and for the reclassification of AOCL amounts into benefit costs during the period.

When the recognition of the transfer of employees and employee-related benefits gives rise to both a curtailment and a settlement, the curtailment is accounted for prior to the settlement. A curtailment is the loss by employees of the right to earn future benefits under the plan. A settlement is the discharge of a plan's liability.

#### Accounting Assumptions

Assumptions are significant inputs to actuarial models that measure defined benefit pension and OPEB obligations and related effects on operations. Discount rate, inflation rate and changes in salary levels are three key assumptions in the determination of benefit costs and obligations. In addition, the expected long-term rate of return on plan assets is a key assumption in the determination of defined benefit registered pension plan cost and the health care cost trend rate is a key assumption in the determination of OPEB cost and obligations. These assumptions, as well as other assumptions involving demographic factors such as retirement age, mortality and employee turnover, are evaluated periodically by management in consultation with independent actuaries. During the evaluation process, the assumptions are updated to reflect past experience and expectations for the future. Actual results in any given year will often differ from actuarial assumptions because of economic and other factors giving rise to actuarial gains and losses.

The discount rates, which are representative of the AA corporate bond yields, are used to calculate the present value of the expected future cash flows on the measurement date in order to determine the projected benefit obligations for the Company's employee benefit plans. A lower discount rate increases the benefit obligations and increases benefit costs. The discount rate used to determine the projected defined benefit pension and OPEB benefit obligations as at December 31, 2021 was approximately 3.2 percent. This represents an increase compared to the discount rate of approximately 2.6 percent that was used to determine the obligations as at December 31, 2020.

OPG uses a full yield curve approach to estimate the service and interest cost components of defined benefit pension and OPEB costs, whereby specific spot rates along the yield curve used in the determination of the projected benefit obligations are applied to the relevant projected cash flows.

The expected rate of return on defined benefit pension plan assets is determined based on the pension fund's asset allocation and the expected return considering long-term risks and returns associated with each asset class within the plan portfolio. A lower expected rate of return on plan assets increases pension cost.

A new actuarial valuation of the OPG registered pension plan was filed with the Financial Services Regulatory Authority of Ontario in December 2021, with an effective date of April 1, 2021. The annual funding requirements in accordance with the new actuarial valuation are outlined in the section, *Liquidity and Capital Resources* under the heading, *Contractual Obligations*. As part of the valuation, the plan's demographic and other assumptions were reviewed and revised, as necessary, by independent actuaries. Using updated demographic data as at January 1, 2021 and demographic assumptions consistent with the new funding valuation for the registered pension plan, OPG conducted a comprehensive actuarial valuation for accounting purposes of the OPG defined benefit pension and OPEB plans in 2021. The results of this valuation were reflected in the 2021 year-end obligations reflecting appropriate assumptions for accounting purposes as at December 31, 2021.

The deficit for the registered pension plan, for accounting purposes, decreased from \$4,595 million as at December 31, 2020 to \$2,459 million as at December 31, 2021. This decrease was largely due to a re-measurement of the benefit obligations at the end of 2021 reflecting an increase in the discount rates and the excess of actual returns on pension plan assets over interest costs on the liabilities during 2021, partially offset by an increase in the assumed inflation rate.

The projected benefit obligations for OPEB plans decreased from \$3,513 million as at December 31, 2020 to \$3,329 million as at December 31, 2021. This decrease was largely due to a re-measurement of the benefit obligations at the end of 2021 reflecting an increase in the discount rates.

A change in the following assumptions, holding all other assumptions constant, would increase (decrease) defined benefit pension and OPEB costs for the year ended December 31, 2021 as follows:

<i>(millions of dollars)</i>	Registered Pension Plans <sup>1</sup>	Supplementary Pension Plans <sup>1</sup>	Other Post- Employment Benefits <sup>1</sup>
Expected long-term rate of return			
0.25% increase	(37)	n/a	n/a
0.25% decrease	37	n/a	n/a
Discount rate			
0.25% increase	(62)	(1)	(7)
0.25% decrease	65	1	13
Inflation <sup>2</sup>			
0.25% increase	119	2	2
0.25% decrease	(112)	(1)	(1)
Salary increases			
0.25% increase	26	4	2
0.25% decrease	(26)	(3)	(1)
Health care cost trend rate			
1% increase	n/a	n/a	81
1% decrease	n/a	n/a	(34)

n/a – change in assumption not applicable.

<sup>1</sup> Excludes the impact of regulatory accounts.

<sup>2</sup> With a corresponding change in the salary increase assumption.

### Asset Retirement Obligation

OPG recognizes an ARO related to fixed asset removal and nuclear waste management, discounted for the time value of money. OPG estimates both the amount and timing of future cash expenditures based on the plans for fixed asset removal and nuclear waste management. The ARO is comprised of expected costs to be incurred up to and beyond termination of operations and the closure of nuclear, thermal, and solar generating plant facilities and other facilities. Costs are expected to be incurred for activities such as preparation for safe storage and safe storage of nuclear stations, dismantlement, demolition and disposal of facilities and equipment, remediation and restoration of sites, and the ongoing and long-term management of used nuclear fuel and L&ILW. The liabilities associated with the decommissioning of the nuclear generating stations and the long-term management of used nuclear fuel comprise the most significant amounts of the total obligation.

The nuclear decommissioning liability includes the estimated costs of closing the nuclear stations after the end of their service lives, which includes preparation and placement of the stations into a safe storage state followed by an assumed 30-year safe storage period prior to station dismantlement and site restoration. Activities associated with the placement of stations into a safe storage state include defueling and de-watering of the nuclear reactors. OPG is responsible for the nuclear waste management and nuclear decommissioning obligations associated with the Bruce nuclear generating stations and includes the associated costs in its ARO. Pursuant to the lease agreement, Bruce Power must return the Bruce nuclear generating stations to OPG together, in a defueled and de-watered state. As such, these defueling and de-watering costs are not part of OPG's ARO.

The life cycle costs of L&ILW management include the costs of processing and storage of such materials during and following the operation of the nuclear stations, as well as the costs of the ultimate long-term management of these materials. The assumptions used to establish the obligation for these costs recognized in the consolidated financial statements at December 31, 2021 include a conceptual long-term disposal strategy assumption, which will continue to be informed by OPG's ongoing process to explore alternative solutions for the safe long-term management of L&ILW following the Company's decision to cancel the proposed L&ILW deep geologic repository (DGR) in Kincardine, Ontario. OPG upheld its commitment not to proceed with the project without the support of the Saugeen Ojibway Nation (SON) after SON members voted, in early 2020, not to support the project. OPG will continue to evaluate underlying assumptions and estimates based on available information, including developments related to the federal government's ongoing review of Canada's Radioactive Waste Policy framework and development of an integrated strategy for the long-term management of irradiated wastes in Canada.

To estimate the liability for used nuclear fuel management, OPG has adopted an approach consistent with the Adaptive Phased Management (APM) concept approved by the Government of Canada. The NWMO is responsible for the design and implementation of Canada's plan for the long-term management of used nuclear fuel.

The following costs are recognized as a liability on OPG's consolidated balance sheets:

- the present value of the costs of decommissioning the nuclear, thermal and solar production facilities and other facilities after the end of their useful lives;
- the present value of the fixed cost portion of nuclear waste management programs that are required based on the total volume of used nuclear fuel and L&ILW expected to be generated over the assumed lives of the stations; and
- the present value of the variable cost portion of nuclear waste management programs taking into account volumes of such materials generated to date.

A number of significant assumptions used in the calculation of the accrued liabilities are subject to inherent uncertainty and judgement. The significant assumptions underlying operational and technical factors used in the calculation of the accrued liabilities are subject to periodic review. Changes to these assumptions, including changes to assumptions on the timing of the programs, construction of assumed disposal facilities, station end-of-life dates, disposal methods, financial indicators, decommissioning strategy and the technology employed, may result in significant changes to the value of the accrued liabilities. With programs of such long-term duration and the evolving technology to handle nuclear by-products, there is a significant degree of inherent uncertainty surrounding the measurement of the costs for these programs, including from factors beyond the Company's control. These costs may increase or decrease materially over time.

The estimates for the Nuclear Liabilities are reviewed on an ongoing basis as part of the overall nuclear waste management program. A comprehensive reassessment of all underlying assumptions and baseline cost estimates is performed periodically, at least once every five years, in line with the required ONFA reference plan update process. Changes in the Nuclear Liabilities resulting from changes in assumptions or estimates that impact the amount or timing of the estimated undiscounted future cash flows are recorded as an adjustment to the liabilities. Upward revisions in the Nuclear Liabilities represent the present value of a net increase in future undiscounted cash flows determined using a current credit-adjusted risk-free rate. Downward revisions in the Nuclear Liabilities represent the present value of a net decrease in future undiscounted cash flows determined using the weighted average discount rate reflected in the existing liability. Resulting changes in the related asset retirement costs are capitalized as part of the carrying amount of nuclear fixed assets in service.

The most recent comprehensive update of the baseline cost estimates for the Nuclear Liabilities was completed in December 2021 and is contained in the approved 2022 ONFA Reference Plan. The update resulted in a decrease of approximately \$327 million in the Nuclear Liabilities as at December 31, 2021, which was determined using a weighted average discount rate of 4.87 percent reflected in the existing liability. The decrease in the liabilities was primarily due to the impact of a new conceptual long-term disposal strategy assumption for L&ILW, partially offset by updated station decommissioning estimates and increased interim storage costs for L&ILW as a result of the decision to cancel the previously assumed L&ILW DGR in Kincardine, Ontario. Cost escalation rates used to estimate future undiscounted cash flows reflected in the December 31, 2021 adjustment to the Nuclear Liabilities ranged from 2.0 percent to 3.4 percent.

For the purposes of calculating OPG's Nuclear Liabilities, as at December 31, 2021, consistent with the current accounting end-of-life assumptions, nuclear station decommissioning activities are projected to occur over approximately the next 80 years.

The liability for nuclear fixed asset removal and nuclear waste management on a present value basis as at December 31, 2021 was \$23,115 million (2020 – \$22,621 million). As at December 31, 2021, the undiscounted cash flows of expenditures for OPG's Nuclear Liabilities in 2021 dollars are as follows:

<i>(millions of dollars)</i>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>Thereafter</b>	<b>Total</b>
Expenditures for nuclear fixed asset removal and nuclear waste management <sup>1</sup>	501	507	557	1,004	872	42,301	45,742

<sup>1</sup> The majority of the expenditures are expected to be reimbursed by the Nuclear Segregated Funds established by the ONFA. Any contributions required under the ONFA are not included in these undiscounted cash flows.

The liability for non-nuclear fixed asset removal was \$300 million as at December 31, 2021 (2020 – \$326 million). This liability primarily represents the present value of estimated costs of decommissioning OPG's thermal generating stations at the end of their service lives.

For the purpose of measuring the non-nuclear fixed asset removal liability, thermal asset removal activities are assumed to take place over the next 40 years. The amount of undiscounted estimated future cash flows associated with the thermal fixed asset removal liabilities is approximately \$350 million.

OPG has no legal obligation associated with the decommissioning of its hydroelectric generating facilities and the costs cannot be reasonably estimated because of the long service life of these assets. With either maintenance efforts or rebuilding, the water control structures are assumed to be used for the foreseeable future. Accordingly, OPG has not recognized a liability for the decommissioning of its hydroelectric generating facilities.

### Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly arm's-length transaction between market participants at the measurement date. Fair value measurements are required to reflect the assumptions that market participants would use in pricing an asset or liability based on the best available information. These assumptions include the risks inherent in a particular valuation technique, such as a pricing model, and the risks inherent in the inputs to the model.

The fair value of financial assets and liabilities for which quoted prices in an active market are available, including exchange traded derivatives and other financial instruments, are determined directly from those quoted market prices.

For financial instruments for which quoted market prices are not directly available, fair values are estimated using forward price curves developed from observable market prices or rates. The estimation of fair value may include the use of valuation techniques or models, based wherever possible on assumptions supported by observable market prices or rates prevailing as at the consolidated balance sheet dates. This is the case for over-the-counter derivatives and securities, which include energy commodity derivatives, foreign exchange derivatives, interest rate swap derivatives and fund investments. Various other fund investments are valued at the unit values supplied by the fund administrators. The unit values represent the underlying net assets at fair values, determined using closing market prices. Valuation models use general assumptions and market data and therefore do not reflect the specific risks and other factors that may affect a particular instrument's fair value. The methodologies used for calculating the fair value adjustments are reviewed on an ongoing basis to ensure that they remain appropriate. If the valuation technique or model is not based on observable market data, specific valuation techniques are used, primarily based on recent comparable transactions, comparable benchmark information, bid/ask spread of similar transactions and other relevant factors.

OPG's use of financial instruments exposes the Company to certain risks, including credit risk, foreign currency risk and interest rate risk. A discussion of how OPG manages these and other risks is found in the section, *Risk Management*.



## RISK MANAGEMENT

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### Overview

OPG faces various risks that could significantly impact the achievement of its business imperatives. The objective of risk management is to identify, assess and mitigate key risks and to preserve and increase the value of the Shareholder's investment in the Company.

The Audit and Risk Committee of the Board is mandated to fulfill the Board's oversight responsibilities for matters relating to the identification and management of the Company's key business risks. OPG's ERM Framework is designed to identify and evaluate risks on the basis of their potential impact on the Company's business imperatives and business plan objectives. Formal risk management policies, procedures and systems are in place to identify, assess and mitigate risks to the Company. Senior management also establishes set limits for market risk, credit risk and energy trading activities of the Company.

The key risks to OPG's business imperatives are briefly described below. These are key risks that management believes could materially affect the Company's business, revenues, net income, cash flow, assets or capital resources. There may be further risks and uncertainties that are not presently known, or that are not currently believed to be material, that may in the future adversely affect the Company's performance or financial condition.

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### Risks to Achieving Operational Excellence

OPG is exposed to a range of operational risks associated with its existing assets that could adversely impact generation output, safety performance and operating results. As described below, the operational risks of a generating station include aspects such as occupational safety, resourcing, equipment reliability, human performance, climate change, regulatory requirements and technology.

**Cyber Security** OPG's operations depend, in part, on the efficient operation and management of the Company's complex information technology and operational systems in a secure, vigilant and resilient manner that minimizes cyber risks. Cyber security incidents may impact availability, integrity or confidentiality of information systems. Additionally, cyber security incidents may have an adverse impact on OPG's energy production, public and employee safety, and reputation.

Cyber security incidents have been on the rise globally over the last several years and this trend is expected to intensify as global reliance on technology continues to increase. OPG's cyber security program has policies and strategies in place to prepare for, respond to and recover from cyber security incidents as rapidly as possible in order to minimize operational and safety impacts. OPG continuously monitors, assesses and improves the effectiveness of its strategies and programs, considering leading industry practices, and remains proactive in information and intelligence sharing to learn from, and adapt to, the changing cyber environment. OPG also performs periodic assessments of its cyber risk profile and effectiveness of controls.

OPG's operations in Ontario must comply with reliability standards that apply to the Bulk Electric System elements specified under North American Electric Reliability Corporation and the relevant Bulk Power System facilities as determined by the Northeast Power Coordinating Council. A subset of these standards establishes the reliability requirements that relate to cyber security. OPG's operations in the US must comply with applicable cyber security requirements as set out by the FERC. In addition, OPG's nuclear cyber assets are subject to CNSC licensing conditions and regulatory requirements. For other cyber assets not subject to applicable regulatory requirements, OPG has adopted a risk-based approach based on the National Institute of Standards and Technology Cyber Security Framework to manage its cyber security.

The Company has policies and programs in place to manage cyber risks; these programs are subject to oversight by management and the Board. OPG's current cyber programs primarily focus on the following:

- Protecting the Company's assets from cyber attacks and safeguarding sensitive information;
- Improving cyber security protection, detection, incident response and recovery capabilities to minimize impact of adverse cyber events;
- Adopting industry leading practices to reduce third-party cyber security risks by introducing cyber security requirements into commercial agreements and enhancing related governance;
- Ongoing cyber security awareness and training of the workforce; and
- Embedding security by design across the Company to proactively assess and manage cyber risk.

Asset Condition  
and Generation  
Variability

The uncertainty associated with electricity production by OPG's generating units is primarily driven by the condition of station components and systems, which are subject to the effects of aging and the manner in which the units operate. To safely operate the units to meet electricity system requirements, a unit could be derated resulting in reduced generation. The primary implications of these risks may include additional safety requirements, lower than expected electricity generation and revenues, and higher than expected operating or capital costs. To respond to this risk, OPG continues to:

- Make enhancements to the asset management program;
- Monitor performance and implement inspection and maintenance programs;
- Identify future work required to sustain and, as appropriate, upgrade station equipment; and
- Undertake projects required to reliably operate within design and operating parameters.

Based on the result of a planned inspection of Unit 3 of the Darlington GS in the second half of 2021, it was identified that the primary moisture separators (a component of steam generators) will require replacement. Subsequently, similar conditions were identified during a planned outage at Unit 4 of the Darlington GS. A project to replace the primary moisture separators at Unit 3 is scheduled to be conducted during a refurbishment outage window in 2022, which will support efficient execution of this work. As a new project for OPG, there is a potential risk of the work taking longer than planned, which may result in lost electricity generation. In response to this risk, OPG is conducting detailed planning and preparation activities and will incorporate lessons learned from Unit 3 into the replacements at the other Units, as required.

COVID-19  
Pandemic

The Company continues to monitor developments relating to the COVID-19 pandemic and mitigate associated risks to the health and safety of its workers, operations and projects. Significant uncertainties remain regarding the course of the pandemic, including potential impacts of the virus mutations, transmission rates in communities where OPG operates, and the ongoing availability and deployment of vaccines. The wide-ranging risks related to the COVID-19 pandemic include, but are not limited to, those related to the health and safety of employees and disruption to supply chains. Additionally, the aftershocks of the COVID-19 pandemic could continue to impact the cost and availability of equipment and other purchases for operations and projects, as evidenced by recent inflationary trends across North America.

Where possible, OPG has taken necessary actions to mitigate risks posed by the pandemic to its workers while supporting the safe and reliable operation of the plants. In addition to putting in place enhanced safety measures, OPG is operating an internal cross-functional Crisis Management and Communications Centre (CMCC) and Infectious Disease Incident Response Team (IDIRT). The primary function of the CMCC is to develop and oversee an enterprise-wide strategic response to an emergency situation and to coordinate related corporate

communications. The IDIRT's role is to support risk assessments and recommend mitigating actions in an event of an incident involving an infectious disease.

In October 2021, OPG implemented a company-wide vaccination standard for all OPG employees and contractors. OPG is committed to creating a safe workplace and expects that all employees and contractors be fully vaccinated against COVID-19. All OPG employees and contractors who do not provide confirmation of vaccination status are required to adhere to additional safety precautions, including continued screening and regular testing requirements. OPG will continue to monitor and, as necessary, adjust strategies to minimize the impact of the pandemic on the organization, including making enhancements to business continuity plans based on experience to date.

The cumulative impact of incremental operating costs and lost revenues related to the pandemic has not been material to the Company's financial results since the pandemic's initial onset in the first quarter of 2020.

Geopolitical  
Risks –  
International  
Conflict

In February 2022, Russia commenced a military invasion of Ukraine, a move drawing wide condemnation by Western nations. Various countries including the US, Canada and the United Kingdom, as well as the European Union, have responded by imposing various sanctions on Russia and providing aid to Ukraine. The invasion could represent the beginning of a significant war on the European continent.

While the direct impact of the conflict is currently in eastern Europe, the potential global impact of these actions is currently unclear. The move could impact OPG through broader global economic volatility, including in further elevated levels of inflation, in commodities such as oil and gas, and global capital markets. The conflict could also potentially lead to greater supply chain disruption and further targeted cyber attacks on Western nations, including infrastructure assets. OPG continues to monitor developments and develop risk mitigation actions, including cyber threat monitoring and ongoing management of the Company's supply chain.

Supply Chain

OPG's ability to operate effectively is in part dependent upon timely access to equipment, materials and service suppliers. Loss of key suppliers, particularly for the nuclear business, and vendor performance risks could affect OPG's operations and execution of major capital projects. OPG mitigates these risks, to the extent possible, through contract negotiations, contract terms, vendor monitoring, diversification of supplier base and business continuity plans. OPG also identifies critical components that require long lead times to initiate the procurement process in a timely manner.

OPG is also facing risks around inflationary cost pressure and material availability, primarily due to supply chain disruptions caused by worldwide lockdowns resulting from the COVID-19 pandemic. OPG is managing these risks to the extent possible through advanced procurement of long-lead materials, negotiation of contractual terms with vendors for new purchases and monitoring of fluctuations in material costs.

Generating  
Asset End of  
Life

Major damage or deterioration of station components and systems may result in generating assets reaching end of life prematurely. An earlier than planned retirement of a unit or station would result in a reduction of OPG's future generation revenue and cash flow, and may lead to the advancement of station shutdown and decommissioning expenditures and reductions in the workforce.

Risks inherent in maintaining commercial operations to a generating station or unit's stated end of life include discovery of unexpected conditions, equipment failures, rate of degradation of critical plant components and a requirement for significant plant modifications. To mitigate these risks, for the nuclear operations, OPG implements actions recommended by technical

assessments into each station's outage work program. OPG also incorporates these actions into a comprehensive inspection and maintenance program as part of the stations' life cycle management plans. For non-nuclear operations, OPG maintains a rigorous maintenance and asset management program to ensure continuing operations of hydroelectric, thermal and solar assets.

**Human Capital** The development of new leaders and attraction and retention of qualified employees in critical roles are key factors to OPG's success. The risk associated with the availability of skilled and experienced resources continues to exist for OPG in specific areas, including engineering, operations, leadership and project management positions.

To mitigate this risk, OPG utilizes workforce planning and resourcing strategies to ensure that the Company has a diverse workforce with the right skill set for the safe and effective operations of generating facilities and successful delivery of major projects and growth and transformation strategies. Risk mitigation includes succession planning, talent attraction and retention strategies, and knowledge management programs to ensure ongoing workforce capability. OPG expects to continue to meet the human resource needs of the business by developing existing employees and hiring in specific areas, while leveraging attrition through realignment of work and streamlining of processes, where appropriate. These strategies take into account anticipated changes in staffing requirements leading up and subsequent to the end of commercial operation of the Pickering GS, which is expected to lead to a reduction in the Company's workforce. OPG continues to develop and assess strategies that may mitigate the impact of this future restructuring. Pursuant to *Ontario Regulation 53/05*, OPG's costs related to a reduction in the workforce associated with the end of commercial operation of the Pickering GS will be recorded in an authorized deferral account for future recovery through regulated prices, subject to a prudence review by the OEB.

Legislative compensation constraints continue to pose challenges to OPG's ability to attract and retain necessary talent. This includes the *Compensation Framework Regulation 406/18* under the *Broader Public Sector Executive Compensation Act, 2014*, which imposes a freeze on base salary for designated executives in Ontario's broader public sector, and *The Protecting a Sustainable Public Sector for Future Generations Act, 2019*, which limits the maximum annual increase on both wages and total compensation for unionized and non-unionized employees in the Ontario public sector, including OPG, to one percent for a three-year period, subject to certain exceptions.

**Labour Relations** As at December 31, 2021, approximately 86 percent of OPG's regular workforce was represented by a union. As such, there is an inherent risk of labour relations disputes in the Company's operations. There is also a risk that a renewal collective agreement in the future may include terms that will unfavourably impact OPG's costs and ability to efficiently manage operations.

The governing collective agreement between the PWU and OPG expires on March 31, 2022. In the event the parties are unable to reach a future renewal collective agreement, the terms of the collective agreement allow for strike by, or lock-out of, the PWU-represented employees.

The governing collective agreement between the Society and OPG expires on December 31, 2023 and precludes strike by, or lock-out of, the Society-represented employees. In the event the parties are unable to reach a renewal collective agreement, the terms of the renewal collective agreement will be decided through interest mediation/arbitration.

**Health and Safety** OPG's operations involve inherent occupational safety risks and hazards that could impact the achievement of the Company's health and safety goals. OPG is committed to continuous improvement and achievement of the ultimate goal of zero injuries through its safety management systems and by continuing to foster a strong health and safety culture among its employees and contractors. The safety management systems serve to focus the Company on proactively

managing safety risks and hazard exposures to employees and contractors. OPG also strategically engages with external parties for benchmarking and auditing. This ensures that the safety management systems achieve the intended results and maximize the opportunity to incorporate program improvements.

Nuclear By-Products

Currently, there are no licensed facilities in Canada for the permanent disposal of used nuclear fuel or L&ILW. The lack of a permanent disposal site means that these materials are stored in temporary locations. To minimize the environmental footprint of L&ILW requiring long-term disposal, OPG is implementing enhanced volume reduction and processing strategies. The interim storage of used nuclear fuel and L&ILW at OPG is subject to rigorous oversight and monitoring.

OPG is exploring solutions for the safe long-term management of L&ILW, which is expected to be informed by the federal government's ongoing review of Canada's Radioactive Waste Policy framework and development of an integrated strategy for the long-term management of irradiated wastes in Canada. For used nuclear fuel, the NWMO has developed a process for moving forward with APM as the long-term solution for Canada's used nuclear fuel. The APM plan contemplates the eventual long-term permanent disposal of used nuclear fuel in a DGR. The NWMO is currently undertaking a site selection process for the used fuel DGR and has indicated that it expects to complete the process by about 2023.

Climate Change and Extreme Weather Events

In recent years, Ontario and other regions in North America where OPG operates have experienced an increase in climate and extreme weather events such as severe flooding during spring freshets and low water levels in late summer. Such events may have an impact on OPG's operations and condition of the generating fleet. To mitigate the physical risks posed by extreme weather, OPG monitors developments in climate science and adaptation practices, and works with stakeholders to define adaptation requirements through analysis and by understanding the potential impacts on watersheds, assets, operations and the electricity market. OPG collaborates with all levels of government in Canada, local communities and industry on climate change adaptation initiatives, with the goal of increasing the resilience of the electricity sector and other critical infrastructure. Resilience programs to protect OPG's assets against severe weather events remain in place and are incorporated into the Company's Climate Change Plan.

The risks and opportunities related to climate change legislation are discussed under the headings *Risks to Maintaining Financial Strength – Government Legislation and Regulation Changes*. For further details on OPG's response to the effects of climate change, refer to the section, *Environmental, Social, Governance and Sustainability*.

Environment

OPG's operations and facilities are subject to environmental compliance obligations in the jurisdictions in which they operate. These obligations include protection of land, water, air, living organisms and natural systems. Failure to comply with applicable environmental laws and regulations, including violation of regulatory limits on emissions, may result in enforcement actions, remediation actions or restrictions to operations. Changes in compliance obligations can result in new requirements and increased costs. OPG has an ISO 14001-registered EMS to manage its environmental responsibilities. For further details, refer to the section, *Environmental, Social, Governance and Sustainability*.

Hydroelectric Generation

OPG's hydroelectric generation is exposed to risks associated with water flows and Ontario SBG conditions.

The extent to which OPG can operate its hydroelectric generating facilities depends upon the availability of water. Significant variability in weather, including impacts of climate change and the

extreme weather associated with it, could affect water flows. Longer term changes in precipitation patterns and amounts, water temperatures and ambient air temperatures can impact the availability of water resources and resulting electricity production at OPG's hydroelectric stations. For OPG's regulated hydroelectric generation, the financial impact of variability in electricity production due to differences between the forecast water conditions underpinning the hydroelectric base regulated prices and the actual water conditions is captured in an OEB-approved regulatory account.

Surplus baseload generation continues to be present in Ontario when electricity supply exceeds demand. To manage SBG conditions, the IESO may require OPG to reduce hydroelectric generation. A regulatory account authorized by the OEB helps to mitigate the financial impact of electricity production forgone due to SBG conditions at OPG's regulated hydroelectric generating stations in Ontario. Subject to variability in water flows that can contribute to SBG fluctuations, the Company anticipates a declining trend in SBG conditions as the refurbishment of units at the Darlington GS, the refurbishment of the Bruce generating stations and the end of commercial operations at the Pickering GS reduce future availability of nuclear electricity generation in the province.

Regulatory Compliance OPG is subject to extensive legislation and regulations by various entities in the jurisdictions in which it operates, including the CNSC, the OEB, the IESO and the FERC.

The uncertainty associated with nuclear regulatory compliance is driven by plant aging, changes to technical codes, and challenges raised by members of the public at regulatory hearings, particularly in the areas of safety, environment and emergency preparedness. Addressing these requirements could add incremental cost to operations, including replacement or modification of station components or additional requirements for management of nuclear by-products. In some instances, there may be additional requirements resulting from changes in the interpretation of technical regulations or from emergent conditions that may result in increased effort on the part of the Company.

The operation of most of OPG's hydroelectric facilities in the US is authorized by the FERC, which includes the issuance of licences for larger facilities with terms ranging 30 to 50 years. A number of OPG facilities are in various stages of the relicensing process. There is a risk that in issuing a new licence, the FERC will impose new conditions that either restrict operations or require incremental expenditures related to the environment, recreation or other infrastructure at the facilities.

The risks related to other regulatory bodies are discussed under the headings, *Risks to Maintaining Financial Strength – Rate Regulation*, *Risks to Maintaining Financial Strength – Electricity Markets* and *Risks to Maintaining Financial Strength – Government Legislation and Regulation Changes*.

Business Continuity and Emergency Management OPG may be exposed to natural, technological or human-caused hazards including significant events against which it is not fully insured or indemnified. These hazards have the potential to disrupt operations resulting in decreased electricity generation revenue or additional costs to repair damages and restore operations.

OPG's business continuity program provides a framework to build resilience into critical business processes to ensure continued operation of critical business functions. OPG's emergency management program is designed to ensure that the Company can resolve an emergency in a timely and effective manner. OPG's plans and implementation procedures identify immediate response actions to be taken to protect the health and safety of workers and the public, and to

limit the impact of an incident on site security, production capability and the environment. The program elements are designed to meet or exceed legal and regulatory requirements.

OPG regularly monitors and assesses global events, such as emerging geopolitical events, natural disasters and pandemics, and prepares contingency plans should they have the potential to impact OPG's operations, employees, customers and stakeholders. The Company's business continuity plans remain in place and continue to support ongoing operations and key projects through the course of the COVID-19 pandemic.

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### Risks to Achieving Project Excellence

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As a capital intensive business, OPG undertakes a large portfolio of projects with significant investments. There may be an adverse effect on the Company if it is unable to obtain necessary approvals for the projects, effectively manage the projects on time and on budget, or fully recover project costs and earn an appropriate return on project investments. Projects may also impact OPG's borrowing capacity and credit rating. OPG mitigates risks associated with project execution through a scalable project management methodology applicable to projects across the Company. Risks associated with certain current major projects are described below.

**Darlington Refurbishment** There are financial and reputational risk exposures for OPG if actual costs for the Darlington Refurbishment project exceed the budget or if OPG does not meet the project schedule, with recovery of any project costs exceeding \$12.8 billion subject to a future prudence review by the OEB. In addition, failure to achieve the objectives of the project may result in future forced outages and more complex planned outages, potentially impacting the post-refurbishment performance or useful life of the generating units. OPG is utilizing a comprehensive lessons learned program to leverage experience from the Unit 2 refurbishment and the ongoing Unit 3 refurbishment to benefit project performance on the subsequent units.

OPG is leveraging robust risk management practices to manage a number of risks related to the Darlington Refurbishment project, including:

- Availability of skilled craft resources for subsequent units;
- Vendor performance; and
- Disruption due to the COVID-19 pandemic.

A large portion of the work for the Darlington Refurbishment project is being performed by contractors and suppliers, including vendors that engineer, procure and construct components of the project. There are a limited number of qualified vendors that can compete for nuclear-based work. Whether contracted individually, or through joint venture partnerships with other vendors, the ability of these suppliers to meet their contracted deliverables over the life of the project may impact project performance. OPG's mitigating actions for this risk include ensuring vendors have a management organization with appropriate strategies, such as effective succession planning, to successfully execute their scope of work notwithstanding any internal or external changes over the life of the project.

The risk related to availability of skilled craft resources for subsequent units is discussed under *Key Trades Availability* risk below.

**Key Trades Availability** Competing capital and infrastructure projects within Ontario, and throughout Canada, may limit the availability of key tradespeople to work on OPG projects, including the Darlington Refurbishment project. There is a risk that skilled tradespeople may choose to work on non-OPG projects, thereby impacting the Company's ability to complete projects on schedule. OPG is mitigating this risk through: active monitoring of the supply and demand of key tradespeople; collaborating with competing organizations, such as Bruce Power, to build capacity within the current supply by coordinating timing, where appropriate; building new sources of supply through partnerships with

other organizations, unions, and educational institutions; and implementing strategies for resource retention.

**Small Modular Reactors** In December 2021, OPG announced that it will work with GEH to complete required pre-requisite activities with the goal of constructing Canada's first commercial grid-scale SMR, at the DNNP site. There are inherent risks to OPG's plans to deploy a first-of-a-kind (FOAK) SMR technology.

Risks associated with SMR deployment include uncertainties associated with obtaining regulatory approvals for new nuclear technology; project cost and schedule for FOAK technology; potential for opposition from Indigenous communities; and public acceptance of additional nuclear by-products. Risk mitigation strategies include robust project planning and project oversight; completion of engineering design by GEH with OPG oversight; and meaningful engagement with Indigenous communities and stakeholders. *Ontario Regulation 53/05* prescribes a SMR at the DNNP site as a regulated facility by the OEB and provides for recovery of associated planning, preparation and construction costs, subject to a prudence review.

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### Risks to Maintaining Financial Strength

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Risks related to government legislation, rate regulation, financial markets and long-term obligations could significantly impact OPG's financial performance. The Company is also exposed to risks such as changes in market prices of electricity, renewal of energy supply contracts, and differences in realized economic value from acquisitions and other investments.

**Government Legislation and Regulation Changes** OPG's core business and strategy may be impacted by changes to legislation and regulations in the jurisdictions in which the Company operates. Matters that are subject to regulation include, among others, rate regulation, electricity generating operations, nuclear waste management and nuclear decommissioning, the electricity market, the environment and taxation. Regulatory bodies may change or enact regulations or rules that could increase OPG's costs, decrease OPG's revenue or limit the Company's ability to recover appropriate costs and earn an appropriate return on its asset investments.

To mitigate legislative risks, where possible, OPG monitors and actively engages with all levels of government in order to determine if future legislation will impact the Company.

In 2019, legislation to amend the *Fisheries Act* to further protect fish and fish habitat came into force in Canada. There is a risk that strengthened fish and fish habitat protection provisions under the *Fisheries Act* may affect OPG's hydroelectric operations. To mitigate this risk, OPG and its industry partners are working with Fisheries and Oceans Canada to help develop the codes, policies and procedures that will determine how the regime is administered. OPG is also developing a compliance strategy.

Canada's climate plan is to reach net-zero carbon emissions by 2050. In June 2021, the federal government passed legislation that commits Canada to achieving this goal. This legislation also establishes requirements for the government to set interim national emissions-reduction targets and credible, science-based plans to achieve its targets. In December 2021, the federal government announced its aim to make Canada's electricity grid net-zero by 2035. OPG's Climate Change Plan goals for OPG to be a net-zero company and a catalyst for net-zero economies are in line with Canada's goal of net-zero carbon emissions by 2050. The Company will continue to engage in the development of federal plans to accelerate decarbonization and will adapt OPG's Climate Change Plan to changing policies as appropriate.

Further details about OPG's GHG compliance obligations and response to climate change can be found in the section, *Environmental, Social, Governance and Sustainability*.



Rate Regulation	<p>There is a risk that base regulated prices established by the OEB may not provide for full recovery of actual costs incurred by OPG's regulated operations and allow the regulated operations to earn an appropriate return on the assets, adversely affecting the Company's earnings and cash flow from operations. This could occur if:</p> <ul style="list-style-type: none"><li>• In setting regulated prices, the OEB makes adjustments to forecasts submitted by OPG or disallows recovery of incurred capital costs;</li><li>• OPG is unable to achieve cost reductions in line with OEB-approved stretch factors included in regulated prices under incentive ratemaking; or</li><li>• Actual production and costs significantly differ from the forecasts approved by the OEB, due to such factors as unplanned outages or project execution risks.</li></ul> <p>There is also uncertainty associated with the outcomes of requests for the recovery or refund of regulatory account balances, with a number of such accounts being subject to an OEB prudence review, and outcomes of other regulatory proceedings.</p> <p>In providing evidence in support of its applications for regulated prices, including disposition of regulatory account balances, OPG aims to clearly demonstrate to the OEB that the costs for the regulated operations are reasonable, prudently incurred and should be fully recovered from customers.</p>
Nuclear Liabilities and Nuclear Segregated Funds	<p>The cost estimates for OPG's nuclear waste management and nuclear decommissioning obligations are based on multiple underlying assumptions and estimates that may change significantly over time. To address this inherent uncertainty, OPG performs a comprehensive review of the underlying assumptions and baseline cost estimates at least once every five years, in line with the required reference plan update process under the ONFA.</p> <p>The Nuclear Segregated Funds are managed to achieve, in the long term, the target rate of return based on the discount rate specified in the ONFA. Investments in the Nuclear Segregated Funds are allocated to domestic and international equity securities, corporate and government fixed income securities, pooled funds, real estate, infrastructure, and other investments. The rates of return earned on the funds in a given period may vary depending on financial market conditions. The asset mix of the funds is determined jointly by OPG and the Province in accordance with the ONFA.</p> <p>OPG bears the market risk for investment performance related to the portion of the Nuclear Segregated Funds set aside for:</p> <ul style="list-style-type: none"><li>• Decommissioning of the nuclear generating stations; and</li><li>• Long-term management of used nuclear fuel in excess of the first 2.23 million bundles and L&amp;ILW after the respective nuclear generating stations are shut down.</li></ul> <p>In accordance with the OEB-approved cost recovery methodologies, the performance of the portion of the Nuclear Segregated Funds attributed to the Bruce nuclear generating stations is subject to the Bruce Lease Net Revenues Variance Account. Subject to the funded status of the funds as discussed below, under the OEB-approved cost recovery methodologies, OPG's net income is exposed to the rate of return risk related to the portion of the Nuclear Segregated Funds attributed to the Darlington and Pickering nuclear generating stations.</p> <p>Based on the most recently approved ONFA reference plan, a reduction in the Nuclear Segregated Funds due to market conditions would first reduce the surplus in the respective fund before impacting OPG's net income. As such, the income statement impact of the rate of return risk is mitigated when the funds are in a fully funded or overfunded position.</p>

**Post-Employment Benefit Obligations** OPG's post-employment benefit obligations and costs and defined benefit registered pension plan contributions could be materially affected in the future by numerous factors including: changes in discount rates, inflation rates and other actuarial assumptions; future investment returns on pension plan assets; experience gains and losses; the funded status of the pension plans; changes in benefits; changes in the regulatory environment including potential changes to the *Pension Benefits Act* (Ontario); changes in OPG's operations; and the measurement uncertainty incorporated into the actuarial valuation process.

Contributions to the OPG registered pension plan are determined by actuarial valuations, which are filed with the appropriate regulatory authorities at least every three years. OPG is required to file actuarial valuations on an annual basis if the solvency funded status of the plan declines below the threshold specified in the regulations of the *Pension Benefits Act* (Ontario). Future actuarial valuations could increase OPG's funding requirements due to market and economic-related conditions. OPG's OPEB obligations are not funded and the associated employee benefits are paid from cash flow provided by operating activities or other sources of liquidity.

**Ownership by the Province** The Province owns all of OPG's issued and outstanding common shares and Class A shares. Accordingly, the Province, as represented by the Ontario Ministry of Energy has the authority to make appointments to OPG's Board. OPG could be subject to Shareholder direction under section 108 of the *Business Corporations Act* (Ontario) that can directly influence major decisions. These directions could relate to project development, applications for regulated prices, asset acquisitions and divestitures, financing and capital structure. As a result, OPG could be required to undertake activities that result in increased expenditures, or that reduce revenue or cash flow relative to the business activities or strategies that would have otherwise been undertaken. In addition, the obligation of OPG's Shareholder to respond to a broad range of matters in its role as the Government of Ontario may compete with OPG's commitment to maximize the return on the Shareholder's investment in the Company. This includes, but is not limited to, actions that may be taken by the Province to mitigate the impact of electricity prices on Ontario consumers.

**Growth Strategy** There are execution and integration risks associated with the Company's growth strategy, with the potential to cause realized value to differ from baseline projections. The financial valuation of an acquisition or other investment is predominantly based on long-term cash flow projections. There is a risk that changes in key assumptions underlying the valuation, such as the amount of electricity generation, long-term energy or other market prices, capital and operating costs and interest rates, can cause realized economic value from acquisitions or other investments to differ from the baseline projections.

To mitigate these risks, OPG employs a rigorous process to evaluate investment opportunities that includes detailed due diligence and operational, technical and market risk assessments as well as financial and strategic fit assessments. In addition, OPG leverages third party experts for the valuation of potential acquisitions and has put in place a robust process for integrating acquisitions.

**Credit** The Company's credit risk exposure is a function of its electricity sales, trading and hedging activities, and treasury activities including investing and commercial transactions with various suppliers of goods and services. OPG's credit risk exposure relating to electricity sales is considered low as the majority of sales are through the IESO-administered market in Ontario. The IESO oversees the credit worthiness of all market participants. In accordance with the IESO's prudential support requirements, market participants are required to provide collateral to cover funds that they might owe to the market.

The following table summarizes OPG's credit exposure to all counterparties from electricity transactions and trading as at December 31, 2021:

Credit Rating <sup>1</sup>	All Counterparties		Largest Counterparties	
	Number of Counterparties <sup>2</sup>	Potential Exposure <sup>3</sup> (millions of dollars)	Number of Counterparties	Potential Exposure (millions of dollars)
Investment grade	44	40	5	33
IESO <sup>4</sup>	1	548	1	548
Other	21	2	-	-
<b>Total</b>	<b>66</b>	<b>590</b>	<b>6</b>	<b>581</b>

<sup>1</sup> Credit ratings are based on OPG's own analysis, taking into consideration external rating agency analysis where available, as well as recognizing explicit credit support provided through parental guarantees, Letters of Credit or other forms of security. Other category represents counterparties for which the credit rating has not been analyzed by OPG.

<sup>2</sup> OPG's counterparties are defined on the basis of individual master agreements.

<sup>3</sup> Potential exposure is OPG's statistical assessment of maximum exposure over the life of each transaction at a 95 percent confidence interval.

<sup>4</sup> Credit exposure represents an estimated short-term receivable amount arising from OPG's electricity sales into the IESO market. The credit exposure and associated receivable vary each month based on electricity sales. The monthly receivable from the IESO is typically paid to OPG in the subsequent month as per the IESO payment schedule.

Other major components of OPG's credit risk exposure include those associated with vendors that are contracted to provide services or products. OPG manages its exposure to various suppliers or counterparties by evaluating their financial condition and ensuring that the Company holds appropriate collateral or other forms of security.

**Commodity Markets** Changes in the market prices of fuels used to produce electricity can adversely impact OPG's earnings and cash flow from operations.

To manage the risk of unpredictable increases in the price of fuels, the Company has fuel hedging programs, which include using fixed price and indexed contracts.

The percentages hedged of OPG's fuel requirements are shown in the following table. These amounts are based on yearly forecasts of electricity generation and supply mix and, as such, are subject to change as these forecasts are updated.

	2022	2023	2024
Estimated fuel requirements hedged <sup>1</sup>	81%	77%	77%

<sup>1</sup> Represents the approximate portion of MWh of expected electricity generation (and year-end inventory targets) from each type of OPG-operated facility (nuclear, hydroelectric and thermal) for which the price of fuel is fixed, or for which the Company has entered into contractual arrangements to secure the price of fuel or secure the recovery of fuel costs. In the case of regulated and contracted hydroelectric electricity generation in Ontario, this represents the gross revenue charge and water rental charges. Excess fuel inventories (nuclear and thermal) in a given year are attributed to the next year for the purpose of measuring hedge ratios.

Foreign Exchange	<p>OPG's financial results are exposed to volatility in the Canadian/US foreign exchange rate as debt issuances, fuels and certain materials and services purchased for generating stations and major development projects may be denominated in or tied to US dollars. To manage this risk, OPG periodically employs various financial instruments such as forwards and other derivative contracts, in accordance with approved risk management policies. As at December 31, 2021, OPG had \$58 million in foreign exchange contracts outstanding. Additionally, volatility in the Canadian/US foreign exchange rate impacts OPG's financial results from certain of its subsidiaries, whose operations are based exclusively in the United States.</p>
Interest Rates	<p>Interest rate risk is the risk that the value of assets and liabilities can change due to movements in related interest rates. Interest rate risk for OPG arises with the need to refinance existing debt or undertake new financing. The management of these risks includes using derivatives to hedge the exposure in accordance with approved risk management policies. OPG periodically uses interest rate swap agreements to mitigate elements of interest rate risk exposure associated with anticipated financing.</p>
Liquidity	<p>The Company's ability to arrange sufficient and cost-effective debt financing as part of its funding requirements could be adversely affected by a number of factors, including financial market and general economic conditions, the regulatory environment, the Company's results from operations, financial condition and the ratings assigned to the Company by credit rating agencies. In mitigating these risks, OPG utilizes multiple sources and forecasts availability of funds, actively monitors funding requirements and strives to maintain its investment grade credit rating.</p> <p>A discussion of corporate liquidity is included in the section, <i>Liquidity and Capital Resources</i>.</p>
Electricity Markets	<p>OPG's revenue can be impacted by external factors related to electricity markets including: the entrance of new participants into the markets; the competitive actions of market participants; electricity demand; changes in the regulatory environment; and variability in wholesale electricity prices in applicable markets.</p> <p>A number of OPG's hydroelectric facilities in the US sell energy and capacity into wholesale electricity markets and therefore are subject to volatility of wholesale electricity market pricing. While revenue from these facilities represents a small portion of OPG's overall revenue, the Company may enter into hedging arrangements from time to time to further mitigate this risk. OPG continues to monitor the effects of electricity market prices on its US operations.</p> <p>The Market Renewal Program, an IESO initiative expected to result in a redesign of Ontario's electricity markets, has progressed to its final, detailed design stage. The implementation of certain market features may impact OPG depending on their design and effect on market results. OPG is actively participating in the Market Renewal Program and continues to collaborate with the IESO. Additionally, OPG is consolidating and upgrading its internal systems and processes to be able to effectively participate in the new market. This requires concurrent changes to common business processes and information technology systems, which is being addressed through change management initiatives. Pursuant to the Settlement Agreement, OPG is required to file a separate application with the OEB to address any impacts of the Market Renewal Program on OPG's regulated pricing mechanisms.</p>

Contracted Generation	<p>The Company's generating stations in Ontario that operate under ESAs with the IESO or other long-term contracts are subject to several obligations, including but not limited to availability targets and must-offer obligations committing units to the market during specific hours, as specified in the respective contracts. OPG could incur penalties up to and including termination of the respective contract if these facilities fail to meet their contractual obligations. This risk is mitigated through implementation of maintenance, capital investment and other programs, and internal processes to communicate, monitor and address contractual obligations and milestones.</p> <p>While OPG expects that the generating stations operating under ESAs or other contracts will continue to provide energy and capacity to the respective markets over the term of such agreements, there is a risk that the contracts may not be renewed upon their expiry and that replacement contracts may not be available on acceptable terms.</p>
Litigation	<p>OPG and its subsidiaries are involved in various legal proceedings covering a range of matters arising out of their business activities. Each of these matters is subject to various uncertainties and some of these matters may be resolved unfavourably. It is the Company's belief that the resolution of these matters is not likely to have a material adverse impact on its financial position. Refer to Note 19 of OPG's 2021 audited consolidated financial statements for further details.</p>

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### Risks to Maintaining Social Licence

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OPG is exposed to risks associated with its social licence and public profile due to changes in the opinions of various stakeholders, including electricity customers, local communities and government agencies, and partners, such as Indigenous communities.

Maintaining public trust and meeting stakeholders and partners' expectations are critical to OPG's business success. OPG focuses on maintaining its social licence and corporate reputation through safe, reliable and sustainable operations as well as corporate citizenship, engagement and public education initiatives. Additionally, OPG is committed to further enhancing its workplace culture by fostering excellence in ED&I practices, guided by the Company's ED&I Strategy. For further details on OPG's ED&I Strategy, refer to the section, *Environmental, Social, Governance and Sustainability* under the heading, *Equity, Diversity and Inclusion*.

An inability to maintain safe, reliable and environmentally responsible operations could negatively impact OPG's reputation and result in a loss of public support.

Indigenous Communities	The quality of OPG's relationships and the outcome of negotiations with Indigenous communities may impact OPG's project and financial performance, as well as its social licence to operate.
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OPG may be subject to claims by Indigenous communities. These claims stem from projects and generation development activities related to the operations of OPG and historic operations of OPG's predecessor companies, which may have impacted the Aboriginal and/or Treaty rights of Indigenous communities.

These risks are partly mitigated by delivering on OPG's Indigenous Relations Policy, which sets out the Company's commitment to proactively build and maintain positive relationships with Indigenous communities, and the recently launched Reconciliation Action Plan. OPG has also been successful in working collaboratively with Indigenous communities to resolve a number of past grievances. However, the outcome of ongoing and any future negotiations depends on a number of factors, including legislation, regulations and precedents created by court rulings, which are subject to change over time. For further details on OPG's Reconciliation Action Plan, refer to the section, *Significant Developments – Social Licence* under the heading, *Launch of OPG's Inaugural Reconciliation Action Plan*.

## RELATED PARTY TRANSACTIONS

Given that the Province owns all of the shares of OPG, related parties include the Province and other entities controlled by the Province.

The related party transactions summarized below include transactions with the Province and the principal successors to the former Ontario Hydro's integrated electricity business, including Hydro One, the IESO and the OEFC. Transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. As one of several wholly owned government business enterprises of the Province, OPG also has transactions in the normal course of business with various government ministries and organizations in Ontario that fall under the purview of the Province.

The related party transactions for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	2021		2020	
	Income	Expense	Income	Expense
Hydro One				
Electricity sales	13	-	6	-
Services	-	8	-	9
Dividends	6	-	6	-
Province of Ontario				
Change in Decommissioning Segregated Fund amount due to Province <sup>1</sup>	-	826	-	565
Change in Used Fuel Segregated Fund amount due to Province <sup>1</sup>	-	1,050	-	698
Hydroelectric gross revenue charge	-	104	-	108
OEFC				
Hydroelectric gross revenue charge	-	205	-	208
Interest expense on long-term notes	-	104	-	120
Income taxes	-	418	-	475
Property taxes	-	12	-	11
IESO				
Electricity related revenue	6,367	-	6,256	-
Fair Hydro Trust				
Interest income	33	-	33	-
	<b>6,419</b>	<b>2,727</b>	6,301	2,194

<sup>1</sup> The Nuclear Segregated Funds are reported on the consolidated balance sheets net of amounts recognized as due to the Province in respect of any excess funding and, for the Used Fuel Segregated Fund, the Province's rate of return guarantee. As at December 31, 2021 and 2020, the Nuclear Segregated Funds were reported net of amounts due to the Province of \$8,590 million and \$6,714 million, respectively.

Balances between OPG and its related parties as at December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Receivables from related parties		
Hydro One	<b>2</b>	1
IESO – Electricity related receivables	<b>548</b>	487
Fair Hydro Trust	<b>4</b>	4
OEFC	<b>3</b>	-
Province of Ontario	<b>1</b>	-
Loan receivable		
Fair Hydro Trust	<b>911</b>	913
Equity securities		
Hydro One shares	<b>176</b>	172
Accounts payable, accrued charges and other payables		
Hydro One	<b>1</b>	2
OEFC	<b>88</b>	88
Province of Ontario	<b>6</b>	7
IESO – Electricity related payables	<b>8</b>	6
Long-term debt (including current portion)		
Notes payable to OEFC	<b>2,690</b>	2,875

OPG may hold Province of Ontario bonds and treasury bills in the Nuclear Segregated Funds and the OPG registered pension plan. As at December 31, 2021, the Nuclear Segregated Funds held \$1,709 million of Province of Ontario bonds (2020 – \$1,601 million) and \$13 million of Province of Ontario treasury bills (2020 – \$10 million). As of December 31, 2021, the OPG registered pension plan held \$89 million of Province of Ontario bonds (2020 – \$50 million) and \$15 million of Province of Ontario treasury bills (2020 – nil). These Province of Ontario bonds and treasury bills are publicly traded securities and are measured at fair value. OPG jointly oversees the investment management of the Nuclear Segregated Funds with the Province.

## **INTERNAL CONTROL OVER FINANCIAL REPORTING AND DISCLOSURE CONTROLS**

Management, including the President and CEO and the Chief Financial Officer (CFO), are responsible for maintaining Disclosure Controls and Procedures (DC&P) and Internal Control over Financial Reporting (ICOFR). DC&P is designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the President and CEO and the CFO, on a timely basis so that appropriate decisions can be made regarding public disclosure. ICOFR is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the financial statements in accordance with US GAAP.

There were no changes in OPG's ICOFR during the year ended December 31, 2021 that have materially affected or are reasonably likely to materially affect OPG's financial reports.

Management, including the President and CEO and the CFO, concluded that, as of December 31, 2021, OPG's DC&P and ICOFR, (as defined in National Instrument 52-109 – *Certification of Disclosure in Issuers' Annual and Interim Filings*) were effective.

## FOURTH QUARTER

### Discussion of Results

<i>(millions of dollars)</i> (unaudited)	Three Months Ended December 31	
	2021	2020
Revenue	1,670	1,782
Fuel expense	246	200
Operations, maintenance and administration expenses	822	794
Depreciation and amortization expenses	300	337
Accretion on fixed asset removal and nuclear waste management funds	271	263
Earnings on nuclear fixed asset removal and nuclear waste management funds	(245)	(235)
Other net expenses	94	33
<b>Earnings before interest and income taxes</b>	<b>182</b>	<b>390</b>
Net interest expense	66	117
Income tax expense	19	62
<b>Net income</b>	<b>97</b>	<b>211</b>
Net income attributable to the Shareholder	91	208
Net income attributable to non-controlling interest <sup>1</sup>	6	3

<sup>1</sup> Relates to the following: 25 percent interest of Amisk-oo-Skow Finance Corporation, a corporation wholly owned by the Moose Cree First Nation, in Lower Mattagami Limited Partnership; the 33 percent interest of Coral Rapids Power Corporation, a corporation wholly owned by the Taykwa Tagamou Nation, in PSS Generating Station Limited Partnership; the 15 percent interest and 5 percent interests of corporations wholly owned by Six Nations of Grand River Development Corporation and the Mississaugas of the Credit First Nation, respectively, in Nanticoke Solar LP; and non-controlling interests in certain electricity generating facilities in the United States.

Net income attributable to the Shareholder for the fourth quarter was \$91 million, compared to \$208 million for the same quarter in 2020. Earnings before interest and income taxes were \$182 million for the fourth quarter of 2021, representing a decrease of \$208 million compared to the same quarter in 2020.

#### *Significant factors that decreased EBIT:*

- Decreases in revenue from the Regulated – Nuclear Generation business segment of \$111 million due to lower electricity generation of 1.3 TWh and \$98 million reflecting lower amounts recorded in the Rate Smoothing Deferral Account, partially offset by \$41 million from a higher nuclear base regulated price effective January 1, 2021; and
- A decrease in EBIT of \$111 million recorded in the fourth quarter of 2021 to recognize the OEB's decision on OPG's 2022-2026 rate application that disallowed certain costs of the HWSF and adjusted the in-service date of the approved costs of the HWSF for inclusion in rate base, issued on November 15, 2021.

#### *Significant factors that increased EBIT:*

- A decrease in depreciation and amortization expenses of \$24 million from the Regulated – Nuclear Generation business segment, excluding amortization expense related to the recovery of regulatory account balances, primarily due to depreciation expense recorded as recoverable from customers in regulatory accounts in connection with differences in the current accounting end-of-life assumptions for the Pickering GS from those assumed in the nuclear base regulated price effective January 1, 2021.

Net interest expense decreased by \$51 million during the fourth quarter of 2021, compared to the same quarter in 2020, primarily due to repayments of long-term debt completed in the fourth quarter of 2020 and a lower amount of interest recorded as refundable to customers through regulatory accounts.



Income tax expense decreased by \$43 million during the fourth quarter of 2021, compared to the same quarter in 2020. The decrease was mainly due to lower income before taxes compared to the same period in 2020 and a higher amount of income tax expense deferred as regulatory assets.

### Electricity Generation

OPG's electricity generation for the three months ended December 31, 2021 and 2020 was as follows:

(TWh)	Three Months Ended December 31	
	2021	2020
Regulated – Nuclear Generation	8.4	9.7
Regulated – Hydroelectric Generation	7.6	7.3
Contracted Hydroelectric and Other Generation <sup>1</sup>	0.9	1.6
Atura Power <sup>1</sup>	1.4	0.6
<b>Total OPG electricity generation</b>	<b>18.3</b>	<b>19.2</b>

<sup>1</sup> Includes OPG's proportionate share of electricity generation from co-owned and minority shareholdings in electricity generating facilities.

The decrease in OPG's electricity generation of 0.9 TWh during the fourth quarter of 2021, compared to the same quarter in 2020, was primarily due to lower electricity generation of 1.3 TWh from the Regulated – Nuclear Generation business segment as a result of a higher number of cyclical maintenance planned outage days at the Darlington GS in the fourth quarter of 2021. This was partially offset by higher electricity generation of 0.8 TWh from the Atura Power business segment, primarily due to lower baseload supply and higher electricity demand in the Ontario market.

Ontario's electricity demand as reported by the IESO was 33.4 TWh during the fourth quarter of 2021, compared to 32.7 TWh for the same period in 2020. Ontario's electricity demand excludes electricity exports out of the province.

### Liquidity and Capital Resources

Cash flow provided by operating activities during the three months ended December 31, 2021 was \$475 million, compared to \$277 million for the same period in 2020. The increase was primarily due to proceeds from the sale of non-core equity holdings during the fourth quarter of 2021, higher revenues in the Atura Power business segment and lower fuel purchases in the Regulated – Nuclear Generation business segment.

Cash flow used in investing activities during the three months ended December 31, 2021 was \$677 million, compared to \$526 million during the same period in 2020. Cash flow used in investing activities increased primarily due to the acquisition of the Racine hydroelectric GS completed by Eagle Creek in December 2021 and higher capital expenditures within the Atura Power business segment in the fourth quarter of 2021.

Cash flow provided by financing activities during the three months ended December 31, 2021 decreased by \$138 million compared to the same period in 2020. Cash flow provided by financing activities decreased primarily due to higher issuances of long-term debt in the fourth quarter of 2020, partially offset by higher repayments of long-term debt during the fourth quarter of 2020.

## QUARTERLY FINANCIAL HIGHLIGHTS

The following tables set out selected annual financial information for the last three years and financial information for each of the eight most recently completed quarters. This information is derived from OPG's unaudited interim consolidated financial statements and the audited annual consolidated financial statements, and has been prepared in accordance with US GAAP.

### Annual Financial Information

<i>(millions of dollars – except where noted)</i>	2021	2020	2019
Revenue	6,877	7,240	6,022
Net income attributable to the Shareholder	1,325	1,361	1,126
Earnings per share, attributable to the Shareholder <i>(dollars)</i>	\$4.83	\$4.96	\$4.10
Total assets	61,153	62,073	55,404
Total long-term liabilities	42,108	43,529	39,060
Weighted average shares outstanding <i>(millions)</i>	274.6	274.6	274.6

### Quarterly Financial Information

<i>(millions of dollars – except where noted)</i> <i>(unaudited)</i>	2021 Quarters Ended				
	December 31	September 30	June 30	March 31	Total
Electricity generation (TWh)	18.3	21.0	19.2	19.1	77.6
Revenue	1,670	1,712	1,804	1,691	6,877
Net income	97	430	522	295	1,344
Less: Net income attributable to non-controlling interest	6	4	4	5	19
Net income attributable to the Shareholder	91	426	518	290	1,325
Earnings per share, attributable to the Shareholder <i>(dollars)</i>	\$0.33	\$1.55	\$1.89	\$1.06	\$4.83

### Quarterly Financial Information

<i>(millions of dollars – except where noted)</i> <i>(unaudited)</i>	2020 Quarters Ended				
	December 31	September 30	June 30	March 31	Total
Electricity generation (TWh)	19.2	21.3	20.9	20.7	82.1
Revenue	1,782	1,889	1,849	1,720	7,240
Net income	211	390	462	313	1,376
Less: Net income attributable to non-controlling interest	3	4	4	4	15
Net income attributable to the Shareholder	208	386	458	309	1,361
Earnings per share, attributable to the Shareholder <i>(dollars)</i>	\$0.76	\$1.41	\$1.67	\$1.13	\$4.96

## Trends

OPG's quarterly electricity generation from the Regulated – Hydroelectric Generation, Contracted Hydroelectric and Other Generation, and Atura Power business segments is affected by changes in grid-supplied electricity demand. Changes in grid-supplied electricity demand are primarily caused by variations in seasonal weather conditions, changes in economic conditions, the impact of small-scale generation embedded in distribution networks, and the impact of conservation efforts. Historically, there has been greater electricity demand in Ontario during the winter and summer months due to heating and air conditioning demands.

OPG's quarterly electricity generation from hydroelectric facilities is impacted by weather conditions that affect water flows. Historically, there have been higher water flows in the second quarter as a result of snow and ice melt entering the river systems. The financial impact of variability in water flows on the Regulated – Hydroelectric Generation business segment is mitigated by OEB-authorized regulatory accounts.

The financial impact of variability in electricity generation from the Contracted Hydroelectric and Other Generation business segment and the Atura Power business segment is mitigated by the terms of the applicable ESAs with the IESO and other long-term contracts for the contracted generating facilities in Ontario.

Electricity generation and the financial results of the Regulated – Nuclear Generation business segment are primarily impacted by outage activities at the nuclear generating stations. The frequency and timing of planned outages under a station's maintenance outage cycle and timing of refurbishment activities may result in period-over-period variability in OPG's financial results. The maintenance outage cycle at each of OPG's nuclear generating stations determines the number of planned outages in a particular year. Outage cycles are designed to ensure continued safe and reliable long-term operations of the stations and their compliance with the CNSC's regulatory requirements.

The Darlington and Pickering nuclear generating stations have been designed to operate at full power as baseload generating facilities and therefore their electricity production does not vary with changes in grid-supplied electricity demand.

## KEY OPERATING PERFORMANCE INDICATORS AND NON-GAAP FINANCIAL MEASURES

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### Key Operating Performance Measures

OPG evaluates the performance of its generating stations using a number of key indicators. Key operating performance indicators aligned with corporate business imperatives include measures of production reliability, cost effectiveness, environmental performance and safety performance. Certain of the measures used vary depending on the generating technology.

#### Nuclear Unit Capability Factor

The nuclear Unit Capability Factor is a key measure of nuclear station performance. It measures the amount of energy that the unit(s) generated over a period of time, adjusted for externally imposed constraints such as transmission or demand limitations, as a percentage of the amount of energy that would have been produced over the same period had the unit(s) produced maximum generation. Capability factors are primarily affected by planned and unplanned outages. An outage day represents a single unit being offline or derated for an amount of time equivalent to one day. By industry definition, capability factors exclude production losses beyond plant management's control, such as grid-related unavailability. The nuclear Unit Capability Factor also excludes unit(s) during the period in which they are undergoing refurbishment. As at December 31, 2021, the Darlington GS had three units in service and the Pickering GS had six units in service.

### Hydroelectric Availability

Hydroelectric Availability represents the percentage of time the generating unit is capable of providing service, whether or not it is actually generating electricity, compared to the total time for the respective period, weighted by unit capacity.

### Thermal Equivalent Forced Outage Rate

Equivalent forced outage rate is an index of the reliability of a generating unit at OPG's wholly-owned thermal stations. It is measured by the ratio of time a generating unit is forced out of service by unplanned events, including any forced deratings, compared to the amount of time the generating unit was available to operate.

### Thermal Availability

Thermal Availability represents the percentage of time a generating unit at Atura Power's combined cycle plants is capable of providing service, whether or not it is actually generating electricity, compared to the total time for the respective period, averaged by the number of facilities owned and operated through Atura Power. The measure is calculated on a three-year rolling average basis.

### Other Key Indicators

In addition to production reliability, cost effectiveness and financial performance indicators, OPG has identified certain environmental and safety performance measures. As applicable, these measures are discussed in the section, *Environmental, Social, Governance and Sustainability*.

### **Non-GAAP Financial Performance Measures**

In addition to net income and other financial information in accordance with US GAAP, certain non-GAAP financial measures are also presented in this MD&A. These non-GAAP measures do not have any standardized meaning prescribed by US GAAP and, therefore, may not be comparable to similar measures presented by other issuers. OPG utilizes these measures to make operating decisions and assess performance. Readers of the MD&A would utilize these measures in assessing the Company's financial performance from ongoing operations. The Company believes that these indicators are important since they provide additional information about OPG's performance, facilitate comparison of results over different periods and present measures consistent with the Company's strategies to provide value to the Shareholder, improve cost performance and ensure availability of cost effective funding. These non-GAAP financial measures have not been presented as an alternative to net income or any other measure in accordance with US GAAP, but as indicators of operating performance.

The definitions of the non-GAAP financial measures are as follows:

**(1) Enterprise Total Generating Cost per MWh** is used to measure the overall cost performance of OPG's generating operations in Ontario. Enterprise TGC per MWh is defined as OM&A expenses (excluding the Darlington Refurbishment project, generation development and other major projects and business development transactions and initiatives, US operations, the impact of regulatory accounts, and expenses ancillary to OPG's electricity generation business), fuel expense for OPG-operated stations including hydroelectric gross revenue charge and water rental payments (excluding the impact of regulatory accounts) and capital expenditures (excluding the Darlington Refurbishment project, generation development and other major projects and US operations) incurred during the period, divided by total electricity generation from OPG-operated generating stations in Ontario plus electricity generation forgone due to SBG conditions in Ontario during the period.

Enterprise TGC per MWh is calculated as follows for the year ended December 31:

<i>(millions of dollars – except where noted)</i>	<b>2021</b>	<b>2020</b>
Enterprise TGC		
Total OM&A expenses	<b>2,889</b>	2,902
Total fuel expense	<b>874</b>	777
Total capital expenditures	<b>2,079</b>	1,824
Less: Darlington Refurbishment capital and OM&A costs	<b>(848)</b>	(801)
Less: Capital and OM&A costs for generation development and other major projects and business development activities	<b>(474)</b>	(201)
Add / OM&A and fuel expenses deferred in (refundable through) regulatory (Less): accounts	<b>366</b>	(99)
Less: Nuclear fuel expense for non OPG-operated stations	<b>(84)</b>	(60)
Less: Hydroelectric gross revenue charge and water rental payments for electricity generation forgone due to SBG conditions	<b>26</b>	56
Less: OM&A expenses ancillary to electricity generation business	<b>(22)</b>	(21)
Less: OM&A expenses and capital expenditures related to US operations	<b>(98)</b>	(122)
Other adjustments	<b>(23)</b>	(2)
	<b>4,685</b>	4,253
Adjusted electricity generation ( <i>TWh</i> )		
Total OPG electricity generation	<b>77.6</b>	82.1
Adjust for electricity generation forgone due to SBG conditions, OPG's share of electricity generation from co-owned facilities and US operations	<b>(0.1)</b>	2.0
	<b>77.5</b>	84.1
<b>Enterprise TGC per MWh (\$/MWh) <sup>1</sup></b>	<b>60.41</b>	<b>50.56</b>

<sup>1</sup> Amounts may not calculate due to rounding.

**(2) Earnings before interest, income taxes, depreciation and amortization** is defined as net income before net interest expense, income tax expense and depreciation and amortization expenses.

**(3) Gross margin** is defined as revenue less fuel expense.

For further information, please contact:

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[www.sedar.com](http://www.sedar.com)

**ONTARIO POWER GENERATION INC.**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**



# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

Ontario Power Generation Inc.'s (OPG) management and Board of Directors is responsible for the presentation and preparation of the annual consolidated financial statements.

The consolidated financial statements have been prepared in accordance with United States generally accepted accounting principles (US GAAP). The consolidated financial statements necessarily include amounts based on informed judgments and estimates of the expected effects of current events and transactions with appropriate consideration to materiality. Something is considered material if it is reasonably expected to have a significant impact on the Company's earnings, cash flow, value of an asset or liability or reputation.

The Company maintains and relies on a system of internal controls to ensure, on a reasonable and cost effective basis, reliability of the financial information. These controls are designed to provide the Company with reasonable assurance that the financial records are reliable for preparing consolidated financial statements and other financial information, assets are safeguarded against unauthorized use or disposition, that liabilities are recognized and compliance with all regulatory requirements is achieved.

The consolidated financial statements have been audited by Ernst & Young LLP, independent external auditors appointed by the Board of Directors. Their Independent Auditor's Report outlines the auditors' responsibilities and the scope of their examination and their opinion on OPG's consolidated financial statements. The independent external auditors, as confirmed by the Audit and Risk Committee, had direct and full access to the Audit and Risk Committee, with and without the presence of management, to discuss their audit and their findings therefrom, as to the integrity of OPG's financial reporting and the effectiveness of the system of internal controls.

**Ken Hartwick (signed)**  
*President and Chief Executive Officer*

**John Mauti (signed)**  
*Chief Financial Officer and Senior Vice  
President – Finance*

March 10, 2022

# INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Ontario Power Generation Inc.

## Opinion

We have audited the consolidated financial statements of Ontario Power Generation Inc. (the Company), which comprise the consolidated balance sheets as at December 31, 2021 and 2020, and the consolidated statements of income, consolidated statements of comprehensive income, consolidated statements of changes in shareholder's equity and consolidated statements of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as at December 31, 2021 and 2020, and its financial performance and its consolidated cash flows for the years then ended in accordance with United States generally accepted accounting principles.

## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Other information

Management is responsible for the other information. The other information comprises:

- Management's Discussion and Analysis
- The information, other than the consolidated financial statements and our auditor's report thereon, in the Annual Report

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained Management's Discussion and Analysis prior to the date of this auditor's report. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

The Annual Report is expected to be made available to us after the date of the auditor's report. If based on the work we will perform on this other information, we conclude there is a material misstatement of other information, we are required to report that fact to those charged with governance.



## **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with United States generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

## **Auditor's responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

Toronto, Canada  
March 10, 2022

/s/ Ernst & Young LLP  
Chartered Professional Accountants  
Licensed Public Accountants

# CONSOLIDATED STATEMENTS OF INCOME

<b>Years Ended December 31</b> <i>(millions of dollars except where noted)</i>	<b>2021</b>	<b>2020</b>
<b>Revenue</b>	<b>6,877</b>	7,240
Fuel expense	874	777
<b>Gross margin</b>	<b>6,003</b>	6,463
Operations, maintenance and administration expenses	<b>2,889</b>	2,902
Depreciation and amortization expenses <i>(Note 6)</i>	<b>1,132</b>	1,322
Accretion on fixed asset removal and nuclear waste management liabilities <i>(Note 11)</i>	<b>1,089</b>	1,054
Earnings on nuclear fixed asset removal and nuclear waste management funds <i>(Note 11)</i>	<b>(967)</b>	(928)
Property taxes	<b>48</b>	48
Income from investments subject to significant influence	<b>(1)</b>	(11)
	<b>4,190</b>	4,387
<b>Income before other (gains) losses, interest and income taxes</b>	<b>1,813</b>	2,076
Other (gains) losses	<b>(3)</b>	6
<b>Income before interest and income taxes</b>	<b>1,816</b>	2,070
Net interest expense <i>(Note 9)</i>	<b>233</b>	307
<b>Income before income taxes</b>	<b>1,583</b>	1,763
Income tax expense <i>(Note 12)</i>	<b>239</b>	387
<b>Net income</b>	<b>1,344</b>	1,376
<b>Net income attributable to the Shareholder</b>	<b>1,325</b>	1,361
Net income attributable to non-controlling interest	<b>19</b>	15
<b>Basic and diluted earnings per share (dollars) <i>(Note 18)</i></b>	<b>4.83</b>	4.96

See accompanying notes to the consolidated financial statements

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Years Ended December 31 <i>(millions of dollars)</i>	2021	2020
<b>Net income</b>	<b>1,344</b>	1,376
<b>Other comprehensive income (loss), net of income taxes (Note 13)</b>		
Actuarial gain (loss), net of past service costs, on remeasurement of liabilities for pension and other post-employment benefits <sup>1</sup>	<b>92</b>	(91)
Reclassification to income of amounts related to pension and other post-employment benefits <sup>2</sup>	<b>18</b>	8
Net gain on derivatives designated as cash flow hedges <sup>3</sup>	-	2
Reclassification to income of losses on derivatives designated as cash flow hedges <sup>4</sup>	<b>11</b>	13
Currency translation adjustment <sup>5</sup>	<b>(9)</b>	(29)
Other comprehensive income (loss) for the year	<b>112</b>	(97)
<b>Comprehensive income</b>	<b>1,456</b>	1,279
<b>Comprehensive income attributable to the Shareholder</b>	<b>1,437</b>	1,264
Comprehensive income attributable to non-controlling interest	<b>19</b>	15

<sup>1</sup> Net of income tax expense of \$31 million and income tax recovery of \$31 million for 2021 and 2020, respectively.

<sup>2</sup> Net of income tax expense of \$5 million and \$3 million for 2021 and 2020, respectively.

<sup>3</sup> Net of income tax expense of nil and \$1 million for 2021 and 2020, respectively.

<sup>4</sup> Net of income tax expense of \$2 million for each of 2021 and 2020.

<sup>5</sup> Net of income tax expense of nil for each of 2021 and 2020.

See accompanying notes to the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31 (millions of dollars)	2021	2020
<b>Operating activities</b>		
Net income	1,344	1,376
Adjust for non-cash items:		
Depreciation and amortization expenses (Note 6)	1,132	1,322
Accretion on fixed asset removal and nuclear waste management liabilities	1,089	1,054
Earnings on nuclear fixed asset removal and nuclear waste management funds	(967)	(928)
Pension and other post-employment benefit costs (Note 14)	459	445
Deferred income tax (recovery) expense (Note 12)	(10)	91
Regulatory assets and regulatory liabilities	(251)	(156)
Other losses	3	12
Other	(3)	2
Expenditures on fixed asset removal and nuclear waste management	(458)	(439)
Reimbursement of eligible expenditures on nuclear fixed asset removal and nuclear waste management	183	137
Contributions to pension funds and expenditures on other post-employment benefits and supplementary pension plans	(296)	(295)
Distributions received from investments subject to significant influence	-	13
Net changes to other long-term assets and long-term liabilities	156	87
Net changes to non-cash working capital balances (Note 22)	59	103
<b>Cash flow provided by operating activities</b>	<b>2,440</b>	<b>2,824</b>
<b>Investing activities</b>		
Investment in property, plant and equipment and intangible assets (Note 20)	(2,025)	(1,765)
Proceeds from settlement related to acquired natural gas-fired assets (Note 25)	220	-
Acquisition of US hydroelectric plant (Note 4)	(112)	-
Acquisition of natural gas-fired assets, net of cash acquired (Note 25)	-	(2,814)
<b>Cash flow used in investing activities</b>	<b>(1,917)</b>	<b>(4,579)</b>
<b>Financing activities</b>		
Net (repayment) issuance of short-term debt (Note 10)	(870)	888
Net proceeds from issuance of long-term debt (Note 9)	869	1,995
Repayment of long-term debt (Note 9)	(526)	(890)
Distribution to non-controlling interest	(19)	(19)
<b>Cash flow (used in) provided by financing activities</b>	<b>(546)</b>	<b>1,974</b>
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(4)	8
Net (decrease) increase in cash, cash equivalents and restricted cash	(27)	227
<b>Cash, cash equivalents and restricted cash, beginning of year</b>	<b>725</b>	<b>498</b>
<b>Cash, cash equivalents and restricted cash, end of year</b>	<b>698</b>	<b>725</b>

See accompanying notes to the consolidated financial statements

## CONSOLIDATED BALANCE SHEETS

<b>As at December 31</b> <i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<b>Assets</b>		
<b>Current assets</b>		
Cash, cash equivalents and restricted cash <i>(Note 5)</i>	698	725
Equity securities	176	172
Receivables from related parties <i>(Note 21)</i>	558	492
Nuclear fixed asset removal and nuclear waste management funds <i>(Note 11)</i>	69	46
Fuel inventory	247	236
Materials and supplies	103	92
Regulatory assets <i>(Note 7)</i>	288	533
Prepaid expenses	120	145
Other current assets	203	114
	<b>2,462</b>	2,555
<b>Property, plant and equipment</b> <i>(Note 6)</i>	<b>41,975</b>	40,555
Less: accumulated depreciation	11,648	10,745
	<b>30,327</b>	29,810
<b>Intangible assets</b> <i>(Note 6)</i>	<b>848</b>	783
Less: accumulated amortization	372	312
	<b>476</b>	471
<b>Goodwill</b> <i>(Note 8)</i>	<b>161</b>	162
<b>Other assets</b>		
Nuclear fixed asset removal and nuclear waste management funds <i>(Note 11)</i>	19,807	19,050
Loan receivable from related party <i>(Note 21)</i>	911	913
Long-term materials and supplies	414	404
Regulatory assets <i>(Note 7)</i>	6,467	8,571
Investments subject to significant influence	42	37
Other long-term assets	86	100
	<b>27,727</b>	29,075
	<b>61,153</b>	62,073

See accompanying notes to the consolidated financial statements

# CONSOLIDATED BALANCE SHEETS

<b>As at December 31</b> <i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable, accrued charges and other payables	1,441	1,257
Short-term debt <i>(Note 10)</i>	182	1,050
Long-term debt due within one year <i>(Note 9)</i>	179	439
Regulatory liabilities <i>(Note 7)</i>	276	266
	<b>2,078</b>	<b>3,012</b>
<b>Long-term debt <i>(Note 9)</i></b>	<b>9,487</b>	<b>8,893</b>
<b>Other liabilities</b>		
Fixed asset removal and nuclear waste management liabilities <i>(Note 11)</i>	23,415	22,947
Pension liabilities <i>(Note 14)</i>	2,846	5,005
Other post-employment benefit liabilities <i>(Note 14)</i>	3,215	3,406
Long-term accounts payable and accrued charges	352	269
Deferred revenue	382	391
Deferred income taxes <i>(Note 12)</i>	1,634	1,379
Regulatory liabilities <i>(Note 7)</i>	777	1,239
	<b>32,621</b>	<b>34,636</b>
<b>Equity</b>		
Common shares <sup>1</sup> <i>(Note 17)</i>	5,126	5,126
Class A shares <sup>2</sup> <i>(Note 17)</i>	787	787
Contributed surplus	34	36
Retained earnings	11,104	9,779
Accumulated other comprehensive loss <i>(Note 13)</i>	(262)	(374)
<b>Equity attributable to the Shareholder</b>	<b>16,789</b>	<b>15,354</b>
Equity attributable to non-controlling interest	178	178
<b>Total equity</b>	<b>16,967</b>	<b>15,532</b>
	<b>61,153</b>	<b>62,073</b>

<sup>1</sup> 256,300,010 common shares outstanding at a stated value of \$5,126 million as at December 31, 2021 and 2020.

<sup>2</sup> 18,343,815 Class A shares outstanding at a stated value of \$787 million as at December 31, 2021 and 2020.

Commitments and Contingencies *(Notes 9, 10, 12, 14 and 19)*

See accompanying notes to the consolidated financial statements

On behalf of the Board of Directors:

**Wendy Kei (signed)**  
Board Chair

**Jill Pepall (signed)**  
Director

## CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDER'S EQUITY

<b>Years Ended December 31</b> <i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<b>Common shares (Note 17)</b>	<b>5,126</b>	5,126
<b>Class A shares (Note 17)</b>	<b>787</b>	787
<b>Contributed surplus (Note 21)</b>		
Balance at beginning of year	<b>36</b>	39
Reclassification to income of amounts related to gain on deconsolidation of Fair Hydro Trust	<b>(2)</b>	(3)
Balance at end of year	<b>34</b>	36
<b>Retained earnings</b>		
Balance at beginning of year	<b>9,779</b>	8,418
Net income attributable to the Shareholder	<b>1,325</b>	1,361
Balance at end of year	<b>11,104</b>	9,779
<b>Accumulated other comprehensive loss, net of income taxes (Note 13)</b>		
Balance at beginning of year	<b>(374)</b>	(277)
Other comprehensive income (loss)	<b>112</b>	(97)
Balance at end of year	<b>(262)</b>	(374)
<b>Equity attributable to the Shareholder</b>	<b>16,789</b>	15,354
<b>Equity attributable to non-controlling interest</b>		
Balance at beginning of year	<b>178</b>	182
Income attributable to non-controlling interest	<b>19</b>	15
Distribution to non-controlling interest	<b>(19)</b>	(19)
Balance at end of year	<b>178</b>	178
<b>Total equity</b>	<b>16,967</b>	15,532

See accompanying notes to the consolidated financial statements



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1. DESCRIPTION OF BUSINESS

Ontario Power Generation Inc. (OPG or the Company) was incorporated on December 1, 1998 pursuant to the *Business Corporations Act* (Ontario) and is wholly-owned by the Province of Ontario (the Province or the Shareholder). OPG is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity.

As at December 31, 2021, OPG owned and operated two nuclear generating stations, 66 hydroelectric generating stations, two thermal generating stations, one solar facility and four combined cycle gas turbine (combined cycle) plants in Ontario, Canada. The combined cycle plants are natural gas-fired facilities owned and operated through the Company's wholly-owned subsidiary operating as Atura Power. Through the Company's US-based wholly-owned subsidiary OPG Eagle Creek Holdings LLC (Eagle Creek), OPG also wholly or jointly owned and operated 87 hydroelectric generating stations and held minority shareholdings in 14 hydroelectric and two solar facilities in the US as at December 31, 2021. OPG also owns two nuclear generating stations in Ontario, the Bruce A generating station (GS) and the Bruce B GS (together, the Bruce nuclear generating stations), which are leased on a long-term basis to Bruce Power L.P. (Bruce Power).

## 2. BASIS OF PRESENTATION

These consolidated financial statements have been prepared and presented in accordance with United States generally accepted accounting principles (US GAAP).

As required by *Ontario Regulation 395/11*, as amended, under the *Financial Administration Act* (Ontario), OPG adopted US GAAP for the presentation of its consolidated financial statements, effective January 1, 2012. Since January 1, 2012, OPG also has received exemptive relief from the Ontario Securities Commission (OSC) from the requirements of section 3.2 of National Instrument 52-107, *Acceptable Accounting Policies and Auditing Standards*. The exemption allows OPG to file consolidated financial statements prepared in accordance with US GAAP, rather than International Financial Reporting Standards (IFRS), without becoming a US Securities and Exchange Commission registrant.

In April 2018, OPG received an extension to its previous exemptive relief from the OSC. The exemptive relief will terminate on the earliest of the following:

- January 1, 2024;
- The financial year that commences after OPG ceases to have activities subject to rate regulation; or
- The effective date prescribed by the International Accounting Standards Board (IASB) for the mandatory application of a standard within IFRS specific to entities with rate regulated activities.

In January 2021, the IASB published an exposure draft of a new standard *Regulatory Assets and Regulatory Liabilities* that would be applicable to entities subject to rate regulation. The comment period closed in June 2021. OPG continues to monitor the IASB's standard-setting project related to entities with rate regulated activities and the status of this exposure draft.

All dollar amounts are presented in Canadian dollars, unless otherwise noted. Certain 2020 comparative amounts have been reclassified from consolidated financial statements previously presented to conform to the 2021 consolidated financial statement presentation.

### 3. SIGNIFICANT ACCOUNTING POLICIES AND ESTIMATES

#### a) Basis of Consolidation

The consolidated financial statements of the Company include the accounts of OPG and its majority-owned subsidiaries and variable interest entities (VIEs) where OPG is the primary beneficiary. All intercompany balances and intercompany transactions are eliminated on consolidation.

Where OPG does not control an investment but has significant influence over operating and financing policies of the investee, the investment is accounted for under the equity method.

Outlined below is information related to OPG's investments which are accounted for under the equity method as at December 31, 2021:

Entity	Place of Business	Entity Type	Ownership Interest
Ontario Charging Network L.P.	Canada	Limited Partnership	50.00%
South Fork II Associates, L.P.	United States	Limited Partnership	50.00%
Concord Hydro Associates	United States	Limited Partnership	26.94%
New Hampshire Hydro Associates	United States	Partnership	27.08%
North Hartland, LLC	United States	Limited Liability Company	26.80%
Dodge Falls Associates, L.P.	United States	Limited Partnership	26.80%
Mesalonskee Stream Hydro, LLC	United States	Limited Liability Company	26.80%
HCE-Dodge Falls, Inc.	United States	Corporation	26.94%
Benton Falls Associates	United States	Partnership	27.08%
HMG, LLC	United States	Limited Liability Company	33.00%
Boltonville Hydro Associates	United States	Partnership	11.25%
Briar Hydro Associates	United States	Partnership	27.08%
Brassua TIC	United States	Tenancy-in-Common	24.19%
Kennebec Water Power Company	United States	Corporation	50.20%

#### b) Variable Interest Entities

OPG performs ongoing analysis to assess whether it holds any VIEs. VIEs of which OPG is deemed to be the primary beneficiary are consolidated. The primary beneficiary of a VIE has both the power to direct the activities of the entity that most significantly impact its economic performance and the obligation to absorb losses of the entity that could potentially be significant to the Company. In circumstances where OPG is not deemed to be the primary beneficiary, the VIE is not recorded in OPG's consolidated financial statements. VIEs are deconsolidated when facts and circumstances arise which indicate that OPG is no longer deemed to be the primary beneficiary.

As of December 31, 2021, the Company's significant VIE was the Nuclear Waste Management Organization (NWMO). In addition to NWMO, OPG may enter into other partnership agreements or be deemed to be the primary beneficiary of other entities that are consolidated within OPG's consolidated financial statements.

#### Nuclear Waste Management Organization

In 2002, OPG and other Canadian used nuclear fuel producers established a separately incorporated NWMO in accordance with the *Nuclear Fuel Waste Act* (Canada) (NFWA). The primary long-term mandate of the NWMO is to implement an approach to address the long-term management of used nuclear fuel in Canada. OPG has the majority of voting rights at the NWMO Board of Directors' and members' level. The NFWA requires the used nuclear fuel owners to establish and make payments into trust funds for the purpose of funding the implementation of the long-term used nuclear fuel management plan in accordance with the NFWA. OPG provides over 90 percent of the NWMO's funding, primarily towards the design and implementation of Canada's Adaptive Phased Management (APM) plan for the long-term management of used nuclear fuel. As a result, OPG is expected to absorb a majority of the NWMO's expected

losses through future funding in the event of any shortfall. Therefore, OPG holds a variable interest in the NWMO, of which it is the primary beneficiary. Accordingly, the applicable amounts in the accounts of the NWMO, after elimination of intercompany transactions, are consolidated.

### **c) Use of Management Estimates**

The preparation of consolidated financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the end of the reporting period, and the reported amounts of revenues and expenses for the reporting periods. Management evaluates these estimates on an ongoing basis based upon historical experience, current conditions and assumptions believed to be reasonable at the time the estimate is made, with any adjustments recognized in the period incurred. Significant estimates are included in the determination of pension and other post-employment benefits (OPEB) balances, asset retirement obligations (AROs) and associated asset retirement costs capitalized as part of property, plant and equipment (PP&E), income taxes (including deferred income taxes), contingencies, regulatory assets and regulatory liabilities, goodwill and intangible assets, valuation of investments in segregated funds, depreciation and amortization expenses and inventories. Actual results may differ significantly from these estimates.

### **d) Business Combinations**

The Company accounts for acquisitions of entities or assets that meet the definition of a business as business combinations. Business combinations are accounted for using the acquisition method. Assets acquired and liabilities assumed in business combinations are measured at their fair value at the acquisition date. Acquisition costs incurred in connection with business combinations are expensed in the period incurred. When a set of activities acquired does not represent a business, the transaction is accounted for as an asset acquisition and acquisition costs are capitalized.

Intangible assets acquired in business combinations are recognized separately at fair value if they arise from contractual or other legal rights or are separable.

### **e) Goodwill**

Goodwill represents the excess of the purchase price of an acquired business over the fair value of the net assets acquired.

The Company allocates goodwill to operating segments that are expected to benefit from the goodwill recognized. At least once a year, the Company assesses qualitative and quantitative factors to determine whether it is more likely than not that the fair value of a reporting unit to which goodwill is attributed is less than its carrying amount. If it is more likely than not that a reporting unit's fair value is less than its carrying amount or if a quantitative assessment is elected, the Company calculates the fair value of the reporting unit. The carrying amount of a reporting unit's goodwill is considered not recoverable if the carrying amount of the reporting unit exceeds its fair value. Any impairment charge represents the excess of the reporting unit's carrying amount over its fair value, to the extent that the impairment charge is limited to the total amount of goodwill allocated to the reporting unit. Goodwill is tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount.

### **f) Cash, Cash Equivalents, Restricted Cash and Short-Term Investments**

Cash and cash equivalents include cash on deposit and money market securities with a maturity of less than 90 days on the date of purchase. Restricted cash primarily includes amounts set aside pursuant to requirements of various debt and financing agreements. All other money market securities with a maturity on the date of purchase that is greater than 90 days, but less than one year, are recorded as short-term investments and classified as current assets. These securities are valued at the lower of cost and market value.

### g) Loan Receivables

Loan receivables are financial assets with fixed or determined payments that are not quoted in an active market. Loan receivables are initially recorded at fair value, and subsequently recorded at amortized cost using the effective interest method. The loan receivable balance relates to the subordinated notes issued by the Fair Hydro Trust to OPG. The balance was recognized by OPG following the deconsolidation of the Fair Hydro Trust as a result of the *Fixing the Hydro Mess Act, 2019*.

### h) Inventories

Inventories, consisting of fuel and materials and supplies, are measured at the lower of cost and net realizable value. Cost is determined as weighted average cost for fuel inventory and average cost for materials and supplies.

### i) Intangible Assets

Intangible assets are recorded at cost. Intangible assets that are not considered to have an indefinite life are amortized using an amortization method that reflects the pattern in which their economic benefits are consumed or on a straight-line basis if that pattern is not readily determinable. Amortization of intangible assets is reflected in the depreciation and amortization expenses on the consolidated statement of income. Intangible assets are subject to impairment testing and if impaired, the carrying value is accordingly reduced.

As at December 31, 2021, the amortization periods of intangible assets were as follows:

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Power purchasing contracts	2 to 20 years
Operating licenses – Federal Energy Regulatory Commission	10 to 40 years
Major application and computer software	3 to 5 years

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Power purchasing contracts are amortized on a straight-line basis over the remaining terms of the respective contracts. Operating licenses are amortized on a straight-line basis over the remaining terms of the respective licenses.

### j) Property, Plant and Equipment and Depreciation

PP&E is recorded at cost. Interest costs incurred during construction are capitalized as part of the cost of the asset based on the interest rates on OPG's long-term debt. Expenditures for replacements of major components are capitalized.

Major maintenance expenditures for combined cycle plants under long-term service agreements with third parties are accounted for using the deferral method, whereby the costs are capitalized and depreciated over their estimated useful life. Repairs and other maintenance costs are expensed when incurred.

Asset removal costs that have not been specifically provided for in current or previous periods are charged to operations, maintenance and administration (OM&A) expenses when incurred.

Depreciation rates for the various classes of assets are based on their estimated service lives. PP&E are depreciated on a straight-line basis, except for computers, which are depreciated on a declining balance basis.

As at December 31, 2021, the depreciation periods of PP&E were as follows:

Nuclear generating stations and major components	5 to 74 years <sup>1</sup>
Hydroelectric generating stations and major components	3 to 100 years
Thermal generating stations and major components	2 to 50 years
Administration and service facilities	5 to 50 years
Computers	40% per year
Service equipment	3 to 15 years

<sup>1</sup> As at December 31, 2021, the end of station life for depreciation purposes for the Darlington, Pickering, Bruce A and Bruce B nuclear generating stations ranged between 2024 and 2061. Major components are depreciated over the lesser of the station life and the life of the components.

The accounting estimates related to end-of-life assumptions for PP&E require significant management judgment, including consideration of various operating, technological and economic factors. OPG reviews the estimated useful lives for its PP&E, including end-of-life assumptions for major generating assets, on a regular basis.

For nuclear generating stations operated by OPG, establishing station end-of-life assumptions primarily involves an assessment of operating lives of major life-limiting components such as fuel channel assemblies, taking into account expectations of future ability to economically operate and, as appropriate, refurbish the station for continued use. Expected operating lives of major life-limiting components are established through technical assessments of their fitness-for-service. Expectations of future ability to operate the station may be affected by operating licence requirements, ability to recover capital, operating and decommissioning costs and government policy, among other factors.

Although there is a link between the age of a hydroelectric generating facility and the capital investment required to maintain that facility, age does not generally establish an overall upper limit on the expected useful life of a hydroelectric generating station. Regular maintenance and the replacement of specific components typically allow hydroelectric stations to operate for very long periods. An estimated useful life not exceeding 100 years is used by OPG to depreciate dams and other major hydroelectric station structures.

Station end-of-life assumptions for thermal and solar generating stations are established based on operating life expectations of major station components and expectations of future ability to economically operate the station taking into consideration available revenue mechanisms.

### k) Asset Impairment

Long-lived assets with defined lives are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The review is based on the presence of impairment indicators such as the future economic benefit of the assets and external market conditions. The net carrying amount of assets is considered impaired if it exceeds the sum of the estimated undiscounted cash flows expected to result from the asset's use and eventual disposition. In cases where the sum of the undiscounted expected future cash flows is less than the carrying amount, an impairment loss is recognized. This loss equals the amount, if any, by which the carrying amount exceeds the fair value. Fair value is determined using expected discounted cash flows when quoted market prices are not available. The impairment is recognized in income in the period in which it is identified.

The carrying values of investments accounted for under the equity method are reviewed annually for the presence of any indicators of impairment. If an impairment exists and is determined to be other-than-temporary, an impairment charge is recognized. This charge equals the amount by which the carrying value exceeds the investment's fair value.

## I) Rate Regulated Accounting

The *Ontario Energy Board Act, 1998* and *Ontario Regulation 53/05* provide that OPG receives regulated prices for electricity generated from the 54 prescribed hydroelectric generating stations in Ontario and the Darlington and Pickering nuclear generating stations in Ontario (collectively, prescribed facilities or regulated facilities). OPG's regulated prices for these facilities are determined by the Ontario Energy Board (OEB).

The OEB is a self-funding Crown corporation. Its mandate and authority come from the *Ontario Energy Board Act, 1998*, the *Electricity Act, 1998* and a number of other provincial statutes. The OEB is an independent, quasi-judicial tribunal that reports to the Legislature of the Province through the Ontario Ministry of Energy. It regulates market participants in Ontario's natural gas and electricity industries. The OEB carries out its regulatory functions through public hearings and other more informal processes such as consultations.

US GAAP recognizes that rate regulation can create economic benefits and obligations that are required by the regulator to be obtained from, or settled with, the customers. When the Company assesses that there is sufficient assurance that incurred costs in respect of the regulated facilities will be recovered in the future, those costs are deferred and reported as a regulatory asset. When the Company is required to refund amounts to customers in the future in respect of the regulated facilities, including amounts related to costs that have not been incurred and for which the OEB has provided recovery through regulated prices, the Company records a regulatory liability.

Certain of the regulatory assets and regulatory liabilities recognized by the Company relate to variance and deferral accounts (regulatory accounts) authorized by the OEB, including those authorized pursuant to *Ontario Regulation 53/05*. The measurement of these regulatory assets and regulatory liabilities is subject to certain estimates and assumptions, including assumptions made in the interpretation of *Ontario Regulation 53/05* and the OEB's decisions. The estimates and assumptions made in the interpretation of the regulation and the OEB's decisions are reviewed as part of the OEB's regulatory process.

Regulatory assets and regulatory liabilities for regulatory account balances approved by the OEB for inclusion in regulated prices are amortized based on approved recovery or repayment periods.

In addition to regulatory assets and regulatory liabilities for regulatory accounts, OPG recognizes regulatory assets and regulatory liabilities for unamortized amounts recorded in accumulated other comprehensive loss (AOCL) in respect of pension and OPEB obligations, deferred income taxes, and, as applicable, differences between interim regulated prices charged to customers during an interim rate period and final regulated prices authorized or to be authorized by the OEB for that period, to reflect the expected recovery or repayment of these amounts through future regulated prices to be charged to customers. There are measurement uncertainties related to these balances due to the assumptions made in the determination of pension and OPEB obligations and deferred income taxes that are attributed to the regulated business segments, and assumptions made with respect to final regulated prices to be authorized by the OEB for an interim rate period.

The regulatory asset recognized by the Company for unamortized pension and OPEB amounts recorded in AOCL has reflected the OEB's use, since April 1, 2008, of the accrual basis of accounting for including pension and OPEB amounts in approved regulated prices for OPG. This is also the manner in which these costs are recognized in OPG's consolidated financial statements. Therefore, unamortized amounts in respect of OPG's pension and OPEB plans recognized in AOCL generally would not be reflected in regulated prices until they have been reclassified from AOCL and recognized as amortization components of the benefit costs for these plans. The regulatory asset is reduced as underlying unamortized balances are amortized as components of the benefit cost.

For the period from November 1, 2014 to December 31, 2021, the OEB limited amounts for pension and OPEB costs included in the approved revenue requirements and regulated prices to the regulated business' portion of the Company's cash expenditures for its pension and OPEB plans. The difference between actual pension and OPEB costs determined using the accrual method applied in OPG's audited consolidated financial statements and OPG's

actual cash expenditures for these plans is captured in the OEB-authorized Pension & OPEB Cash Versus Accrual Differential Deferral Account for future consideration by the OEB.

In 2017, the OEB issued a report outlining the guiding principles and policy for recovery mechanisms of pension and OPEB costs of rate regulated utilities in the Ontario electricity and natural gas sectors. The report established the accrual basis of accounting as the method of determining pension and OPEB amounts for rate-setting purposes, unless the OEB finds that this method does not result in just and reasonable rates in the circumstances of a particular utility.

The OEB's February 2019 decision and order on the settlement agreement reached by OPG and intervenors on OPG's August 2018 application to disposition regulatory accounts resulted in approval to recover the balance recorded in the Pension & OPEB Cash Versus Accrual Differential Deferral Account as of December 31, 2017, without adjustments. In making that decision and order, the OEB approved that the accrual method is the appropriate regulatory accounting and cost recovery basis for the December 31, 2017 pension and OPEB-related balances in the Pension & OPEB Cash Versus Accrual Differential Deferral Account.

In August 2021 and November 2021, the OEB issued decisions approving a settlement agreement reached by OPG and intervenors on most of the issues in OPG's 2022-2026 application for new base regulated prices for production from the Company's nuclear facilities (Settlement Agreement). The Settlement Agreement provides for the recovery of pension and OPEB costs in the nuclear revenue requirements using the accrual method of accounting. It also provides for recovery of the balance recorded in the Pension & OPEB Cash Versus Accrual Differential Deferral Account as of December 31, 2019, without adjustments.

It is the Company's positions that these decisions have collectively established the accrual basis of accounting as the default method of determining pension and OPEB amounts for rate-setting purposes and that there is sufficient likelihood that unamortized pension and OPEB amounts that have not yet been reclassified from AOCL, as well as amounts recorded in the Pension & OPEB Cash Versus Accrual Differential Deferral Account subsequent to December 31, 2019, will be included in future regulated prices. Therefore, the Company continues to recognize regulatory assets for these balances.

See Note 7 for further information on the Pension & OPEB Cash Versus Accrual Differential Deferral Account.

## **m) Revenue Recognition**

### **i) Revenue from Contracts with Customers – Regulated Generation**

Provided OPG maintains a valid generation licence from the OEB, and continues to remain in compliance with the Independent Electricity System Operator's (IESO) Market Rules, its regulated nuclear and regulated hydroelectric generating facilities can continue to offer electricity into the wholesale energy market. OPG's current generation licence for these facilities is valid until October 2023. Energy revenue generated from OPG's regulated facilities is based on regulated prices determined by the OEB that include base regulated prices and, as applicable, rate riders for the recovery or repayment of approved regulatory account balances. The revenue from the regulated hydroelectric facilities is also subject to the OEB-approved hydroelectric incentive mechanism that provides a pricing incentive to OPG to shift hydroelectric production from lower market price periods to higher market price periods, reducing the overall costs to customers.

The majority of OPG's electricity generation is offered into Ontario's real-time energy spot market administered by the IESO. For electricity generated from its regulated nuclear and regulated hydroelectric facilities, OPG receives payment from the IESO on a monthly basis based on regulated prices authorized by the OEB. OPG's performance obligation with respect to regulated generation is to supply electricity generated from its regulated facilities to the wholesale energy market in Ontario. The Company has determined that this performance obligation is satisfied over time; OPG utilizes the output method to recognize revenue by applying the relevant base regulated price and rate riders as applicable to each unit of electricity generated and metered to the IESO. This methodology reflects the real-time nature of electricity

generation and the underlying performance obligation, of which no portion remains unsatisfied at the end of the applicable reporting period.

During any interim rate periods authorized by the OEB, revenue is recognized on the basis of interim regulated prices set by the OEB. In instances where a subsequent OEB decision results in a difference between final regulated prices retroactively effective for the interim period and the interim regulated prices, OPG records the resulting adjustment to revenue in connection with that period, based on the OEB's decision, as a regulatory asset or regulatory liability. Any resulting revenue shortfall in connection with the interim rate period is collected prospectively from the IESO in the manner authorized by the OEB.

OPG's receivables for electricity generated from its regulated nuclear and regulated hydroelectric facilities are part of the Company's electricity-related receivables from the IESO, representing OPG's unconditional right to payment for satisfying its performance obligation wherein only the passage of time is required before payment is received.

Base regulated prices in effect during 2021 for OPG's regulated nuclear and regulated hydroelectric generation were established by the OEB's December 2017 decision and March 2018 payment amounts order, effective June 1, 2017, using an incentive ratemaking methodology for the hydroelectric facilities and a custom incentive regulation framework for the nuclear facilities. The OEB's August 2021 and November 2021 decisions and related orders establishing new base regulated prices for the nuclear facilities effective January 1, 2022 confirmed the continued use of the custom incentive regulation framework.

The base regulated prices for the hydroelectric facilities for the period ending December 31, 2021 were determined by annually escalating the previously approved base regulated prices, with some adjustments, using an approved formula equal to an industry-specific weighted inflation factor based on indices published annually by the OEB, less a stretch factor adjustment. OPG's hydroelectric base regulated price for the period from January 1, 2022 to December 31, 2026 has been set equal to the 2021 hydroelectric base regulated price pursuant to *Ontario Regulation 53/05*.

For the nuclear facilities, the base regulated prices are set under a rate smoothing approach that defers a portion of the approved nuclear revenue requirement for future collection in the Rate Smoothing Deferral Account, with the objective of making more stable changes in OPG's overall production-weighted average regulated price year over year, consistent with the requirements of *Ontario Regulation 53/05*. The nuclear revenue requirement for each of the years is based on the OEB-allowed level of operating costs and a return of and on rate base, less a stretch factor adjustment. Rate base is a regulatory construct that, for OPG, represents the average net level of investment in regulated fixed and intangible assets in service and an allowance for working capital.

Further details on the OEB's decisions on OPG's base regulated prices for the nuclear facilities effective January 1, 2022 and the Rate Smoothing Deferral Account can be found in Note 7.

#### ii) Revenue from Contracts with Customers – Non-regulated Generation and Other Revenue

All of OPG's non-regulated generating facilities in Ontario are subject to energy supply agreements with the IESO or other long-term contractual arrangements (ESAs). The majority of these facilities are subject to an ESA with the IESO.

Revenue from the generating stations subject to an ESA is recognized in the amount that OPG has a right to invoice on a monthly basis as the Company satisfies its performance obligation in accordance with the terms of the agreement to supply energy and capacity from the applicable generating facilities. No portion of OPG's performance obligation remains unsatisfied at the end of any applicable reporting period. OPG estimates revenues for variable or conditional amounts under each ESA using a most likely amount approach on a contract-by-contract basis. Variable consideration under each ESA is included in revenue only to the extent that it is probable that the amount will not be subject to significant reversal when the underlying uncertainty is resolved.



OPG's receivables for electricity generated under ESAs with the IESO are part of the Company's electricity-related receivables from the IESO, representing OPG's unconditional right to payment for satisfying its performance obligation wherein only the passage of time is required before payment is received.

OPG's generating facilities in the US are either subject to power purchase agreements (PPAs) for the supply of energy and capacity into the respective markets, or receive wholesale market prices. The counterparties to PPAs currently in effect are primarily local electric utilities based in the United States. Depending on the contractual terms in each PPA, the performance obligation is either to supply energy, capacity, renewable energy certificates (RECs) or a combination thereof. The performance obligations to supply energy and capacity is satisfied over time, with revenue recognized in the amount the Company has a right to invoice on a monthly basis to the applicable counterparty. The performance obligation to supply RECs is satisfied at a point in time, with revenue recognized when the certificates related to the respective RECs are delivered.

OPG also sells into, and purchases from, interconnected electricity markets in other Canadian provinces and the northeast and mid-west regions of the United States. Under these arrangements, OPG's performance obligation is to either physically supply energy, settle financially, or provide capacity, depending on the contract, to a counterparty in a control area outside of Ontario. Gains and losses on energy trading contracts (including those to be physically settled) are recorded on a net basis in the consolidated statements of income.

OPG also derives non-energy revenue under the terms of a lease arrangement and associated non-lease agreements with Bruce Power related to the Bruce nuclear generating stations. The associated agreements include revenue from heavy water sales, heavy water detritiation services and nuclear waste management services. Revenues under these agreements are recognized as services are provided or when products are delivered, satisfying OPG's performance obligation.

In addition, non-energy revenue includes isotope sales and other service revenue. Revenue from these activities is recognized as the respective performance obligations are satisfied, in accordance with the terms stipulated in the respective contracts.

### iii) Revenue Recognition – Leasing Revenue

The minimum lease payments stemming from OPG's lease arrangement with Bruce Power related to the Bruce nuclear generating stations are recognized in revenue on a straight-line basis over the term of the lease. Similarly, revenue from real estate leasing arrangements is recognized on a straight-line basis over the term of the lease as the Company renders the requisite services outlined in the respective contracts.

### **n) Fixed Asset Removal and Nuclear Waste Management Liabilities**

OPG recognizes AROs for fixed asset removal and nuclear waste management, discounted for the time value of money. OPG estimates both the amount and timing of future cash expenditures based on the plans for fixed asset removal and nuclear waste management. The liabilities are initially recorded at their estimated fair value, which is based on a discounted value of the expected costs to be paid.

On an ongoing basis, the liabilities for nuclear fixed asset removal and nuclear waste management (Nuclear Liabilities) are increased by the present value of the incremental (variable) cost portion for the nuclear waste generated each year, with the corresponding amounts charged to OM&A expenses. Variable expenses relating to low and intermediate level irradiated materials (known as low and intermediate level waste or L&ILW) are charged to OM&A expenses. Variable expenses relating to the management and storage of used nuclear fuel are charged to fuel expense. The liabilities may also be adjusted due to changes in the estimated amount or timing of the underlying future cash flows, with resulting changes in the related asset retirement costs capitalized as part of the carrying amount of the related fixed assets in service.

A number of significant assumptions used in the calculation of Nuclear Liabilities are subject to inherent uncertainty and judgment as nuclear fixed asset removal and nuclear waste management programs evolve. As a result, changes to the underlying operational and technical factors and other assumptions underlying these estimates could change significantly over time, and may result in material changes to increase or decrease the costs for these programs.

A comprehensive reassessment of all underlying assumptions and baseline cost estimates for the Nuclear Liabilities is performed periodically. Changes in the Nuclear Liabilities resulting from changes in assumptions or estimates that impact the amount or timing of the originally estimated undiscounted future cash flows are recorded as an adjustment to the liabilities. Upward revisions in the Nuclear Liabilities represent the present value of increases in future undiscounted cash flows determined using a current credit-adjusted risk-free rate. Downward revisions in the Nuclear Liabilities represent the present value of decreases in future undiscounted cash flows determined using the weighted average discount rate reflected in the existing liability. Upon settlement of the liabilities, a gain or loss would be recorded.

Accretion arises because the fixed asset removal and nuclear waste management liabilities are reported on a present value basis. Accretion expense is the increase in the carrying amount of the liabilities due to the passage of time.

The asset retirement cost is capitalized by increasing the carrying value of the related fixed assets in service. The capitalized cost is depreciated over the remaining service life of the related fixed assets and is included in depreciation and amortization expenses.

OPG has no legal obligation associated with the decommissioning of its hydroelectric generating facilities and the costs cannot be reasonably estimated because of the long service life of these assets. With either maintenance efforts or rebuilding, the water control structures are assumed to be used for the foreseeable future. Accordingly, OPG has not recognized a liability for the decommissioning of its hydroelectric generating facilities.

#### **o) Nuclear Fixed Asset Removal and Nuclear Waste Management Funds**

Pursuant to the Ontario Nuclear Funds Agreement (ONFA) between OPG and the Province, OPG has established and sets aside funds in a Used Fuel Segregated Fund and a Decommissioning Segregated Fund (together, the Nuclear Segregated Funds). The Used Fuel Segregated Fund is intended to fund expenditures associated with the long-term management of used nuclear fuel bundles and certain costs of used nuclear fuel storage incurred after the nuclear generating stations are shut down. The Decommissioning Segregated Fund was established to fund the costs of nuclear fixed asset removal and long-term L&ILW management, and certain costs of used nuclear fuel storage incurred after the nuclear stations are shut down. OPG's funding obligations and resulting contributions to the Nuclear Segregated Funds are determined based on periodically updated reference plans approved by the Province under the ONFA. OPG maintains the Nuclear Segregated Funds in third-party custodial and trust accounts that are segregated from the rest of OPG's assets.

OPG's investments in the Nuclear Segregated Funds and the corresponding amounts payable to, or receivable from the Province are classified as held-for-trading. The Nuclear Segregated Funds are measured at fair value based on the bid prices of the underlying equity and fixed income securities, and, in the case of the real assets portfolio, using appropriate valuation techniques as outlined in Note 16, with realized and unrealized gains and losses recognized in OPG's consolidated statements of income.

#### **p) Derivatives**

All derivatives, including embedded derivatives that must be separately accounted for, generally are classified as held-for-trading and recorded at fair value in the consolidated balance sheets. Transaction costs are expensed as incurred for financial instruments classified or designated as held-for-trading.

Derivatives qualify for hedge accounting if they meet relevant hedging documentation requirements, and if the derivative instrument that is designated as a hedge is expected to effectively hedge the identified risk throughout the life of the

hedged item. At the inception of a hedging relationship, OPG documents the relationship between the hedging instrument and the hedged item, its risk management objective and its strategy for undertaking the hedge. A documented assessment is made, both at the inception of a hedge and on an ongoing basis, of whether or not the derivatives that are used in hedging transactions are highly effective in offsetting the changes attributable to the hedged risks in the fair values or cash flows of the hedged items.

All derivative contracts not designated as hedges are recorded as derivative assets or derivative liabilities at fair value, with changes in the fair value recorded in the consolidated statements of income. Refer to Note 15 for a discussion of OPG's risk exposures and the derivative instruments used to manage these risks.

#### **q) Fair Value Measurements**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly arm's-length transaction between market participants at the measurement date. Fair value measurements are required to reflect the assumptions that market participants would use in pricing an asset or liability based on the best available information. These assumptions include the risks inherent in a particular valuation technique, such as a pricing model, and the risks inherent in the inputs to the model. OPG uses a fair value hierarchy, grouping assets and liabilities into three levels based on the relative objectivity of the inputs used to measure fair value, with Level 1 representing the most objective. Refer to Note 16 for a discussion of fair value measurements and the fair value hierarchy.

#### **r) Equity Securities**

Equity securities held by OPG are measured at fair value, with gains and losses due to changes in fair value recognized in the consolidated statements of income. Related transaction costs are expensed as incurred, and dividend income is included in net income in the period in which dividends are declared. Equity securities are initially measured at cost.

#### **s) Foreign Currency Translation**

The functional currency of all of OPG's significant subsidiaries is the Canadian dollar, except for subsidiaries based in the US, whose functional currency is the US dollar (USD). The functional currency of the Company's subsidiaries is the currency of the primary economic environment in which they operate.

Transactions in currencies other than the functional currency are translated into the functional currency at the rate of exchange prevailing at the date of the transaction. Monetary assets and monetary liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange prevailing at the consolidated balance sheet dates. Exchange gains and losses on settlement of transactions and the translation of monetary assets and monetary liabilities are recorded in the consolidated statements of income.

The results and financial position of all of the Company's subsidiaries that have a USD functional currency are translated into the presentation currency at the closing rate at the consolidated balance sheet dates for assets and liabilities and at the average exchange rate for the period for items of income and expenses. Unrealized gains or losses arising as a result of the translation of the financial information of these entities are reported as a component of other comprehensive income or loss (OCI) and are accumulated in AOCL on the consolidated balance sheets, and are not recorded in net income or retained earnings unless there is a complete or substantially complete sale or liquidation of the investment.

#### **t) Research and Development**

Research and development costs are expensed as incurred. Research and development costs incurred to discharge long-term obligations for which specific provisions have already been made, such as the Nuclear Liabilities, are charged to the related liability.

## u) Leases

The Company determines if an arrangement is, or contains, a lease at the inception date. A contract is determined to contain a lease if it consists of an identified asset, and the customer in the arrangement has the right to control the use of the asset for a period of time in exchange for consideration. Leases are evaluated and classified as either operating or capital leases for financial reporting purposes. Capital leases, which transfer substantially all of the risks and benefits incidental to ownership of the leased item, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Capital leases are depreciated over the shorter of the estimated useful life of the asset and the lease term.

Leases where the lessor retains substantially all the risks and benefits incidental to ownership of the asset are classified as operating leases. Operating lease payments, other than contingent rentals, are recognized as an expense in the consolidated statements of income on a straight-line basis over the lease term. Where the amount of rent expense recognized is different from the actual operating lease payment, other than contingent rentals, the difference is deferred and included as assets or liabilities on the consolidated balance sheets.

OPG recognizes a right-of-use asset and lease liability for operating lease arrangements, other than short-term leases, in which OPG is the lessee. Short-term leases include leases that have a term of 12 months or less at the commencement date and do not contain an option to purchase the underlying asset that the entity is reasonably certain to exercise. Operating lease assets and liabilities are recognized at the lease commencement date based on the estimated present value of lease payments over the lease term. When determinable, the rate implicit in the lease is used as the discount rate to calculate the present value of the lease payments related to arrangements in which the Company is the lessee. Otherwise, the incremental borrowing rate is used. The discount rate is reassessed if the respective lease liability is required to be re-measured because of changes in key assumptions or modifications in the underlying contract.

Lease arrangements with lease and non-lease components are accounted for as a single lease component.

## v) Pension and Other Post-Employment Benefits

OPG's post-employment benefit programs covering most of the regular employees include a contributory defined benefit registered pension plan, a defined benefit supplementary pension plan, other post-retirement benefits (OPRB) including group life insurance and health care benefits and long-term disability (LTD) benefits. Certain post-employment defined benefit programs are also provided by the NWMO, Eagle Creek and Atura Power, all of which are consolidated into OPG's financial results. Eagle Creek and Atura Power also sponsor defined contribution employee savings plans for eligible employees, under which employer and employees make contributions according to the plan terms. The OPG defined benefit pension plan is indexed to inflation, subject to certain maximums. Unless otherwise noted, information on the Company's post-employment benefit programs is presented on a consolidated basis.

OPG recognizes the funded status of its defined benefit plans on the consolidated balance sheets. The funded status is measured as the difference between the fair value of plan assets and the benefit obligation, on a plan-by-plan basis.

The obligations for defined benefit pension and OPRB are determined using the projected benefit method pro-rated on service. The obligation for LTD benefits is determined using the projected benefit method on a terminal basis. Defined benefit pension and OPEB obligations are impacted by factors including demographic (e.g. mortality, retirement) and economic (e.g. discount rates, salary levels, inflation and health care cost escalation) assumptions, experience gains or losses, and adjustments arising from plan amendments. Defined benefit pension and OPEB costs and obligations are determined annually by independent actuaries using management's best estimate assumptions.

Assumptions are significant inputs to actuarial models that measure defined benefit pension and OPEB obligations and related effects on operations. Discount rate, inflation rate and changes in salary levels are three key assumptions in the determination of benefit costs and obligations. In addition, the expected long-term rate of return on plan assets is a key assumption in the determination of defined benefit registered pension plan cost and the health care cost trend rate

is a key assumption in the determination of OPEB cost and obligations. These assumptions, as well as other assumptions involving demographic factors such as retirement age, mortality and employee turnover, are evaluated periodically by management in consultation with independent actuaries. During the evaluation process, the assumptions are updated to reflect past experience and expectations for the future. Actual results in any given year will often differ from actuarial assumptions because of economic and other factors giving rise to actuarial gains and losses. In accordance with US GAAP, for pension and OPRB, the impact of these updates and differences on the respective benefit obligations is accumulated and amortized over future periods, as discussed below.

The discount rates, which are representative of AA corporate bond yields, are used to calculate the present value of the expected future cash flows on the measurement date in order to determine the projected benefit obligations for the Company's employee benefit plans. A lower discount rate increases the benefit obligations and increases benefit costs. OPG uses a full yield curve approach to estimate the service and interest cost components of defined benefit pension and OPEB costs, whereby specific spot rates along the yield curve used in the determination of the projected benefit obligations are applied to the relevant projected cash flows. The expected rate of return on defined benefit pension plan assets is based on the pension fund's asset allocation and the expected return considering long-term risks and returns associated with each asset class within the plan portfolio. A lower expected rate of return on plan assets increases pension cost.

Pension fund assets include domestic and international equity securities, corporate and government fixed income securities, pooled funds, real estate, infrastructure and other investments. These assets are managed by professional investment managers. The pension fund does not invest in equity or debt securities issued by OPG or its subsidiaries. Pension fund assets of defined benefit pension plans are valued using market-related values for purposes of determining the amortization of actuarial gains or losses and the expected return on plan assets. The market-related value for pension fund assets of the OPG defined benefit pension plan recognizes gains and losses on equity assets relative to a six percent assumed real return over a five-year period.

Defined benefit pension and OPEB costs include current service costs, interest costs on the obligations, the expected return on pension plan assets, recognition of past service costs or credits resulting from plan amendments, and recognition of actuarial gains or losses, resulting from changes in assumptions and experience gains and losses. Past service costs or credits arising from defined benefit pension and OPRB plan amendments are amortized on a straight-line basis over the expected average remaining service life to full eligibility of the employees covered by the corresponding plan. Past service costs or credits arising from amendments to LTD benefits are immediately recognized as OPEB costs in the period incurred. Due to the long-term nature of pension and OPRB liabilities, the excess of the net cumulative unamortized gain or loss, over 10 percent of the greater of the benefit obligation and the market-related value of the plan assets (the corridor) for each plan is amortized over the expected average remaining service life of the employees covered by the plan, which represents the period during which the associated economic benefits are expected to be realized by the Company. Actuarial gains or losses for LTD benefits are immediately recognized as OPEB costs in the period incurred.

Actuarial gains or losses and past service costs or credits arising during the year that are not recognized immediately as components of defined benefit plan costs are recognized as increases or decreases in OCI, net of income taxes. These unamortized amounts in AOCL are subsequently reclassified and recognized as amortization components of pension and OPRB costs as described above.

OPG records an offsetting regulatory asset or regulatory liability for the portion of the adjustments to AOCL that is attributable to the regulated operations in order to reflect the expected recovery or refund of these amounts through future regulated prices charged to customers. For the recoverable or refundable portion attributable to regulated operations, OPG records a corresponding change in this regulatory asset or regulatory liability for the amount of the increases or decreases in OCI and for the reclassification of AOCL amounts into benefit costs during the period.

When the recognition of the transfer of employees and employee-related benefits gives rise to both a curtailment and a settlement, the curtailment is accounted for prior to the settlement. A curtailment is the loss by employees of the right to earn future benefits under the plan. A settlement is the discharge of a plan's liability.

Where defined benefit costs are eligible for capitalization, only the service cost component is capitalized.

#### w) Income Taxes and Investment Tax Credits

OPG is exempt from income taxes on its operations under the *Income Tax Act* (Canada). However, under the *Electricity Act, 1998*, OPG is required to make payments in lieu of corporate income taxes to the Ontario Electricity Financial Corporation (OEFC), an agency of the Province. These payments are calculated in accordance with the *Income Tax Act* (Canada) and the *Taxation Act, 2007* (Ontario), as modified by the *Electricity Act, 1998* and related regulations. This results in OPG paying taxes similar to those imposed under the federal and Ontario tax acts.

OPG's US subsidiaries are subject to US federal and state income taxes under the US *Internal Revenue Code* and state income tax codes. These subsidiaries file tax returns and pay taxes in the applicable jurisdictions as required under these codes.

OPG's operations are complex and the computation of the provision for income taxes involves interpretation of the various tax statutes and regulations. OPG has taken certain filing positions in calculating the amount of its income tax provision. These filing positions may be challenged on audit, including by the Ontario Ministry of Finance, and some of them possibly disallowed, resulting in a potential significant change in OPG's tax provision upon reassessment. A change in the tax provision upon reassessment impacting regulated operations may be recoverable from or refundable to customers through certain regulatory accounts authorized by the OEB.

OPG follows the liability method of accounting for income taxes. Under the liability method, deferred income tax assets and deferred income tax liabilities are determined based on differences between the accounting and tax bases of assets and liabilities. Deferred amounts are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. The effect of a change in tax rates on deferred income tax assets and deferred income tax liabilities is included in income in the period the change is enacted.

If management determines, upon considering positive and negative evidence as defined under Accounting Standards Codification Topic 740, *Income Taxes*, that it is more likely than not that some, or all, of a deferred income tax asset will not be realized, a valuation allowance is recorded to report the balance at the amount expected to be realized. The valuation allowance may be decreased in future periods if it is determined that it is more likely than not that the deferred income tax asset will be realized.

OPG recognizes deferred income taxes associated with its regulated operations and records an offsetting regulatory asset or regulatory liability for the deferred income taxes that are expected to be recovered or refunded through future regulated prices charged to customers.

Tax benefits associated with income tax positions taken, or expected to be taken, in a tax return and investment tax credits are recorded only when the more likely than not recognition threshold is satisfied. Tax benefits and investment tax credits recognized are measured at the largest amount of benefit that is greater than 50 percent likely of being realized upon settlement.

Investment tax credits are recorded as a reduction to income tax expense. OPG classifies interest and penalties associated with unrecognized income tax benefits as income tax expense.

The income tax impact of any intra-entity transfers of non-inventory assets is recognized upon the occurrence of the transfer.

## x) Recent Accounting Pronouncements Not Yet Adopted

### Changes to Credit Losses on Financial Instruments

In June 2016, the Financial Accounting Standards Board (FASB) issued ASU 2016-13, *Measurement of Credit Losses on Financial Instruments* (ASU 2016-13), an update to Topic 326, *Financial Instruments – Credit Losses*. ASU 2016-13 requires financial assets measured at amortized cost to be presented at the net amount expected to be collected, through an allowance for credit losses to be deducted from the amortized cost basis of the asset. Available-for-sale debt securities will also require the use of an allowance to record estimated credit losses. In November 2019, the FASB issued ASU 2019-11, *Codification Improvements to Topic 326, Financial Instruments – Credit Losses*, which clarified that ASU 2016-13 is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years, with early adoption permitted. The revised guidance will be applied through a cumulative catch-up adjustment to retained earnings in the period of adoption. OPG continues to assess the impact of this update to its consolidated financial statements.

## 4. ACQUISITION OF US HYDROELECTRIC PLANT

On December 30, 2021, OPG, through OPG Eagle Creek Holdings LLC, acquired the 48 megawatt Racine hydroelectric facility in the US for approximately US\$88 million (C\$112 million), subject to customary working capital and other adjustments. The transaction was treated as an asset acquisition, as substantially all of the fair value of the assets acquired is concentrated within the facilities assets. The purchase price primarily consisted of US\$89 million in PP&E net of US\$1 million in long-term debt.

## 5. CASH, CASH EQUIVALENTS AND RESTRICTED CASH

Cash, cash equivalents and restricted cash as at December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Cash and cash equivalents	<b>692</b>	717
Restricted cash	<b>6</b>	8
<b>Total cash, cash equivalents and restricted cash</b>	<b>698</b>	725

Restricted cash is held primarily for prescribed purposes, including debt service, insurance, general collateral purposes and other contractual arrangements.

## 6. PROPERTY, PLANT AND EQUIPMENT, INTANGIBLE ASSETS AND DEPRECIATION AND AMORTIZATION

PP&E as at December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Nuclear generating stations	<b>18,246</b>	18,300
Regulated hydroelectric generating stations	<b>10,272</b>	10,055
Contracted hydroelectric and other generating stations	<b>6,281</b>	6,134
Atura Power generating stations	<b>3,314</b>	3,363
Other property, plant and equipment	<b>342</b>	406
Construction in progress	<b>3,520</b>	2,297
	<b>41,975</b>	40,555
Less: accumulated depreciation		
Generating stations	<b>11,471</b>	10,566
Other property, plant and equipment	<b>177</b>	179
	<b>11,648</b>	10,745
	<b>30,327</b>	29,810

Construction in progress as at December 31 was as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Darlington Refurbishment	<b>2,165</b>	1,360
Little Long Dam Safety Project	<b>317</b>	102
Other	<b>1,038</b>	835
	<b>3,520</b>	2,297

Interest capitalized to construction in progress during 2021 was \$82 million (2020 – \$112 million), at an average rate of three percent (2020 – four percent).

Intangible assets as at December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Nuclear generating stations	<b>59</b>	52
Regulated hydroelectric generating stations	<b>10</b>	14
Contracted hydroelectric and other generating stations <sup>1</sup>	<b>165</b>	165
Atura Power generating stations <sup>1</sup>	<b>126</b>	126
Computer software and other intangible assets	<b>441</b>	384
Development in progress	<b>47</b>	42
	<b>848</b>	783
Less: accumulated amortization		
Generating stations	<b>70</b>	54
Computer software and other intangible assets	<b>302</b>	258
	<b>372</b>	312
	<b>476</b>	471

<sup>1</sup> Represents power purchasing contracts, Federal Energy Regulatory Commission licenses and water rights, as applicable.



Depreciation and amortization expenses, including amounts recognized in regulatory accounts authorized by the OEB, for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Depreciation	<b>996</b>	910
Amortization of intangible assets	<b>49</b>	44
Amounts recognized in regulatory variance and deferral accounts	<b>(180)</b>	152
Amortization of regulatory assets and regulatory liabilities <i>(Note 7)</i>	<b>267</b>	216
	<b>1,132</b>	1,322

## 7. REGULATORY ASSETS AND REGULATORY LIABILITIES

The regulatory assets and regulatory liabilities as at December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Regulatory assets		
<i>Variance and deferral accounts authorized by the OEB</i>		
Pension & OPEB Cash Versus Accrual Differential Deferral Account	<b>979</b>	921
Rate Smoothing Deferral Account	<b>531</b>	508
Hydroelectric Surplus Baseload Generation Variance Account	<b>404</b>	481
Bruce Lease Net Revenues Variance Account	<b>145</b>	166
Nuclear Development Variance Account	<b>122</b>	15
Pension and OPEB Cost Variance Account	<b>68</b>	350
Other variance and deferral accounts <sup>1</sup>	<b>23</b>	27
	<b>2,272</b>	2,468
Pension and OPEB Regulatory Asset <i>(Note 14)</i>	<b>2,877</b>	5,199
Deferred Income Taxes <i>(Note 12)</i>	<b>1,606</b>	1,437
Total regulatory assets	<b>6,755</b>	9,104
Less: current portion	<b>288</b>	533
Non-current regulatory assets	<b>6,467</b>	8,571
Regulatory liabilities		
<i>Variance and deferral accounts authorized by the OEB</i>		
Pension & OPEB Cash Payment Variance Account	<b>509</b>	481
Impact Resulting from Changes to Pickering Station End-of-Life Dates (December 31, 2017) Deferral Account	<b>163</b>	416
Hydroelectric Water Conditions Variance Account	<b>135</b>	240
Capacity Refurbishment Variance Account	<b>33</b>	161
Other variance and deferral accounts <sup>2</sup>	<b>166</b>	207
	<b>1,006</b>	1,505
COVID-19 net credit to ratepayers	<b>47</b>	-
Total regulatory liabilities	<b>1,053</b>	1,505
Less: current portion	<b>276</b>	266
Non-current regulatory liabilities	<b>777</b>	1,239

<sup>1</sup> Represents amounts for the Nuclear Liability Deferral Account, the Hydroelectric Deferral and Variance Over/Under Recovery Variance Account, the Fitness for Duty Deferral Account, the Pickering Closure Costs Deferral Account and the Niagara Tunnel Project Pre-December 2008 Disallowance Variance Account.

<sup>2</sup> Represents amounts for the Ancillary Services Net Revenue Variance Account, the Nuclear Deferral and Variance Over/Under Recovery Variance Account, the Income and Other Taxes Variance Account, the Hydroelectric Incentive Mechanism Variance Account, the SR&ED ITC Variance Account, and the Pension & OPEB Forecast Accrual Versus Actual Cash Payment Differential Carrying Charges Variance Account.

In December 2020, OPG filed a five-year application with the OEB for new base regulated prices for production from the Company's nuclear facilities, with an effective date of January 1, 2022. Additionally, the application included a request for new rate riders to recover or repay the December 31, 2019 balances in most of the Company's regulatory accounts and certain associated income tax impacts, less amounts previously approved for recovery or repayment through rate riders in effect to December 31, 2021, as well as the continuation of all applicable existing deferral and variance accounts. In July 2021, OPG and the intervenors in OPG's application reached the Settlement Agreement, which was approved by the OEB's oral decision issued on August 6, 2021. On November 15, 2021, the OEB issued a written decision and order on the unsettled issues, including those related to in-service capital additions for the Heavy Water Storage and Drum Handling Facility (HWSF), along with reasons for approving the Settlement Agreement. HWSF is a pre-requisite project forming part of the Darlington Refurbishment project.

As part of the November 2021 decision, the OEB reduced the HWSF cost allowable in rate base by \$94 million plus the interest capitalized to the project during the period from May 2017 to March 2020, based on a prudence review. The OEB also determined March 2020 as the appropriate in-service date for inclusion in rate base of all approved HWSF costs, which was later than OPG's proposed 2016 and 2019 in-service dates. As a result of these adjustments, during the fourth quarter of 2021, the Company recognized a decrease of \$58 million to the regulatory asset for the revenue requirement impact of the HWSF previously recorded in the Capacity Refurbishment Variance Account. The Company also recognized a decrease of \$90 million to the carrying value of the associated PP&E, with a corresponding reduction to Other gains.

Inclusive of adjustments related to the HWSF, the OEB approved recovery of a net total of \$644 million comprising amounts recorded in the regulatory accounts as at December 31, 2019 and associated income tax impacts for the Pension & OPEB Cash Versus Accrual Differential Deferral Account. Additionally, the Settlement Agreement deferred the clearance of a portion equal to \$40 million of amounts recorded as recoverable from customers in the Hydroelectric Surplus Baseload Generation Variance Account as at December 31, 2019 to a future proceeding. The approved net total balance of \$644 million comprises \$787 million in recoverable balances previously approved but not yet authorized for collection by the OEB, and newly approved net refundable balances of \$143 million. The income tax impacts included for recovery were previously recorded as part of the regulatory asset for deferred income taxes.

As part of the Settlement Agreement, OPG agreed to credit ratepayers with \$47 million related to the difference between the Company's net favourable electricity revenue impact and incremental OM&A expenses arising from the COVID-19 pandemic response over 2020 and 2021. During the third quarter of 2021, the Company recorded a corresponding increase in regulatory liabilities and a reduction in net income related to these impacts. Upon the OEB's approval of the Settlement Agreement, OPG ceased being subject to the deferral account for recording lost revenues and incremental costs related to the COVID-19 pandemic that was established by the OEB in March 2020.

The approved regulatory account balances and associated income tax impacts for the Pension & OPEB Cash Versus Accrual Differential Deferral Account as at December 31, 2019, together with the \$47 million net ratepayer credit related to impacts arising from the Company's pandemic response, will be recovered or repaid effective January 1, 2022 over periods ranging from three to five years through rate riders on nuclear and regulated hydroelectric electricity production over the January 1, 2022 to December 31, 2026 period. Based on the approved recovery or repayment periods, the OEB authorized OPG to collect \$73 million in each of 2022-2024 and \$189 million in 2025 and 2026 related to these balances.

During the years ended December 31, 2021 and 2020, amortization of regulatory assets and regulatory liabilities for regulatory account balances approved for disposition was recorded on a straight-line basis, based on the portion of the balances previously authorized to be collected or repaid by the respective OEB decisions and orders during the applicable period. Differences in recovery or repayment of the approved balances due to differences between forecasted electricity production used to set the rate riders and actual electricity production upon which the rate riders

are collected are recorded in the Nuclear Deferral and Variance Over/Under Recovery Variance Account and the Hydroelectric Deferral and Variance Over/Under Recovery Variance Account authorized by the OEB.

During the years ended December 31, 2021 and 2020, OPG recognized regulatory assets and regulatory liabilities for additions recorded in the regulatory accounts consistent with the applicable OEB decision and orders, relative to amounts reflected in the regulated prices in effect during those periods.

Where authorized by the OEB, OPG recorded interest on unamortized balances in the regulatory accounts at an OEB-prescribed interest rate of 0.57 percent per annum during the year ended December 31, 2021 (2020 – 0.57 to 2.18 percent per annum).

The OEB's approval of the Settlement Agreement provided for the continuation of all applicable previously existing regulatory accounts effective January 1, 2022. It also provided for the establishment of new regulatory accounts, effective January 1, 2022, to record the following:

- the financial impacts of transition to and implementation of IFRS from US GAAP in the event that OPG adopts IFRS for financial reporting purposes to meet the requirements of *Securities Act* (Ontario);
- the nuclear revenue requirement impact of capital expenditures and operating costs for OPG's planned new corporate campus in Clarington, Ontario; and
- fifty percent of regulatory earnings achieved by OPG's regulated operations that are more than 100 basis points over the return on equity levels reflected in the OEB-approved base regulated prices, assessed on a five-year cumulative basis over the 2022-2026 period and calculated on the deemed capital structure reflected in the regulated prices.

The changes in the regulatory assets and regulatory liabilities for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	Pension & OPEB Cash Versus Accrual Differential Deferral	Rate Smoothing Deferral Account	Hydro-electric Surplus Base-load Generation Variance	Bruce Lease Net Revenues Variance	Nuclear Development Variance	Pension and OPEB Cost Variance	Pension & OPEB Cash Payment Variance	Changes to Pickering Station End-of-Life Dates Deferral	Hydro-electric Water Conditions Variance	Capacity Refurbishment Variance Account	Pension and OPEB Regulatory Asset	Deferred Income Taxes	Other Variance and Deferral (net)	Total
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	
Net regulatory assets (liabilities) January 1, 2020	885	104	448	165	5	490	(348)	(251)	(216)	(41)	3,667	1,268	28	6,204
Increase (decrease)	87	391	131	(12)	11	-	(141)	(165)	(63)	(140)	1,532	169	(197)	1,603
Interest	-	13	5	3	-	-	(5)	-	(3)	(2)	-	-	(3)	8
Amortization	(51)	-	(103)	10	(1)	(140)	13	-	42	22	-	-	(8)	(216)
Net regulatory assets (liabilities) December 31, 2020	921	508	481	166	15	350	(481)	(416)	(240)	(161)	5,199	1,437	(180)	7,599
Increase (decrease)	<b>110</b>	-	<b>57</b>	<b>27</b>	<b>107</b>	-	<b>(148)</b>	<b>253</b>	<b>41</b>	<b>130</b>	<b>(2,322)</b>	<b>169</b>	<b>(71)</b>	<b>(1,647)</b>
Interest	-	<b>23</b>	<b>2</b>	<b>1</b>	-	-	<b>(3)</b>	-	<b>(1)</b>	<b>(2)</b>	-	-	<b>(3)</b>	<b>17</b>
Amortization	<b>(52)</b>	-	<b>(136)</b>	<b>(49)</b>	-	<b>(282)</b>	<b>123</b>	-	<b>65</b>	-	-	-	<b>64</b>	<b>(267)</b>
Net regulatory assets (liabilities) December 31, 2021	<b>979</b>	<b>531</b>	<b>404</b>	<b>145</b>	<b>122</b>	<b>68</b>	<b>(509)</b>	<b>(163)</b>	<b>(135)</b>	<b>(33)</b>	<b>2,877</b>	<b>1,606</b>	<b>(190)</b>	<b>5,702</b>

#### **a) Pension & OPEB Cash Versus Accrual Differential Deferral Account**

The Pension & OPEB Cash Versus Accrual Differential Deferral Account was originally established by the OEB's November 2014 decision and December 2014 order and was continued by the OEB's decisions and orders related to OPG's application for 2017-2021 regulated prices. For the period from November 1, 2014 to December 31, 2021, this deferral account recorded, for the regulated hydroelectric facilities and the nuclear facilities, the differences between OPG's actual pension and OPEB costs determined on an accrual basis under US GAAP and OPG's corresponding actual cash expenditures for these plans.

Effective January 1, 2022, the account will continue to record this difference for the regulated hydroelectric facilities. The approved nuclear base regulated prices for the 2022-2026 period reflect recovery of pension and OPEB costs calculated on the accrual basis of accounting and therefore the account will only record amortization for the nuclear facilities effective January 1, 2022. As discussed in Note 3, the Company has recognized the amount set aside in the deferral account as a regulatory asset.

In accordance with US GAAP requirements, OPG recognizes a regulatory asset for the OPRB portion of deferred costs recorded in the Pension & OPEB Cash Versus Accrual Differential Deferral Account to the extent that the recovery of these costs commences within five years and is completed in full within 20 years of the period in which the costs were incurred, provided that the pattern of recovery within these constraints does not result in rate increases for a future year that is higher than the previous year. Taking into account the recovery of balances in the Pension & OPEB Cash Versus Accrual Differential Deferral Account approved by the OEB, OPG continues to satisfy the above requirements for continued recognition of the regulatory asset for the OPRB portion of deferred costs.

#### **b) Rate Smoothing Deferral Account**

The Rate Smoothing Deferral Account was established by the OEB's decisions and orders related to OPG's application for 2017-2021 regulated prices pursuant to *Ontario Regulation 53/05* to record, for future collection, a portion of annual OEB-approved revenue requirements for OPG's nuclear facilities during the period from January 1, 2017 to the end of the Darlington Refurbishment project. *Ontario Regulation 53/05* requires the annual deferred portion, if any, to be determined in a manner that makes more stable changes in OPG's overall production-weighted regulated price year over year. The regulation requires the OEB to determine the deferred portion on a five-year basis for the ten-year period beginning on January 1, 2017. Per the regulation, the Rate Smoothing Deferral Account records interest at a long-term debt rate reflecting OPG's cost of long-term borrowing approved by the OEB, compounded annually. The regulation requires the OEB to authorize recovery of the balance in the account on a straight-line basis over a period not to exceed ten years following the end of the Darlington Refurbishment project.

OPG recognizes positive or negative amounts deferred under rate smoothing and recorded in the Rate Smoothing Deferral Account as an increase or decrease in the regulatory asset for the deferral account and an increase or decrease in revenue in the period to which the underlying approved revenue requirement relates, respectively.

The OEB's decisions and orders have set a rate smoothing approach and resulting nuclear base regulated prices for the 2022-2026 period such that \$19 million of the approved nuclear revenue requirement will be deferred in the Rate Smoothing Deferral Account in 2022 and \$64 million in 2023. The OEB determined that no portion of the nuclear revenue requirement would be deferred from 2024 to 2026.

#### **c) Hydroelectric Surplus Baseload Generation Variance Account**

The Hydroelectric Surplus Baseload Generation Variance Account records the impact of forgone production at OPG's regulated hydroelectric facilities due to surplus baseload generation conditions.

#### **d) Bruce Lease Net Revenues Variance Account**

In accordance with *Ontario Regulation 53/05*, the OEB is required to include the difference between OPG's revenues and costs associated with the Bruce nuclear generating stations in the determination of the regulated prices for production from OPG's regulated nuclear facilities. Based on *Ontario Regulation 53/05* requirements, the OEB has established a variance account that captures differences between OPG's actual revenues and costs related to the Bruce nuclear generating stations and the corresponding forecasts included in approved nuclear regulated prices, including the costs associated with OPG's Nuclear Liabilities and the earnings from the portion of the Nuclear Segregated Funds related to the Bruce nuclear generating stations.

#### **e) Nuclear Development Variance Account**

Up to December 31, 2021, the Nuclear Development Variance Account recorded variances between actual non-capital costs incurred and firm financial commitments made in the course of planning and preparation for the development of proposed new nuclear generation facilities and the corresponding forecasts reflected in the regulated prices approved by the OEB. In its November 2021 decision, the OEB determined that OPG's non-capital costs related to the development of a small modular reactor at the Darlington New Nuclear Project (DNNP) site were being appropriately recorded in the Nuclear Development Variance Account for future recovery, subject to a prudence review.

In November 2021, the Province amended *Ontario Regulation 53/05* such that, effective January 1, 2022, the account will also record differences between the revenue requirement impact of capital costs incurred and firm financial commitments made for proposed new nuclear generation facilities and the corresponding amount of revenue requirement reflected in the regulated prices approved by the OEB.

#### **f) Pension and OPEB Cost Variance Account**

The Pension and OPEB Cost Variance Account was established to record, for the regulated hydroelectric facilities and the nuclear facilities, the differences between OPG's actual pension and OPEB costs determined on an accrual basis and related tax impacts and corresponding forecast amounts reflected in the regulated prices then in effect. Based on its November 2014 and December 2017 decisions that determined that the pension and OPEB amounts reflected in OPG's regulated prices established by those decisions would be limited to the Company's estimated contributions to its registered pension plan and a forecast of expenditures on the OPEB and supplementary pension plans for the regulated business, the Pension and OPEB Cost Variance Account recorded only amortization for the period from November 1, 2014 to December 31, 2021, as applicable.

As the approved nuclear base regulated prices for the 2022-2026 period reflect recovery of pension and OPEB costs calculated on the accrual basis of accounting, the OEB has approved for this account to resume recording the above difference for the nuclear facilities effective January 1, 2022.

#### **g) Pension & OPEB Cash Payment Variance Account**

For the period from November 1, 2014 to December 31, 2021, the Pension & OPEB Cash Payment Variance Account recorded, for the regulated hydroelectric facilities and the nuclear facilities, the differences between OPG's actual contributions to its registered pension plan and expenditures on its OPEB and supplementary pension plans for the regulated business, and such forecast amounts reflected in the regulated prices.

Effective January 1, 2022, the account will continue to record this difference for the regulated hydroelectric facilities. The approved nuclear base regulated prices for the 2022-2026 period reflect recovery of pension and OPEB costs calculated on the accrual basis of accounting and therefore the account will only record amortization for the nuclear facilities effective January 1, 2022.

#### **h) Impact Resulting from Changes to Pickering Station End-of-Life Dates Deferral Account**

The Impact Resulting from Changes to Pickering Station End-of-Life Dates (December 31, 2017) Deferral Account was established by the OEB effective January 1, 2018 in response to an application by OPG for an accounting order to establish a new deferral account to record the revenue requirement impact on the Darlington and Pickering nuclear generating stations of changes to the Nuclear Liabilities and depreciation expense arising from the extension in the estimated useful lives of the Pickering nuclear GS, for accounting purposes, effective December 31, 2017. These impacts were not reflected in the regulated prices effective June 1, 2017. The deferral account recorded these impacts up to December 31, 2021, as the new regulated prices effective January 1, 2022 reflect the corresponding changes in the Nuclear Liabilities and depreciation expense.

#### **i) Hydroelectric Water Conditions Variance Account**

The Hydroelectric Water Conditions Variance Account records the impact of differences in regulated hydroelectric electricity production due to differences between forecast water conditions underlying the production forecast approved by the OEB in setting regulated hydroelectric prices, and the actual water conditions.

#### **j) Capacity Refurbishment Variance Account**

Pursuant to *Ontario Regulation 53/05*, the OEB has authorized the Capacity Refurbishment Variance Account to capture variances from forecasts reflected in regulated prices for capital and non-capital costs incurred to increase the output of, refurbish or add operating capacity to one or more of OPG's regulated generating facilities, including cost variances related to the refurbishment of the Darlington nuclear GS, life extension initiatives at the Pickering nuclear GS and other eligible projects.

#### **k) Pension and OPEB Regulatory Asset**

The Pension and OPEB Regulatory Asset represents unamortized amounts in respect of OPG's pension and OPEB plans that have been recognized in OCI and not yet reclassified into the amortization component of the benefit costs in respect of these plans. These amounts are expected to be recovered from customers through future regulated prices. The regulatory asset is reduced as underlying unamortized balances are amortized as components of benefit costs. For further details, refer to Note 3 under the heading, *Rate Regulated Accounting*. The AOCL amounts related to pension and OPEB plans are presented in Note 13.

#### **l) Deferred Income Taxes**

OPG is required to record a regulatory asset or regulatory liability for the deferred income taxes that are expected to be recovered or refunded through future regulated prices charged to customers for generation from OPG's regulated facilities. In addition, OPG is required to recognize a deferred income tax liability or deferred income tax asset for the regulatory asset or regulatory liability for the amount of deferred income taxes expected to be included in future regulated prices and recovered from, or paid to customers. Income taxes are discussed in Note 12.

**m) Other Variance and Deferral Accounts**

As at December 31, 2021 and 2020, regulatory assets and regulatory liabilities for other variance and deferral accounts included amounts for:

<b>Regulatory asset</b>	<b>Description</b>
Nuclear Liability Deferral Account	Pursuant to <i>Ontario Regulation 53/05</i> , the OEB has authorized this account in connection with changes to OPG's liabilities for used nuclear fuel management and nuclear decommissioning and L&ILW management associated with the Darlington and Pickering nuclear generating stations. The deferral account records the revenue requirement impact associated with changes in these liabilities arising from an approved reference plan, in accordance with the terms of the ONFA.
Nuclear Deferral and Variance Over/Under Recovery Variance Account	These accounts record differences in recovery of the approved balances in the variance and deferral accounts due to differences between forecasted electricity production used to set rate riders for recovery or repayment of these balances and the actual electricity production upon which the rate riders are collected.
Hydroelectric Deferral and Variance Over/Under Recovery Variance Account	
Fitness for Duty Deferral Account	This account records OPG's costs related to implementing the Canadian Nuclear Safety Commission's (CNSC) new fitness for duty requirements.
Niagara Tunnel Project Pre-December 2008 Disallowance Variance Account	This account was established pursuant to the OEB's January 2016 decision on OPG's motion that requested the OEB to review and vary parts of its November 2014 decision that established regulated prices in effect prior to June 1, 2017, including the disallowed Niagara Tunnel project capital costs. The account captures the revenue requirement impact of the portion of the original disallowance related to Niagara Tunnel project capital costs reversed by the OEB in the January 2016 decision.
Pickering Closure Costs Deferral Account	This account was established pursuant to <i>Ontario Regulation 53/05</i> to record any employment-related costs and non-capital costs related to third party services providers arising from Pickering nuclear GS closure activities that are incurred by OPG before or after the closure of Pickering nuclear GS generating unit, excluding costs that are eligible for reimbursement from the Nuclear Segregated Funds or are already reflected in the regulated prices approved by the OEB.



<b>Regulatory Liability</b>	<b>Description</b>
Ancillary Services Net Revenue Variance Account	This account has been authorized by the OEB to capture differences between actual net revenue earned from ancillary services provided by the Company's regulated generating facilities to maintain the reliability of the electricity system and the forecast amounts of such revenue approved by the OEB in setting regulated prices.
Income and Other Taxes Variance Account	This account records deviations in income taxes for the regulated business, from those approved by the OEB in setting regulated prices, caused by changes in tax rates and rules, as well as reassessments.
Hydroelectric Incentive Mechanism Variance Account	This account records a credit to customers equal to 50 percent of OPG's hydroelectric incentive mechanism revenues above a specified threshold for the regulated hydroelectric facilities.
SR&ED ITC Variance Account	This account records the income tax expense impact for the nuclear generating facilities as a result of differences between actual Scientific Research & Experimental Development investment tax credits earned by OPG and such forecast amounts reflected in the nuclear regulated prices.
Pension & OPEB Forecast Accrual versus Actual Cash Payment Differential Carrying Charges Variance Account	This account records asymmetric carrying charges in favour of customers on differences between pension and OPEB accrual costs recovered in regulated prices and cash payments made in respect of pension and OPEB plans, including amounts recovered from the Pension & OPEB Cash Versus Accrual Differential Deferral Account.
Impact Resulting from Optimization of Pickering Station End-of-Life Dates Deferral Account	This account was established by the OEB effective January 1, 2021 to record the revenue requirement impact on the Darlington and Pickering nuclear generating stations of changes to Nuclear Liabilities and depreciation expense resulting from changes in the estimated useful lives of the Pickering nuclear GS, for accounting purposes, including those that were effective December 31, 2020.

## 8. GOODWILL

All goodwill pertains to the Contracted Hydroelectric and Other Generation business segment. The goodwill recorded as at December 31 was as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Opening balance, January 1	<b>162</b>	163
Foreign exchange differences	<b>(1)</b>	(1)
Closing balance, December 31	<b>161</b>	162

An annual goodwill impairment test is required to be performed as of the same date each year. In the fourth quarter of 2021, as per the Company's policy, the test was performed. The Company concluded that the fair value of the Contracted Hydroelectric and Other Generation business segment exceeded its carrying value at the date of testing.

## 9. LONG-TERM DEBT AND NET INTEREST EXPENSE

Long-term debt as at December 31 was as follows:

<i>(millions of dollars)</i>	2021	2020
Medium Term Note Program <sup>1</sup>		
Senior Notes		
bear interest at rates ranging from 1.17% to 4.25%;	4,350	3,850
maturity dates ranging from 2025 to 2051		
Notes payable to the OEFC <sup>1</sup>		
Senior Notes		
bear interest at rates ranging from 1.75% to 5.40%;	2,690	2,875
maturity dates ranging from 2022 to 2048		
UMH Energy Partnership <sup>2</sup>		
Senior Notes		
7.59% due 2041	169	172
PSS Generating Station Limited Partnership <sup>3</sup>		
Senior Notes		
4.80% due 2067	245	245
Lower Mattagami Energy Limited Partnership <sup>4</sup>		
Senior Notes		
bear interest at rates ranging from 2.31% to 5.14%;	1,745	1,595
maturity dates ranging from 2024 to 2052		
Brighton Beach Power Limited Partnership notes <sup>5</sup>		
Senior Notes		
bear interest at fixed rate of 6.92%	-	86
OPG Eagle Creek Holdings LLC and subsidiaries <sup>5</sup>		
Senior Notes		
bear interest at fixed rates ranging from 4.57% to 5.08%	471	493
or floating rates; maturity dates ranging from 2025 to 2035		
Other	25	25
	<b>9,695</b>	9,341
Less: net fair value premium	10	24
Less: unamortized bond issuance fees	(39)	(33)
Less: amounts due within one year	(179)	(439)
<b>Long-term debt</b>	<b>9,487</b>	<b>8,893</b>

<sup>1</sup> These notes are direct unsecured obligations of OPG and rank *pari passu* with all of OPG's unsecured and unsecured obligations.

<sup>2</sup> These notes are secured by the assets of the Upper Mattagami and Hound Chute project. Principal repayments of approximately \$3 million per year are made on a semi-annual basis until maturity in 2041, at which time the remaining principal balance of \$116 million becomes due.

<sup>3</sup> These notes are secured by the assets of the Peter Sutherland Sr. GS project, and are recourse to OPG until the recourse release date. These notes rank *pari passu* with all of OPG's unsecured and unsecured obligations. The notes have an interest-only feature until 2025 and will be amortized with blended semi-annual principal and interest payments thereafter until maturity in 2067, at which time the remaining principal balance of \$49 million becomes due.

<sup>4</sup> These notes are secured by the assets of the Lower Mattagami River project, including existing and new operating facilities.

<sup>5</sup> These notes are secured by the corresponding assets of the respective subsidiary.

OPG repaid long-term debt of \$185 million to the OEFC during the year ended December 31, 2021.

On February 2, 2021, OPG issued \$500 million of bonds under the Company's Medium Term Note Program, maturing in February 2051 with a coupon interest rate of 2.95 percent.

On May 14, 2021, OPG's wholly-owned Lower Mattagami Energy Limited Partnership (LME) completed a private placement bond offering with the issuance of \$375 million of green bonds, maturing in May 2031 with a coupon interest rate of 2.43 percent. On May 18, 2021, LME repaid senior notes totalling \$225 million that had matured.

On June 30, 2021, OPG repaid the remaining \$81 million of senior notes payable by Brighton Beach Power Limited Partnership.

### Net Interest Expense

Net interest expense for the years ended December 31 was as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Interest on long-term debt	<b>371</b>	395
Interest on short-term debt	<b>12</b>	21
Interest income	<b>(39)</b>	(45)
Interest capitalized to property, plant and equipment and intangible assets	<b>(82)</b>	(112)
Interest related to regulatory assets and regulatory liabilities <sup>1</sup>	<b>(29)</b>	48
<b>Net interest expense</b>	<b>233</b>	307

<sup>1</sup> Includes interest to recognize the cost of financing regulatory account balances as authorized by the OEB, and interest costs deferred in certain regulatory accounts.

Interest paid in 2021 was \$371 million (2020 – \$390 million), of which \$359 million (2020 – \$369 million) relates to interest paid on long-term debt.

The total net book value of the pledged assets of PSS Generating Station Limited Partnership (PSS), UMH Energy Partnership (UMH), LME, Lower Mattagami Limited Partnership (LMLP), Eagle Creek and Brighton Beach Power Limited Partnership against their debt as at December 31, 2021 was \$4,600 million (2020 – \$4,819 million).

## 10. SHORT-TERM DEBT

Committed credit facilities and maturity dates as at December 31, 2021 were as follows:

<i>(millions of dollars)</i>	<b>Amount</b>	<b>Maturity</b>
<b>Bank facilities:</b>		
Corporate	<b>1,000</b>	May 2026 <sup>1</sup>
Corporate	<b>750</b>	November 2022 <sup>1,2</sup>
Lower Mattagami Energy Limited Partnership	<b>400</b>	August 2026 <sup>3</sup>
OPG Eagle Creek Holdings LLC and subsidiaries	<b>25</b>	August 2022 and October 2028 <sup>4</sup>

<sup>1</sup> These credit facilities contain a sustainability-linked feature that allows reduced pricing if the Company meets certain sustainability targets. In the second quarter of 2021, OPG extended the \$1 billion credit facility to have a maturity date of May 2026. In the fourth quarter of 2021, OPG extended the USD \$750 million credit facility to have a maturity date of November 2022.

<sup>2</sup> The facility has a one-year extension option beyond the maturity date of November 2022.

<sup>3</sup> In the third quarter of 2021, the facility was extended with a maturity date of August 2026. A letter of credit of \$55 million was outstanding under this facility as at December 31, 2021.

<sup>4</sup> Of the total credit facility, \$5 million matures in August 2022 and \$20 million matures in October 2028.

OPG's \$300 million credit facility with the OEFC matured on December 31, 2021. In the fourth quarter of 2021 and effective January 1, 2022, OPG entered into a new \$750 million credit facility with the OEFC, with a maturity date of December 2026. No issuances have been made under this facility.

Short-term debt as at December 31 was as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Lower Mattagami Energy Limited Partnership	<b>125</b>	131
Corporate commercial paper	<b>57</b>	919
<b>Total short-term debt</b>	<b>182</b>	1,050

As of December 31, 2021, a total of \$530 million of Letters of Credit had been issued (2020 – \$607 million). As of December 31, 2021, this included \$395 million for the supplementary pension plans, \$15 million for Eagle Creek and its subsidiaries, \$55 million for LME, \$42 million for general corporate purposes, \$16 million for UMH, \$6 million for Atura Power, and \$1 million for PSS.

For the year ended December 31, 2021, net repayments of short-term debt totalled \$870 million (2020 – net issuance of \$888 million), which was comprised of issuances of \$3,615 million (2020 – \$9,227 million) and repayments of \$4,485 million (2020 – \$8,339 million).

The weighted average interest rate on the short-term debt as of December 31, 2021 is 0.28 percent (2020 – 0.29 percent).

#### **11. NUCLEAR FIXED ASSET REMOVAL AND NUCLEAR WASTE MANAGEMENT FUNDS AND FIXED ASSET REMOVAL AND NUCLEAR WASTE MANAGEMENT LIABILITIES**

Liabilities for fixed asset removal and nuclear waste management on a present value basis as at December 31, were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Liability for used nuclear fuel management	<b>13,744</b>	13,589
Liability for nuclear decommissioning and nuclear low and intermediate level waste management	<b>9,371</b>	9,032
Liability for non-nuclear fixed asset removal	<b>300</b>	326
<b>Fixed asset removal and nuclear waste management liabilities</b>	<b>23,415</b>	22,947

The changes in the fixed asset removal and nuclear waste management liabilities for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Liabilities, beginning of year	<b>22,947</b>	22,081
Increase in liabilities due to accretion <sup>1</sup>	<b>1,105</b>	1,069
Decrease in liabilities resulting from the ONFA reference plan update process	<b>(327)</b>	-
Increase in liabilities reflecting changes to the estimated useful lives of nuclear generating stations	-	64
(Decrease) increase in liabilities reflecting changes in the estimate of liabilities for thermal generating facilities	<b>(35)</b>	11
Liabilities assumed on acquisition and construction of generating facilities	-	33
Increase in liabilities due to used nuclear fuel, nuclear waste management and other expenses <sup>1</sup>	<b>183</b>	128
Liabilities settled by expenditures on fixed asset removal and nuclear waste management during the year	<b>(458)</b>	(439)
<b>Liabilities, end of year</b>	<b>23,415</b>	22,947

<sup>1</sup> Amounts shown exclude the impact of regulatory accounts.

OPG's fixed asset removal and nuclear waste management liabilities are comprised of expected costs to be incurred up to and beyond termination of operations and the closure of nuclear, thermal and solar generating facilities, and other facilities. Costs will be incurred for activities such as preparation for safe storage and safe storage of nuclear stations, dismantlement, demolition and disposal of facilities and equipment, remediation and restoration of sites, and the ongoing and long-term management of used nuclear fuel and L&ILW material.

The determination of the accrual for fixed asset removal and nuclear waste management costs requires significant assumptions since these programs are long-term in nature. The most recent comprehensive update of the cost estimates for the Nuclear Liabilities was completed in December 2021 and is contained in an ONFA reference plan for the years 2022-2026 (2022 ONFA Reference Plan), which was approved by the Province in March 2022, with an effective date of January 1, 2022. Effective December 31, 2021, OPG recognized a decrease in the Nuclear Liabilities of approximately \$327 million and a corresponding decrease in asset retirement costs capitalized as part of the carrying value of nuclear PP&E to reflect the changes in cost estimates arising from the 2022 ONFA Reference Plan update process. The reduction in the liabilities as at December 31, 2021 was determined by discounting the net decrease in future undiscounted cash flows using the weighted average discount rate of 4.87 percent reflected in the existing liability. The cost escalation rates used to determine the future undiscounted cash flows reflected in the December 31, 2021 adjustment to the Nuclear Liabilities ranged from 2.0 percent to 3.4 percent. OPG undertakes to perform a comprehensive review of the underlying assumptions and baseline cost estimates for the Nuclear Liabilities at least once every five years, in line with the required ONFA reference plan update process.

The decrease in the Nuclear Liabilities and the corresponding decrease in capitalized asset retirement costs recognized on the consolidated balance sheet as at December 31, 2021 did not impact OPG's income for 2021. Under the OEB-approved cost recovery methodology, these changes also are not expected to materially affect OPG's income in 2022, as the associated impact on expenses is expected to be largely offset by the Nuclear Liability Deferral Account and the Bruce Lease Net Revenues Variance Account.

For the purposes of calculating OPG's Nuclear Liabilities as at December 31, 2021, consistent with the current accounting end-of-life assumptions, nuclear station decommissioning activities are projected to occur over approximately the next 80 years. The estimates for the Nuclear Liabilities include cash flow estimates for decommissioning the nuclear stations for approximately 40 years after stations are shut down and to 2089 for placement of used nuclear fuel into the assumed long-term disposal repository, followed by extended monitoring.

A number of significant assumptions used in the calculation of the accrued liabilities are subject to inherent uncertainty and judgement. The significant assumptions underlying operational, technical and economic factors used in the

calculation of the accrued Nuclear Liabilities are subject to periodic review. Changes to these assumptions, including changes to assumptions on the timing of the programs, construction of assumed disposal facilities, station end-of-life dates, disposal methods, financial indicators, decommissioning strategy and the technology employed, may result in significant changes to the value of the accrued liabilities. With programs of such long-term duration and the evolving technology to handle nuclear by-products, there is a significant degree of inherent uncertainty surrounding the measurement of the costs for these programs, including from factors beyond the Company's control. These costs may increase or decrease materially over time.

#### **Liability for Used Nuclear Fuel Management Costs**

The liability for used nuclear fuel management represents the cost of managing the used nuclear fuel bundles. The federal NFWA, proclaimed into force in 2002, required that Canada's used nuclear fuel owners form a nuclear waste management organization, and that each such owner establish a trust fund for used nuclear fuel management costs as specified in the NFWA. This organization, the NWMO, is responsible for the design and implementation of Canada's plan for the long-term management of used nuclear fuel. To estimate its liability for used nuclear fuel management costs, OPG has adopted an approach consistent with the APM concept approved by the Government of Canada.

#### **Liability for Nuclear Decommissioning and L&ILW Management Costs**

The liability for nuclear decommissioning and L&ILW management represents the estimated costs of decommissioning the nuclear generating stations after the end of their service lives, as well as the cost of managing L&ILW generated by the stations. The significant assumptions used in estimating future nuclear fixed asset removal costs include a deferred dismantlement basis for decommissioning of the stations, whereby the reactors will be defueled and de-watered immediately after the station has ceased operations and thereafter will remain in a safe state condition for an assumed 30-year period, prior to an approximate 10-year dismantlement period.

The life cycle costs of L&ILW management include the costs of processing and storage of such materials during and following the operation of the nuclear stations, as well as the costs of the ultimate long-term management of these materials. The assumptions used to establish the obligation for these costs recognized in the consolidated financial statements as at December 31, 2021 include a conceptual long-term disposal strategy assumption, which will continue to be informed by OPG's ongoing process to explore alternative solutions for the safe long-term management of L&ILW following the Company's decision to cancel the proposed L&ILW deep geologic repository (DGR) project in Kincardine, Ontario. OPG upheld its commitment not to proceed with the project without the support of the Saugeen Ojibway Nation (SON) after SON members voted, in early 2020, not to support the project. OPG will continue to evaluate underlying assumptions and estimates based on available information, including developments related to the federal government's ongoing review of Canada's Radioactive Waste Policy framework and development of an integrated strategy for the long-term management of irradiated wastes in Canada.

#### **Liability for Non-Nuclear Fixed Asset Removal Costs**

The liability for non-nuclear fixed asset removal primarily represents the estimated costs of decommissioning OPG's thermal generating stations at the end of their service lives. The liability is based on third-party cost estimates following a review of plant sites and an assessment of required clean-up and restoration activities. For the purposes of measuring the non-nuclear fixed asset removal liability, thermal asset removal activities are assumed to take place approximately over the next 40 years.

#### **Ontario Nuclear Funds Agreement**

In accordance with the ONFA, OPG sets aside and invests funds that are held in segregated custodian and trustee accounts specifically for discharging its life cycle obligation for nuclear decommissioning and long-term nuclear waste management. The Used Fuel Segregated Fund and the Decommissioning Segregated Fund were established under the ONFA for this purpose. OPG makes contributions to the Nuclear Segregated Funds based on the approved ONFA

reference plan in effect. ONFA reference plans and associated contribution schedules are subject to approval by the Province.

As required under the ONFA reference plans in effect, OPG has made contributions to the Used Fuel Segregated Fund based on the assumed lives of its nuclear generating stations, as specified in the ONFA, including contributions to the Ontario NFWA Trust (NFWA Trust) established by OPG pursuant to the NFWA. The NFWA Trust forms part of the Used Fuel Segregated Fund, with any OPG contributions to the Used Fuel Segregated Fund, as well as any portion of the fund currently not in the NFWA Trust, being able to be applied towards the NFWA Trust's annual contribution requirements pursuant to the NFWA. ONFA requirements have resulted in the majority of the underlying used nuclear fuel management obligation being funded through OPG contributions over the initial estimated useful lives of the nuclear generating stations assumed in the ONFA, which did not reflect subsequent extensions to the nuclear station lives to reflect refurbishment and life extension decisions.

OPG has not been required to make contributions to the Decommissioning Segregated Fund, which was fully funded at its inception through an initial contribution made by the OEFC and, taking into account asset performance and changes in underlying funding obligation over time, at the time of every subsequent approved ONFA reference plan.

Based on the funded status of the Used Fuel Segregated Fund and the Decommissioning Segregated Fund reflecting the life cycle liability estimates per the ONFA reference plan for the years 2017 to 2021 (2017 ONFA Reference Plan), no overall contributions to either fund have been required starting in 2017. Contributions may be required in the future should either or both of the funds be in an underfunded position when a new reference plan is prepared. An updated contribution schedule based on the 2022 ONFA Reference Plan is subject to approval by the Province.

The *Nuclear Safety and Control Act* (Canada) requires OPG to have sufficient funds available to discharge its existing nuclear waste management and nuclear facilities decommissioning obligations. The CNSC process requires the CNSC financial guarantee requirement to be updated once every five years, with the most recent update covering the 2018-2022 period. Based on the most recent annual report, OPG expects that the CNSC financial guarantee requirement will continue to be satisfied by the forecast fair market value of the Nuclear Segregated Funds without the requirement of a Provincial Guarantee for the 2022 year. As provided for by the terms of the ONFA, the Province is committed to provide a Provincial Guarantee to the CNSC as required, on behalf of OPG, should there be a shortfall between the CNSC financial guarantee requirement and the fair market value of the Nuclear Segregated Funds during the 2022 year, as it has done in the past. OPG pays the Province an annual guarantee fee of 0.5 percent of the amount, if any, of the Provincial Guarantee.

Investments in the Nuclear Segregated Funds include a diversified portfolio of equity and fixed income securities, pooled funds, infrastructure, real estate and other investments. As the Nuclear Segregated Funds are invested to fund long-term liability requirements, the portfolio asset mix is structured to achieve the required return over a long-term horizon. While short-term fluctuations in the market value will occur, managing the long-term return of the Nuclear Segregated Funds remains the primary goal. OPG jointly oversees the investment management of the Nuclear Segregated Funds with the Province.

#### Decommissioning Segregated Fund

Under the ONFA, OPG is wholly responsible for cost estimate changes and investment returns in the Decommissioning Segregated Fund.

Upon termination of the ONFA, the Province has the sole right to any excess funds in the Decommissioning Segregated Fund, which is the excess of the fair market value of the fund's assets over the underlying estimated future costs, as per the most recently approved ONFA reference plan. Accordingly, when the Decommissioning Segregated Fund is overfunded, OPG limits the fund earnings recognized in the consolidated financial statements by recording an amount due to the Province, such that the fund asset recognized on the consolidated balance sheets is equal to the cost estimate of the funding liability based on the most recently approved ONFA reference plan. Additionally, OPG

recognizes the portion of the surplus that it may direct to the Used Fuel Segregated Fund, which is possible when the surplus in the Decommissioning Segregated Fund is such that the underlying liabilities, as defined by the most recently approved ONFA reference plan, are at least 120 percent funded. In those circumstances, OPG may direct, at the time a new reference plan is approved, up to 50 percent of the surplus over 120 percent to the Used Fuel Segregated Fund, with the OEFC entitled to a distribution of an equal amount. Therefore, when the Decommissioning Segregated Fund is at least 120 percent funded, OPG recognizes 50 percent of the excess greater than 120 percent in income, up to the amount by which the Used Fuel Segregated Fund is underfunded.

When the Decommissioning Segregated Fund is in an overfunded status of less than 120 percent, the above results in OPG recognizing annual earnings on the fund at 3.25 percent plus the long-term Ontario Consumer Price Index (CPI) specified in the most recently approved ONFA reference plan, which is the rate of growth in the underlying funding liability. The same treatment is applied when the Decommissioning Segregated Fund is in an overfunded status of greater than 120 percent, if the Used Fuel Segregated Fund is fully funded. When the Decommissioning Segregated Fund is underfunded, the earnings on the fund reflect actual fund returns based on the market value of the assets.

As at December 31, 2021 and 2020, the Decommissioning Segregated Fund was in an overfunded position of greater than 120 percent based on the 2017 ONFA Reference Plan. As a result, OPG recognized a due to the Province amount such that the Decommissioning Segregated Fund asset on the consolidated balance sheets as at December 31, 2021 and 2020 was limited to the value of the underlying funding liability per the 2017 ONFA Reference Plan, plus 50 percent of the surplus over 120 percent up to the amount, if any, by which the Used Fuel Segregated Fund was underfunded. This payable to the Province may be reduced in subsequent periods in the event that the Decommissioning Segregated Fund earns less than its target rate of return, a new ONFA reference plan is approved with a higher underlying funding liability, or the amount of the underfunding, if any, in the Used Fuel Segregated Fund increases.

#### Used Fuel Segregated Fund

OPG is responsible for cost increases in the funding liability for used nuclear fuel management under the ONFA, subject to specified graduated liability thresholds, pursuant to which the Province limits OPG's total financial exposure for the first 2.23 million used nuclear fuel bundles at approximately \$19.5 billion in present value dollars as at December 31, 2021. The graduated liability thresholds do not apply to used fuel bundles beyond the 2.23 million threshold.

Under the ONFA, the Province guarantees OPG's annual return in the Used Fuel Segregated Fund at 3.25 percent plus the change in the Ontario CPI, as defined by ONFA, for funding related to the first 2.23 million used fuel bundles, (committed return). OPG recognizes the committed return on the Used Fuel Segregated Fund as earnings on the Nuclear Segregated Funds. The difference between the committed return and the actual market return determined based on the fair value of the fund assets related to the first 2.23 million used fuel bundles is recorded as due to or due from the Province. This amount due to or due from the Province represents the amount that would be paid to or received from the Province if the committed return were to be settled as at the consolidated balance sheets date. The 2.23 million threshold represents the estimated total life cycle fuel bundles based on the initial estimated useful lives of the nuclear generating stations assumed in the ONFA.

As prescribed under the ONFA, OPG's contributions for fuel bundles in excess of 2.23 million are not subject to the rate of return guaranteed by the Province, and earn a return based on changes in the market value of the assets of the Used Fuel Segregated Fund.

If there is a surplus in the Used Fuel Segregated Fund such that the liabilities, as defined by the most recently approved ONFA reference plan, are at least 110 percent funded after taking into account the committed return adjustment, the Province, has the right, at any time, to access the excess amount greater than 110 percent. Upon termination of the ONFA, the Province has the sole right to any surplus in the fund, which is the excess of the fair market value of the Used Fuel Segregated Fund assets over the estimated future costs, as per the most recently approved ONFA reference plan. Neither OPG nor the Province has a right to direct any amounts from the Used Fuel Segregated Fund to the Decommissioning Segregated Fund. Therefore, when the Used Fuel Segregated Fund is overfunded, after taking into



account the committed return adjustment, OPG limits the earnings it recognizes on the fund by recording an amount due to the Province, such that the fund asset recognized on the consolidated balance sheets is equal to the cost estimate of the funding liability per the most recently approved ONFA reference plan. When the fund is overfunded, this results in OPG recognizing annual earnings on the fund, after taking into account the committed return adjustment, at 3.25 percent plus the long-term Ontario CPI specified in the most recently approved ONFA reference plan, which is the rate of growth in the underlying funding liability.

Based on the 2017 ONFA Reference Plan, the Used Fuel Segregated Fund was in an overfunded position as at December 31, 2021 and 2020. The due to the Province amount recognized for the fund as at December 31, 2021 and 2020 related to the committed return adjustment and the overfunded position of the fund.

### Nuclear Segregated Funds

The nuclear fixed asset removal and nuclear waste management funds as at December 31 were as follows:

<i>(millions of dollars)</i>	Fair Value	
	2021	2020
Decommissioning Segregated Fund	12,386	11,194
Due to Province – Decommissioning Segregated Fund	(3,775)	(2,949)
	<b>8,611</b>	<b>8,245</b>
Used Fuel Segregated Fund <sup>1</sup>	16,080	14,616
Due to Province – Used Fuel Segregated Fund	(4,815)	(3,765)
	<b>11,265</b>	<b>10,851</b>
Total Nuclear Segregated Funds	<b>19,876</b>	<b>19,096</b>
Less: current portion	<b>(69)</b>	<b>(46)</b>
Non-current Nuclear Segregated Funds	<b>19,807</b>	<b>19,050</b>

<sup>1</sup> The NFWA Trust represents \$5,025 million as at December 31, 2021 (2020 – \$4,988 million) of the Used Fuel Segregated Fund on a fair value basis.

The fair values of the securities invested in the Nuclear Segregated Funds as at December 31 were as follows:

<i>(millions of dollars)</i>	Fair Value	
	2021	2020
Cash and cash equivalents and short-term investments	366	349
Real assets	4,890	3,911
Pooled funds	3,166	3,393
Marketable equity securities	12,591	11,438
Fixed income securities	7,410	6,666
Net receivables/payables	43	53
	<b>28,466</b>	<b>25,810</b>
Less: Due to Province	<b>(8,590)</b>	<b>(6,714)</b>
	<b>19,876</b>	<b>19,096</b>

The historical cost, gross unrealized aggregate appreciation and gross unrealized depreciation of investments, gross unrealized foreign exchange gains and fair value of the Nuclear Segregated Funds as at December 31 were as follows:

<i>(millions of dollars)</i>	2021		Total
	Decommissioning Segregated Fund	Used Fuel Segregated Fund	
Historical cost	9,516	12,508	22,024
Gross unrealized gains (losses)			
Aggregate appreciation	3,002	3,723	6,725
Aggregate depreciation	(143)	(180)	(323)
Foreign exchange	11	29	40
	12,386	16,080	28,466
Less: Due to Province	(3,775)	(4,815)	(8,590)
Total fair value	8,611	11,265	19,876
Less: current portion	(17)	(52)	(69)
Non-current fair value	8,594	11,213	19,807

<i>(millions of dollars)</i>	2020		Total
	Decommissioning Segregated Fund	Used Fuel Segregated Fund	
Historical cost	8,790	11,628	20,418
Gross unrealized gains (losses)			
Aggregate appreciation	2,489	3,051	5,540
Aggregate depreciation	(296)	(357)	(653)
Foreign exchange	211	294	505
	11,194	14,616	25,810
Less: Due to Province	(2,949)	(3,765)	(6,714)
Total fair value	8,245	10,851	19,096
Less: current portion	(8)	(38)	(46)
Non-current fair value	8,237	10,813	19,050

Net realized and unrealized gains or losses from investments in the Nuclear Segregated Funds for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	2021		Total
	Decommissioning Segregated Fund	Used Fuel Segregated Fund	
<b>Net realized gains</b>			
Net realized gains excluding foreign exchange	604	774	1,378
Net realized foreign exchange gains	(36)	(42)	(78)
Net realized gains	568	732	1,300
<b>Net unrealized gains</b>			
Net unrealized gains excluding foreign exchange	621	807	1,428
Net unrealized foreign exchange gains	(155)	(223)	(378)
Net unrealized gains	466	584	1,050

<i>(millions of dollars)</i>	2020		Total
	Decommissioning Segregated Fund	Used Fuel Segregated Fund	
<b>Net realized gains</b>			
Net realized gains excluding foreign exchange	309	363	672
Net realized foreign exchange gains	25	42	67
Net realized gains	334	405	739
<b>Net unrealized gains</b>			
Net unrealized gains excluding foreign exchange	407	522	929
Net unrealized foreign exchange losses	49	68	117
Net unrealized gains	456	590	1,046

The change in the Nuclear Segregated Funds for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	Fair Value	
	2021	2020
Decommissioning Segregated Fund, beginning of year	8,245	7,869
Increase in fund due to return on investments	1,246	970
Decrease in fund due to reimbursement of eligible expenditures	(54)	(29)
Increase in due to Province	(826)	(565)
Decommissioning Segregated Fund, end of year	8,611	8,245
Used Fuel Segregated Fund, beginning of year	10,851	10,423
Increase in fund due to return on investments	1,593	1,234
Decrease in fund due to reimbursement of eligible expenditures	(129)	(108)
Increase in due to Province	(1,050)	(698)
Used Fuel Segregated Fund, end of year	11,265	10,851

The earnings from the Nuclear Segregated Funds during 2021 and 2020 were impacted by the Bruce Lease Net Revenues Variance Account authorized by the OEB. The earnings on the Nuclear Segregated Funds for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Decommissioning Segregated Fund	<b>420</b>	405
Used Fuel Segregated Fund	<b>543</b>	536
Bruce Lease Net Revenues Variance Account	<b>4</b>	(13)
<b>Earnings on nuclear fixed asset removal and nuclear waste management funds</b>	<b>967</b>	928

## 12. INCOME TAXES

OPG follows the liability method of accounting for income taxes. The Company records an offsetting regulatory asset or regulatory liability for the deferred income taxes that are expected to be recovered or refunded through future regulated prices charged to customers for electricity generation from OPG's regulated facilities.

A reconciliation between the statutory and the effective rate of income taxes for the years ended December 31 was as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Income before income taxes	<b>1,583</b>	1,763
Combined Canadian federal and provincial statutory enacted income tax rates	<b>26.5%</b>	26.5%
Statutory income tax rates applied to accounting income	<b>420</b>	467
(Decrease) increase in income taxes resulting from:		
Income tax expense deferred in regulatory assets and regulatory liabilities	<b>(136)</b>	(61)
Scientific Research and Experimental Development investment tax credits	<b>(33)</b>	(30)
Manufacturing and processing credit	<b>(24)</b>	(28)
Valuation allowance	<b>12</b>	45
Other	<b>-</b>	(6)
	<b>(181)</b>	(80)
Income tax expense	<b>239</b>	387
Effective rate of income taxes	<b>15.1%</b>	22.0%

Significant components of the income tax expense for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Current income tax expense	<b>249</b>	296
Deferred income tax (recovery) expense	<b>(10)</b>	91
Income tax expense	<b>239</b>	387

The income tax effects of temporary differences that give rise to deferred income tax assets and deferred income tax liabilities as at December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<b>Deferred income tax assets:</b>		
Fixed asset removal and nuclear waste management liabilities	<b>5,832</b>	5,716
Other assets and liabilities	<b>2,191</b>	2,869
Valuation allowance	<b>(56)</b>	(43)
	<b>7,967</b>	8,542
<b>Deferred income tax liabilities:</b>		
Property, plant and equipment and intangible assets	<b>(2,949)</b>	(2,867)
Nuclear fixed asset removal and nuclear waste management funds	<b>(4,969)</b>	(4,774)
Other assets and liabilities	<b>(1,683)</b>	(2,280)
	<b>(9,601)</b>	(9,921)
<b>Net deferred income tax liabilities</b>	<b>(1,634)</b>	(1,379)

As of December 31, 2021, OPG has tax losses in the US of \$46 million which, if unused, will expire in 2033 to 2039 (2020 – \$49 million). As of December 31, 2021, OPG has tax losses of \$622 million that will not expire (2020 – \$410 million).

During 2021, OPG recorded an increase in the deferred income tax liability for income taxes that are expected to be recovered through regulated prices charged to customers of \$169 million (2020 – \$169 million) and a corresponding increase to the regulatory asset for deferred income taxes. As a result, the deferred income tax expense for 2021 and 2020 was not impacted.

The following table summarizes the deferred income tax liabilities recorded for the rate regulated operations that are expected to be recovered through future regulated prices:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<b>January 1:</b>		
Deferred income tax liabilities on temporary differences related to regulated operations	<b>1,076</b>	949
Deferred income tax liabilities on temporary differences related to the regulatory asset for deferred income tax liabilities	<b>361</b>	319
	<b>1,437</b>	1,268
<b>Changes during the year:</b>		
Increase in deferred income tax liabilities on temporary differences related to regulated operations	<b>127</b>	127
Increase in deferred income tax liabilities on temporary differences related to the regulatory asset for deferred income tax liabilities	<b>42</b>	42
<b>Balance as at December 31</b>	<b>1,606</b>	1,437

The tax benefit associated with an income tax position is recognized only when it is more likely than not that such a position will be sustained upon examination by the taxing authorities based on the technical merits of the position. The current and deferred income tax benefit is equal to the largest amount, considering possible settlement outcomes, that is greater than 50 percent likely of being realized upon settlement with the taxing authorities.

A reconciliation of the beginning and ending amount of unrecognized tax benefits for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Unrecognized tax benefits, beginning of year	<b>95</b>	79
Additions	<b>32</b>	20
Reductions	<b>(19)</b>	(4)
<b>Unrecognized tax benefits, end of year</b>	<b>108</b>	95

As at December 31, 2021, OPG's unrecognized tax benefits were \$108 million (2020 – \$95 million), excluding interest and penalties, all of which, if recognized, would affect OPG's effective tax rate. Changes in unrecognized tax benefits over the next 12 months cannot be predicted with certainty.

OPG recognizes interest and penalties related to unrecognized tax benefits as income tax expense. As at December 31, 2021, OPG had recorded interest on unrecognized tax benefits of \$16 million (2020 – \$16 million). OPG considers its significant tax jurisdiction to be Canada for its Canadian entities and the US for its US subsidiaries. OPG remains subject to income tax examination for years after 2016 in Canada, while certain of its wholly owned US subsidiaries are subject to federal and state income tax examinations for tax years after 2016 and 2015, respectively.

OPG paid \$173 million in income taxes, net of tax refunds, during 2021 (2020 – \$241 million).

### 13. ACCUMULATED OTHER COMPREHENSIVE LOSS

The changes in the balance of each component of AOCL, net of income taxes, for the years ended December 31 were as follows:

<b>2021</b>				
<i>(millions of dollars)</i>	<b>Unrealized Gains and Losses on Cash Flow Hedges</b>	<b>Pension and OPEB</b>	<b>Currency Translation Adjustment</b>	<b>Total</b>
AOCL, beginning of year	(18)	(296)	(60)	(374)
Actuarial gain, net of past service costs, on remeasurement of liabilities, for pension and OPEB	-	92	-	92
Translation of foreign operations	-	-	(9)	(9)
Amounts reclassified from AOCL	11	18	-	29
Other comprehensive income (loss) for the year	11	110	(9)	112
AOCL, end of year	(7)	(186)	(69)	(262)
<b>2020</b>				
<i>(millions of dollars)</i>	<b>Unrealized Gains and Losses on Cash Flow Hedges</b>	<b>Pension and OPEB</b>	<b>Currency Translation Adjustment</b>	<b>Total</b>
AOCL, beginning of year	(33)	(213)	(31)	(277)
Net gain on cash flow hedges	2	-	-	2
Actuarial loss on remeasurement of liabilities for pension and OPEB	-	(91)	-	(91)
Translation of foreign operations	-	-	(29)	(29)
Amounts reclassified from AOCL	13	8	-	21
Other comprehensive income (loss) for the year	15	(83)	(29)	(97)
AOCL, end of year	(18)	(296)	(60)	(374)

The significant amounts reclassified out of each component of AOCL, net of income taxes, for the years ended December 31, were as follows:

<i>(millions of dollars)</i>	Amount Reclassified from AOCL		Statement of Income Line Item
	2021	2020	
Amortization of losses from cash flow hedges			
Losses	13	15	Net interest expense
Income tax recovery	(2)	(2)	Income tax expense
	11	13	
Amortization of amounts related to pension and OPEB			
Actuarial losses, net of past service credits	23	11	See (1) below
Income tax recovery	(5)	(3)	Income tax expense
	18	8	
<b>Total reclassifications for the year</b>	<b>29</b>	<b>21</b>	

<sup>1</sup> These AOCL components are included in the computation of pension and OPEB costs (see Note 14 for additional details).

#### 14. PENSION AND OTHER POST-EMPLOYMENT BENEFITS

##### Fund Assets

The OPG registered pension fund investment guidelines are stated in an approved Statement of Investment Policies and Procedures (SIPP). The SIPP is reviewed and approved by the Audit and Risk Committee of OPG's Board of Directors at least annually and includes a discussion of investment objectives and expectations, asset mix and rebalancing and the basis for measuring the performance of the pension fund assets.

In accordance with the SIPP, investment allocation decisions are made with a view to achieve OPG's objective of meeting obligations of the plan as they come due. The pension fund assets are invested in four categories of asset classes. The first category is fixed income assets, which are used to provide a ballast against heightened equity volatility in a slowing economic environment. The second category is return enhancing assets, which offer the potential for higher investment returns beyond returns generally expected for fixed income assets. The third category is real assets, which offer exposure to a mixture of characteristics from the fixed income and return enhancing assets. The fourth category is return diversifying assets, which offer the potential to improve the overall return of the pension fund while controlling the amount of downside market risk.

To achieve the above objective, OPG has adopted the following target strategic asset allocation for the OPG pension plan:

Asset Class	Target
Fixed Income Assets	33.5%
Return Enhancing Assets	33.5%
Real Assets	28.0%
Return Diversifying Assets	5.0%

The plan may use derivative instruments for risk management or strategic purposes, where such activity is consistent with the plan's investment objectives.

### Significant Concentrations of Risk in Fund Assets

The assets of the OPG pension fund are diversified to limit the impact of any individual investment. The pension fund is diversified across multiple asset classes. Fixed income securities are diversified among Canadian government bonds, government agency bonds, real return bonds and corporate bonds. Equity securities are diversified across Canadian, US and Global stocks. There are also real estate, infrastructure and agriculture portfolios that are included as part of the total pension fund assets as at December 31, 2021. Investments in the above asset classes are further diversified across funds, investment managers, strategies, vintages, sectors and geographies, depending on the specific characteristics of each asset class.

Credit risk with respect to the pension fund's fixed income securities is managed by risk tolerance guidelines, which require that fixed income securities comply with various investment constraints that ensure prudent diversification and prescribed minimum required credit rating quality. Credit risk, as it relates to the pension fund's derivatives, is managed through the use of International Swap and Derivatives Association documentation and counterparty management performed by the fund's investment managers.

### Risk Management

Risk management oversight with respect to the OPG pension fund includes, but is not limited to, the following activities:

- Periodic asset/liability management and strategic asset allocation studies;
- Monitoring of funding levels and funding ratios;
- Monitoring compliance with asset allocation guidelines and investment management agreements;
- Monitoring asset class performance against asset class benchmarks;
- Monitoring investment manager performance against benchmarks; and
- Monitoring of risk tolerance guidelines.

### Expected Rate of Return on Plan Assets

The expected rate of return on plan assets is based on the fund's asset allocation, as well as the return expectations considering long-term risks and returns associated with each asset class within the plan portfolio. The asset management decisions consider the economic liabilities of the plan.

### **Fair Value Measurements**

OPG is required to classify fair value measurements using a fair value hierarchy. This hierarchy groups financial instruments into three levels, based on the significance of inputs used in measuring the fair value of the assets and liabilities. Refer to Note 16 for a detailed discussion of fair value measurements and the fair value hierarchy.



The pension plan assets measured at fair value in accordance with the fair value hierarchy as at December 31 were as follows:

<i>(millions of dollars)</i>	2021			Total
	Level 1	Level 2	Level 3	
Cash and cash equivalents	327	-	-	327
Short-term investments	-	8	-	8
Fixed income				
Corporate debt securities	-	2,573	-	2,573
Government bonds	37	2,556	-	2,593
Equities				
Canadian	966	558	-	1,524
US	1,177	-	-	1,177
Global	916	-	-	916
Pooled funds	383	999	-	1,382
Forward foreign exchange contracts	-	1	-	1
Futures contracts and repurchase agreements	3	-	-	3
	<b>3,809</b>	<b>6,695</b>	-	<b>10,504</b>
Futures contracts and repurchase agreements	-	(173)	-	(173)
	<b>3,809</b>	<b>6,522</b>	-	<b>10,331</b>
Investments measured at NAV <sup>1</sup>				<b>6,142</b>
				<b>16,473</b> <sup>2</sup>

<i>(millions of dollars)</i>	2020			Total
	Level 1	Level 2	Level 3	
Cash and cash equivalents	495	-	-	495
Short-term investments	-	8	-	8
Fixed income				
Corporate debt securities	-	2,106	-	2,106
Government bonds	-	2,959	-	2,959
Equities				
Canadian	723	530	-	1,253
US	1,055	-	-	1,055
Global	892	-	-	892
Pooled funds	565	882	-	1,447
Forward foreign exchange contracts	-	36	-	36
Futures contracts	1	-	-	1
	<b>3,731</b>	<b>6,521</b>	-	<b>10,252</b>
Futures contracts and repurchase agreements	-	(50)	-	(50)
	<b>3,731</b>	<b>6,471</b>	-	<b>10,202</b>
Investments measured at NAV <sup>1</sup>				<b>5,175</b>
				<b>15,377</b> <sup>2</sup>

<sup>1</sup> Represents investments measured at fair value using NAV as a practical expedient, which have not been classified in the fair value hierarchy. The fair value amounts for these investments presented in this table are intended to permit the reconciliation of the fair value hierarchy to the total fair value of plan assets presented in tables following.

<sup>2</sup> The table above excludes pension fund receivables and payables.

### Defined Benefit Plan Costs and Liabilities

Details of OPG's consolidated pension and OPEB obligations, pension fund assets and costs, together with the key assumptions used in determining these amounts, are presented in the following tables:

	Registered and Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020
<i>Weighted Average Assumptions – Benefit Obligations at Year-End</i>				
Discount rate for projected benefit obligation	3.22 %	2.64 %	3.25 %	2.69 %
Salary schedule escalation rate - initial rate <sup>1</sup>	1.65 %	1.60 %	1.65 %	1.60 %
- thereafter	2.50 %	2.25 %	2.50 %	2.25 %
Rate of cost of living increase to pensions	2.00 %	1.75 %	n/a	n/a
Initial health care trend rate	n/a	n/a	4.05 %	4.02 %
Ultimate health care trend rate	n/a	n/a	4.05 %	4.05 %
Year ultimate health care trend rate reached	n/a	n/a	2040	2040
Rate of increase in disability benefits	n/a	n/a	2.00 %	1.75 %

n/a – assumption not applicable.

<sup>1</sup> Average rate per year to December 31, 2026.

	Registered and Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020
<i>Weighted Average Assumptions – Costs for the Year</i>				
Expected return on plan assets, net of expenses	5.75 %	6.00 %	n/a	n/a
Discount rate for current service cost	2.85 %	3.19 %	2.68 %	3.13 %
Discount rate for interest on projected benefit obligation	2.10 %	2.91 %	2.26 %	2.98 %
Discount rate for interest on current service cost	2.60 %	3.11 %	2.48 %	3.06 %
Salary schedule escalation rate - initial rate <sup>1</sup>	1.60 %	1.70 %	1.60 %	1.70 %
- thereafter	2.25 %	2.25 %	2.25 %	2.25 %
Rate of cost of living increase to pensions	1.75 %	1.75 %	n/a	n/a
Initial health care trend rate	n/a	n/a	4.02 %	3.83 %
Ultimate health care trend rate	n/a	n/a	4.05 %	4.05 %
Year ultimate health care trend rate reached	n/a	n/a	2040	2040
Rate of increase in disability benefits	n/a	n/a	1.75 %	1.75 %
Expected average remaining service life for employees (years)	12	12	13	13

n/a – assumption not applicable.

<sup>1</sup> Average rate per year to December 31, 2026.

<i>(millions of dollars)</i>	Registered Pension Plans		Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020	2021	2020
<i>Components of Cost Recognized for the Year</i>						
Current service costs	368	339	9	9	95	89
Interest on projected benefit obligation	423	530	9	11	80	97
Expected return on plan assets, net of expenses	(861)	(870)	-	-	-	-
Amortization of past service credits <sup>1</sup>	-	-	-	-	(2)	(2)
Amortization of net actuarial loss <sup>1</sup>	273	162	10	7	6	-
Recognition of LTD net actuarial loss	-	-	-	-	11	19
<b>Costs recognized <sup>2</sup></b>	<b>203</b>	<b>161</b>	<b>28</b>	<b>27</b>	<b>190</b>	<b>203</b>

<sup>1</sup> The net impact of amortization of net actuarial loss and amortization of past service credits was recognized as an increase to OCI. This increase was partially offset by the impact of the Pension and OPEB Regulatory Asset discussed in Note 7.

<sup>2</sup> Excludes the impact of regulatory accounts discussed in Note 7.

Total benefit costs, including the impact of the Pension & OPEB Cash Payment Variance Account and the Pension & OPEB Cash Versus Accrual Differential Deferral Account, for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	2021	2020
Registered pension plans	203	161
Supplementary pension plans	28	27
Other post-employment benefits	190	203
Pension & OPEB Cash Payment Variance Account ( <i>Note 7</i> )	148	141
Pension & OPEB Cash Versus Accrual Differential Deferral Account ( <i>Note 7</i> )	(110)	(87)
<b>Pension and other post-employment benefit costs</b>	<b>459</b>	<b>445</b>

The consolidated pension and OPEB obligations and pension fund assets measured as at December 31 were as follows:

<i>(millions of dollars)</i>	Registered Pension Plans		Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020	2021	2020
<i>Change in Plan Assets</i>						
Fair value of plan assets at beginning of year	15,396	14,926	-	-	-	-
Contributions by employer	179	189	20	18	97	88
Contributions by employees	89	94	-	-	-	-
Actual return on plan assets, net of expenses	1,737	1,018	-	-	-	-
Benefit payments	(893)	(831)	(20)	(18)	(97)	(88)
Fair value of plan assets at end of year	16,508	15,396	-	-	-	-
<i>Change in Projected Benefit Obligations</i>						
Projected benefit obligations at beginning of year	19,991	18,124	428	387	3,513	3,203
Employer current service costs	368	339	9	9	95	89
Contributions by employees	89	94	-	-	-	-
Interest on projected benefit obligation	423	530	9	11	80	97
Benefit payments	(893)	(831)	(20)	(18)	(97)	(88)
Past service costs	-	-	-	-	26	-
Net actuarial (gain) loss	(1,011)	1,735	(21)	39	(288)	203
Acquisitions	-	-	-	-	-	9
Projected benefit obligations at end of year	18,967	19,991	405	428	3,329	3,513
Funded status – deficit at end of year	(2,459)	(4,595)	(405)	(428)	(3,329)	(3,513)

The pension and OPEB liabilities and their classification on the consolidated balance sheet as at December 31 were as follows:

<i>(millions of dollars)</i>	Registered Pension Plans		Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020	2021	2020
Current liabilities	-	-	(18)	(18)	(114)	(107)
Non-current liabilities	(2,459)	(4,595)	(387)	(410)	(3,215)	(3,406)
Total liabilities	(2,459)	(4,595)	(405)	(428)	(3,329)	(3,513)

The accumulated benefit obligations for the registered pension plans and supplementary pension plans as at December 31, 2021 were \$17,544 million and \$381 million, respectively (2020 – \$18,504 million and \$394 million, respectively). The accumulated benefit obligation differs from the projected benefit obligation in that the accumulated benefit obligation includes no assumption about future compensation levels.

The projected benefit obligations for the registered pension plan and the supplementary pension plan decreased from \$19,991 million and \$428 million as at December 31, 2020 to \$18,967 million and \$405 million as at December 31, 2021, respectively. This decrease was largely due to a re-measurement of the benefit obligations at the end of 2021 reflecting an increase in the discount rates, partially offset by an increase in assumed inflation rate.

The projected benefit obligations for OPEB plans decreased from \$3,513 million as at December 31, 2020 to \$3,329 million as at December 31, 2021. This decrease was largely due to a re-measurement of the benefit obligations at the end of 2021 reflecting an increase in the discount rates.

The following table provides the components of OPG's OCI related to pension and OPEB plans and the offsetting Pension and OPEB Regulatory Asset, discussed in Note 7, for the years ended December 31, on a pre-tax basis:

<i>(millions of dollars)</i>	Registered Pension Plans		Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020	2021	2020
<i>Changes in plan assets and benefit obligations recognized in OCI</i>						
Current year net actuarial (gain) loss	(1,887)	1,587	(21)	39	(299)	184
Current year past service costs	-	-	-	-	26	-
Amortization of net actuarial loss	(273)	(162)	(10)	(7)	(6)	-
Amortization of past service credits	-	-	-	-	2	2
Total (increase) decrease in OCI	(2,160)	1,425	(31)	32	(277)	186
Less: (decrease) increase in Pension and OPEB Regulatory Asset (Note 7)	(2,033)	1,328	(30)	29	(259)	175
Net (increase) decrease in OCI (pre-tax)	(127)	97	(1)	3	(18)	11

The following table provides the components of OPG's AOCL and the offsetting Pension and OPEB Regulatory Asset that have not yet been recognized as benefit costs as at December 31, on a pre-tax basis:

<i>(millions of dollars)</i>	Registered Pension Plans		Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020	2021	2020
<i>Unamortized amounts recognized in AOCL</i>						
Past service costs (credits)	-	-	-	-	10	(18)
Net actuarial loss	2,882	5,042	128	159	105	410
Total recognized in AOCL	2,882	5,042	128	159	115	392
Less: Pension and OPEB Regulatory Asset (Note 7)	2,651	4,684	118	148	108	367
Net recognized in AOCL (pre-tax)	231	358	10	11	7	25

Details of the unamortized net actuarial loss and unamortized past service credits as at December 31 are as follows:

<i>(millions of dollars)</i>	Registered Pension Plans		Supplementary Pension Plans		Other Post-Employment Benefits	
	2021	2020	2021	2020	2021	2020
Net actuarial gain not yet subject to amortization due to use of market-related values	(410)	(180)	-	-	-	-
Net actuarial loss not subject to amortization due to use of the corridor	1,877	1,999	41	43	105	327
Net actuarial loss subject to amortization	1,415	3,223	87	116	-	83
Unamortized net actuarial loss	2,882	5,042	128	159	105	410
Unamortized past service costs (credits)	-	-	-	-	10	(18)

The most recently filed actuarial valuation, for funding purposes, of the OPG registered pension plan, as at April 1, 2021, was filed with the Financial Services Regulatory Authority of Ontario in December 2021. The next filed funding valuation must have an effective date no later than April 1, 2024. For 2022, the Company's required contribution

to the OPG registered pension plan is expected to be \$178 million. The amount of OPG's additional voluntary contribution, if any, is revisited from time to time.

As part of the actuarial valuation for funding purposes of the registered pension plan as at April 1, 2021, the plan's demographic and other assumptions were reviewed and revised, as necessary, by independent actuaries. Using updated demographic data as at January 1, 2021, and demographic assumptions consistent with the new funding valuation for the registered pension plan, OPG conducted a comprehensive actuarial valuation for accounting purposes of the OPG defined benefit pension and OPEB plans in 2021. The results of this valuation were reflected in the 2021 year-end obligations reflecting appropriate assumptions for accounting purposes as at December 31, 2021.

The supplementary pension plans are not funded, but are secured by Letters of Credit totalling \$395 million as at December 31, 2021 (2020 – \$428 million).

Estimated future benefit payments to participants in the pension and OPEB plans based on the assumptions used to measure the benefit obligations as at December 31, 2021 were as follows:

<i>(millions of dollars)</i>	<b>Registered Pension Plans</b>	<b>Supplementary Pension Plans</b>	<b>Other Post-Employment Benefits</b>
2022	746	18	114
2023	793	19	114
2024	794	19	116
2025	806	20	118
2026	827	20	120
2027 through 2031	4,646	106	671

A change in the following assumptions, holding all other assumptions constant, would increase (decrease) defined benefit pension and OPEB costs for the year ended December 31, 2021 as follows:

<i>(millions of dollars)</i>	<b>Registered Pension Plans <sup>1</sup></b>	<b>Supplementary Pension Plans <sup>1</sup></b>	<b>Other Post-Employment Benefits <sup>1</sup></b>
Expected long-term rate of return			
0.25% increase	<b>(37)</b>	n/a	n/a
0.25% decrease	<b>37</b>	n/a	n/a
Discount rate			
0.25% increase	<b>(62)</b>	<b>(1)</b>	<b>(7)</b>
0.25% decrease	<b>65</b>	<b>1</b>	<b>13</b>
Inflation <sup>2</sup>			
0.25% increase	<b>119</b>	<b>2</b>	<b>2</b>
0.25% decrease	<b>(112)</b>	<b>(1)</b>	<b>(1)</b>
Salary increases			
0.25% increase	<b>26</b>	<b>4</b>	<b>2</b>
0.25% decrease	<b>(26)</b>	<b>(3)</b>	<b>(1)</b>
Health care cost trend rate			
1% increase	n/a	n/a	<b>81</b>
1% decrease	n/a	n/a	<b>(34)</b>

n/a – change in assumption not applicable.

<sup>1</sup> Excludes the impact of regulatory accounts.

<sup>2</sup> With a corresponding change in the salary increase assumption.

## 15. RISK MANAGEMENT AND DERIVATIVES

OPG is exposed to risks related to changes in market interest rates on debt, movements in foreign currency that affect the Company's assets, liabilities and forecasted transactions, and fluctuations in commodity prices. Select derivative instruments are used to manage such risks. Derivatives are used as hedging instruments, as well as for trading purposes.

### Interest Rates

Interest rate risk is the risk that the value of assets and liabilities can change due to movements in interest rates. Interest rate risk for OPG arises with the need to refinance existing debt or undertake new financing. The management of these risks includes using derivatives to hedge the exposure in accordance with corporate risk management policies. OPG periodically uses interest rate swap agreements to mitigate elements of interest rate risk exposure associated with anticipated financing.

### Foreign Exchange

OPG's financial results are exposed to volatility in the Canadian/US foreign exchange rate as debt issuances, fuels and certain materials and services purchased for generating stations and major development projects may be denominated in, or tied to, US dollars. To manage this risk, the Company employs various financial instruments such as forwards and other derivative contracts, in accordance with approved corporate risk management policies. Additionally, volatility in the Canadian/US foreign exchange rate also impacts OPG's financial results from certain of its subsidiaries, whose operations are based exclusively in the United States.

### Commodity Prices

OPG is exposed to fluctuations in commodity prices. Changes in the market prices of nuclear fuels, oil, gas and biomass used to produce electricity can adversely impact OPG's earnings and cash flow from operations. To manage the risk of unpredictable increases in the price of fuels, the Company has fuel hedging programs, which include using fixed price and indexed contracts.

A number of OPG's hydroelectric facilities in the US sell energy and capacity into the wholesale electricity market and therefore are subject to volatility of wholesale electricity market pricing. Although revenue from these facilities represents a small portion of OPG's overall revenue, the Company may enter into derivative instruments from time to time to further mitigate this risk.

### Credit

The Company's credit risk exposure is primarily a function of its electricity and other sales. The majority of OPG's revenue is derived from electricity sales through the IESO administered market. Market participants in the IESO market provide collateral in accordance with the IESO prudential support requirements to cover funds that they might owe to the market. Although the credit exposure to the IESO represents a significant portion of OPG's accounts receivable, the risk is considered acceptable due to the IESO's primary role in the Ontario electricity market. The remaining receivables exposure is to a diverse group of generally high quality counterparties. OPG's allowance for doubtful accounts was \$1 million as at December 31, 2021 and 2020.

The fair value of the derivative instruments totalled a net liability of \$19 million as at December 31, 2021 (2020 – \$14 million).

The pre-tax amounts related to derivatives instruments recorded in AOCL and net income for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
<b>Cash flow hedges (recorded in AOCL)</b>		
Reclassification of losses to net interest expense	<b>13</b>	15
<b>Commodity derivatives (recorded in net income)</b>		
Realized losses in revenue	<b>(7)</b>	(4)
Unrealized losses in revenue	<b>(1)</b>	(1)

Existing pre-tax net losses of \$10 million deferred in AOCL as at December 31, 2021 are expected to be reclassified to net income within the next 12 months.

## 16. FAIR VALUE MEASUREMENTS

OPG is required to classify fair value measurements using a fair value hierarchy. This hierarchy groups financial assets and liabilities into three levels, based on the inputs used in measuring the fair value of the financial assets and liabilities. The fair value hierarchy has the following levels:

- Level 1: Valuation of inputs is based on unadjusted quoted market prices observed in active markets for identical assets or liabilities.
- Level 2: Valuation is based on inputs other than quoted prices under Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Valuation is based on inputs for the asset or liability that are not based on observable market data.

The fair value of financial instruments traded in active markets is based on quoted market prices as at the consolidated balance sheet dates. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's-length basis. The quoted market price used for financial assets held by OPG is the current bid price. These instruments are included in Level 1 and are comprised primarily of equity investments and fund investments.

For financial instruments for which quoted market prices are not directly available, fair values are estimated using forward price curves developed from observable market prices or rates. The estimation of fair value may include the use of valuation techniques or models, based wherever possible on assumptions supported by observable market prices or rates prevailing as at the consolidated balance sheet dates. This is the case for over-the-counter derivatives and securities, which include energy commodity derivatives, foreign exchange derivatives, interest rate swap derivatives and fund investments. Various other fund investments are valued at the unit values supplied by the fund administrators. The unit values represent the underlying net assets at fair values, determined using closing market prices. Valuation models use general assumptions and market data and, therefore, do not reflect the specific risks and other factors that would affect a particular instrument's fair value. The methodologies used for calculating the fair value adjustments are reviewed on an ongoing basis to ensure that they remain appropriate. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3. Specific valuation techniques are used to value these instruments. Significant Level 3 inputs include: recent comparable transactions, comparable benchmark information, bid/ask spread of similar transactions and other relevant factors.



A summary of OPG's financial instruments and their fair value as at December 31 was as follows:

<i>(millions of dollars)</i>	Fair Value		Carrying Value <sup>1</sup>		Balance Sheet Line Item
	2021	2020	2021	2020	
Nuclear Segregated Funds (includes current portion) <sup>2</sup>	<b>19,876</b>	19,096	<b>19,876</b>	19,096	Nuclear fixed asset removal and nuclear waste management funds
Loan receivable - from Fair Hydro Trust	<b>940</b>	1,017	<b>911</b>	913	Loan receivable
Investment in Hydro One Limited shares	<b>176</b>	172	<b>176</b>	172	Equity securities
Payable related to cash flow hedges	<b>(9)</b>	(16)	<b>(9)</b>	(16)	Long-term accounts payable and accrued charges
Long-term debt (includes current portion)	<b>(10,757)</b>	(11,160)	<b>(9,666)</b>	(9,332)	Long-term debt
Other financial instruments	<b>17</b>	30	<b>17</b>	30	Various

<sup>1</sup> The carrying values of other financial instruments included in cash and cash equivalents, receivables from related parties, other current assets, short-term debt, and accounts payable, accrued charges and other payables approximate their fair values due to the immediate or short-term maturity of these financial instruments.

<sup>2</sup> The Nuclear Segregated Funds are comprised of the Decommissioning Segregated Fund and the Used Fuel Segregated Fund. OPG's fair value of the Nuclear Segregated Funds is set not to exceed an amount equal to the funding liability pursuant to the ONFA when the Nuclear Segregated Funds are in a surplus position.

The fair value of OPG's long-term debt issued under the Medium Term Note Program is based on indicative pricing from the market. The fair value of these debt instruments is based on Level 2 inputs. The fair value of all other long-term debt instruments is determined based on a conventional pricing model, which is a function of future cash flows, the current market yield curve and term to maturity. These inputs are considered Level 2 inputs.

The financial assets and financial liabilities measured at fair value in accordance with the fair value hierarchy as at December 31 were as follows:

<i>(millions of dollars)</i>	2021			Total
	Level 1	Level 2	Level 3	
<b>Assets</b>				
<i>Used Fuel Segregated Fund</i>				
Investments measured at fair value, excluding investments measured at NAV	7,342	6,013	-	13,355
Investments measured at NAV <sup>1</sup>				2,725
				16,080
Due to Province				(4,815)
Used Fuel Segregated Fund, net				11,265
<i>Decommissioning Segregated Fund</i>				
Investments measured at fair value, excluding investments measured at NAV	5,628	4,592	-	10,220
Investments measured at NAV <sup>1</sup>				2,166
				12,386
Due to Province				(3,775)
Decommissioning Segregated Fund, net				8,611
Equity securities	176	-	-	176
Other financial assets	13	-	36	49
<b>Liabilities</b>				
Other financial liabilities	(32)	-	-	(32)

<i>(millions of dollars)</i>	2020			Total
	Level 1	Level 2	Level 3	
<b>Assets</b>				
<i>Used Fuel Segregated Fund</i>				
Investments measured at fair value, excluding investments measured at NAV	6,660	5,780	-	12,440
Investments measured at NAV <sup>1</sup>				2,176
				14,616
Due to Province				(3,765)
Used Fuel Segregated Fund, net				10,851
<i>Decommissioning Segregated Fund</i>				
Investments measured at fair value, excluding investments measured at NAV	5,144	4,315	-	9,459
Investments measured at NAV <sup>1</sup>				1,735
				11,194
Due to Province				(2,949)
Decommissioning Segregated Fund, net				8,245
Equity securities	172	-	-	172
Other financial assets	1	1	46	48
<b>Liabilities</b>				
Other financial liabilities	(18)	-	-	(18)

<sup>1</sup> Represents investments measured at fair value using NAV as a practical expedient, which have not been classified in the fair value hierarchy. The fair value amounts for these investments presented in this table are intended to permit the reconciliation of the fair value hierarchy to amounts presented on the consolidated balance sheets.

During the second quarter of 2021, the Company transferred \$19 million from Level 3 to Level 1. The transfer resulted from an investment that became publicly traded during the second quarter of 2021. OPG fully disposed of the investment as at December 31, 2021, which resulted in a realized pre-tax gain of \$51 million being recognized in Other gains.

The changes in the net assets measured at fair value that are classified as Level 3 financial instruments for the year ended December 31, 2021 were as follows:

<i>(millions of dollars)</i>	<b>Other financial instruments</b>
Opening balance, January 1, 2021	<b>46</b>
Transfers	<b>(19)</b>
Unrealized gains included in revenue	<b>9</b>
Realized losses included in revenue	<b>(6)</b>
Purchases	<b>6</b>
Closing balance, December 31, 2021	<b>36</b>

### Investments Measured at Net Asset Value

#### Nuclear Segregated Funds

Nuclear Segregated Funds' investments classified as Level 3 consist of real estate, infrastructure, and agriculture investments within the alternative investment portfolio. The fair value of these investments is determined using financial information as provided by the general partners of the limited partnership funds in which the Nuclear Segregated Funds are invested. Direct investments are valued using appropriate valuation techniques, such as recent arm's-length market transactions, references to current fair values of other instruments that are substantially the same, discounted cash flow analyses, third-party independent appraisals, valuation multiples, or other valuation methods. Any control, size, liquidity or other discount premiums on the investments are considered in the determination of fair value.

The process of valuing investments for which no published market price exists is based on inherent uncertainties and the resulting values may differ from values that would have been used had a ready market existed for these investments. The values may also differ from the prices at which the investments may be sold.

The classes of investments within the Nuclear Segregated Funds that are reported on the basis of NAV as at December 31 were as follows:

<i>(millions of dollars except where noted)</i>	<b>Fair Value</b>	<b>Unfunded Commitments</b>	<b>Redemption Frequency</b>	<b>Redemption Notice</b>
Real Assets				
Infrastructure	<b>2,620</b>	<b>1,450</b>	n/a	n/a
Real Estate	<b>2,105</b>	<b>1,171</b>	n/a	n/a
Agriculture	<b>165</b>	<b>16</b>	n/a	n/a
Pooled Funds				
Short-term Investments	<b>17</b>	n/a	<b>Daily</b>	<b>1-5 days</b>
Fixed Income	<b>2,192</b>	n/a	<b>Daily</b>	<b>1-5 days</b>
Equity	<b>957</b>	n/a	<b>Daily</b>	<b>1-5 days</b>
<b>Total</b>	<b>8,056</b>	<b>2,637</b>		

The fair value of the pooled funds is classified as Level 2. Infrastructure, real estate and agriculture investments are measured using net asset value (NAV) as a practical expedient for determining their fair value.

### *Infrastructure*

This class includes investments in funds whose investment objective is to generate a combination of long-term capital appreciation and current income, generally through investments such as energy, transportation and utilities. The fair values of investments in this class have been estimated using NAV of the Nuclear Segregated Funds' ownership interest in these investments. The ownership interest in the respective funds are not redeemable. However, the Nuclear Segregated Funds may transfer any of their ownership interests to another party, as stipulated in the partnership agreements and/or shareholders' agreements. Cash distributions are received based on the operations of the underlying investments and/or as the underlying investments are liquidated. It is not possible to estimate when the underlying assets of the infrastructure funds in this class will be liquidated.

### *Real Estate*

This class includes investments in institutional-grade real estate property. The investment objective is to provide a stable level of income with an opportunity for long-term capital appreciation. The fair values of the investments in this class have been estimated using NAV of the Nuclear Segregated Funds' ownership interest in these investments. The investments in the respective funds are not redeemable. However, the Nuclear Segregated Funds may transfer any of their ownership interests to another party, as stipulated in the partnership agreements and/or shareholders' agreements. For investments in private real estate corporations, shares may be redeemed through a pre-established redemption process. Cash distributions are received based on the operations of the underlying investments and/or as the underlying investments are liquidated. It is not possible to estimate when the underlying assets in this class will be liquidated.

### *Agriculture*

This class includes a diversified portfolio of global farmland investments. The investment objective is to provide a differentiated return source, income yield and inflation protection. The fair values of the investments in this class have been estimated using NAV of the Nuclear Segregated Funds' ownership interest in these investments. The investments in the respective funds are not redeemable. However, the Nuclear Segregated Funds may transfer any of their ownership interests to another party, as stipulated in the partnership agreements and/or shareholders' agreements. Cash distributions are received based on the operations of the underlying investments and/or as the underlying investments are liquidated. It is not possible to estimate when the underlying assets in this class will be liquidated.

### *Pooled Funds*

This class represents investments in pooled funds, which primarily include a diversified portfolio of fixed income securities, issued mainly by Canadian corporations, and diversified portfolios of Emerging Market listed equity. The investment objective of the pooled funds is to achieve capital appreciation and income through professionally managed portfolios. The fair value of the investments in this class has been estimated using NAV per share of the investments. There are no significant restrictions on the ability to sell the investments in this class.

## **17. SHARE CAPITAL**

### **Common Shares**

As at December 31, 2021 and 2020, OPG had 256,300,010 common shares issued and outstanding at a stated value of \$5,126 million. OPG is authorized to issue an unlimited number of common shares without nominal or par value. Any issue of new shares is subject to the consent of OPG's shareholder, the Province.

## Class A Shares

The Company's Articles of Amalgamation were amended effective December 1, 2017 to allow for the creation and issuance of non-voting Class A shares to the Province in exchange for equity injections in OPG. All of the outstanding shares are owned directly by the Province and OPG is authorized to issue an unlimited number of Class A shares without nominal or par value. The Class A and common shares rank equally as to entitlement to dividends, and all dividends declared by OPG must be declared in equal amounts per share on all outstanding shares without preference or distinction. Upon the liquidation, dissolution or wind-up of OPG, whether voluntary or involuntary, the holders of Class A shares and common shares are entitled to share equally, on a share for share basis, in all distributions of property and assets without preference or distinction. Any issue of new class of shares is subject to the consent of the Province. OPG is entitled to redeem outstanding Class A shares as may be approved by OPG's Board of Directors.

As at December 31, 2021 and 2020, OPG had 18,343,815 Class A shares issued and outstanding at a stated value of \$787 million.

## 18. EARNINGS PER SHARE

Basic and diluted earnings per share are calculated by dividing net income attributable to the Shareholder by the weighted average number of shares outstanding.

Class A shares are included in the weighted average number of shares outstanding. The weighted average number of shares outstanding as at December 31, 2021 and 2020 was 274.6 million. There were no dilutive securities during the years ended December 31, 2021 and 2020.

## 19. COMMITMENTS AND CONTINGENCIES

### Litigation

In 2006, OPG was served with a Notice of Action and Statement of Claim filed with the Ontario Superior Court of Justice by British Energy Limited and British Energy International Holdings Limited (together, British Energy). The action claimed contribution and indemnity from OPG for any amounts British Energy was found liable for in an arbitration commenced against it by the purchasers of British Energy's interest in Bruce Power L.P. (the Claimants) regarding an alleged breach of British Energy's representations and warranties (the Arbitration). Both the action and the Arbitration related to corrosion to a steam generator unit discovered after OPG leased the Bruce nuclear generating stations to Bruce Power L.P.

In 2012, the arbitrator found that British Energy was liable to the Claimants for some of the damages they claimed. In September 2014, British Energy amended its Statement of Claim (Amended Claim) to reflect that the Claimants did not receive the full damages they originally claimed in the Arbitration. British Energy also added an allegation to its Amended Claim that OPG breached a covenant to maintain the steam generator between the time of the initial agreement to lease and the effective date of the lease in accordance with "Good Utility Practices". OPG defended the claim, and the parties exchanged documentary productions.

A pre-trial was held on May 31, 2021. Shortly thereafter, the parties reached a settlement of British Energy's claim and the action has now been dismissed. The settlement did not have a material impact on the Company's consolidated financial statements.

Various other legal proceedings are pending against OPG or its subsidiaries covering a wide range of matters that arise in the ordinary course of business activities. Each of these matters are subject to various uncertainties. Some of these matters may be resolved unfavourably. While it is not possible to determine the ultimate outcome of the various pending

actions, it is the Company's belief that their resolution is not likely to have a material adverse impact on its consolidated financial position.

### Guarantees

As at December 31, 2021 the total amount of guarantees provided by OPG was \$35 million (2020 – \$4 million). As at December 31, 2021, the potential impact of the fair value of the outstanding guarantees to income is \$1 million and OPG does not expect to make any payments associated with these guarantees.

### Contractual Obligations

OPG's contractual obligations as at December 31, 2021 were as follows:

(millions of dollars)	2022	2023	2024	2025	2026	Thereafter	Total
Fuel supply agreements	129	114	50	40	39	35	407
Contributions to the OPG registered pension plan <sup>1</sup>	178	180	48	-	-	-	406
Long-term debt repayment	179	44	607	579	675	7,611	9,695
Interest on long-term debt	356	348	337	322	306	4,634	6,303
Short-term debt repayment	182	-	-	-	-	-	182
Commitments related to Darlington Refurbishment project <sup>2</sup>	170	-	-	-	-	-	170
Operating licences	44	46	47	48	48	248	481
Operating lease obligations	11	7	6	4	4	18	50
Accounts payable, accrued charges and other payables	1,280	-	-	-	-	-	1,280
Other	77	63	15	10	11	96	272
<b>Total</b>	<b>2,606</b>	<b>802</b>	<b>1,110</b>	<b>1,003</b>	<b>1,083</b>	<b>12,642</b>	<b>19,246</b>

<sup>1</sup> The pension contributions include ongoing funding requirements in accordance with the actuarial valuation of the OPG registered pension plan as at April 1, 2021. The next actuarial valuation of the OPG registered pension plan must have an effective date no later than April 1, 2024. The pension contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, changes in the pension regulatory environment and the timing of funding valuations. Funding requirements after April 1, 2024 are excluded due to significant variability in the assumptions required to project the timing of future cash flows. The amount of OPG's additional, voluntary contribution, if any, is revisited from time to time.

<sup>2</sup> Represents estimated currently committed costs to close the project, including accruals for completed work, demobilization of project staff and cancellation of existing contracts and material orders.

Contractual and commercial commitments as noted exclude certain purchase orders, as they represent purchase authorizations rather than legally binding contracts, and are subject to change without significant penalties.

### Lease Commitments

The Company leases the Bruce nuclear generating stations to Bruce Power. Under the lease agreement, Bruce Power has options to renew the lease up to the end of 2064. As per *Ontario Regulation 53/05* pursuant to the *Ontario Energy Board Act, 1998*, the difference between OPG's revenues and costs associated with the Bruce nuclear generating stations is included in the determination of OPG's nuclear regulated prices established by the OEB. The OEB has determined that, since the Bruce nuclear generating stations are not prescribed under *Ontario Regulation 53/05*, these revenues, including lease revenues, and costs, including depreciation expense, are to be calculated on the basis of the manner in which they are recognized in OPG's consolidated financial statements, without the application of regulatory constructs. As such, the net book value of the assets for these stations is not included in the regulated rate base.

The net book value of PP&E on lease to Bruce Power as at December 31, 2021 was \$2,096 million (2020 – \$2,766 million). The net book value is largely comprised of asset retirement costs.

### Outsourcing Agreements

On February 1, 2022, OPG insourced some of its information technology service operations, which had been previously outsourced to New Horizon System Solutions LP (NHSS) since 2000. The remaining represented employees of NHSS are expected to be transferred to OPG in 2024.

## **20. BUSINESS SEGMENTS**

As at December 31, 2021, OPG has the following five reportable business segments:

- Regulated – Nuclear Generation;
- Regulated – Nuclear Sustainability Services;
- Regulated – Hydroelectric Generation;
- Contracted Hydroelectric and Other Generation; and
- Atura Power.

### **Regulated – Nuclear Generation Segment**

The Regulated – Nuclear Generation business segment operates in Ontario, generating and selling electricity from the Darlington and Pickering nuclear generating stations, both owned and operated by OPG. The business segment also includes revenue under the terms of a long-term lease arrangement and related non-lease agreements with Bruce Power related to the Bruce nuclear generating stations. This revenue includes lease revenue, fees for nuclear waste management services, and revenue from heavy water sales and detritiation services. The segment also earns revenue from regulated isotope sales contracts and from supplying ancillary services to the electricity system from the nuclear stations operated by OPG. Additionally, the segment includes expenditures on a SMR facility at the DNNP site. In November 2021, the Province amended *Ontario Regulation 53/05* to prescribe such a facility as a regulated facility by the OEB.

### **Regulated – Nuclear Sustainability Services Segment**

OPG's Regulated – Nuclear Sustainability Services business segment reports the results of the Company's operations associated with the management of used nuclear fuel and L&ILW, the decommissioning of OPG's nuclear generating stations including the stations on lease to Bruce Power and other facilities, the management of the Nuclear Segregated Funds, and related activities including the inspection and maintenance of the waste storage facilities. Accordingly, accretion expense, which is the increase in the Nuclear Liabilities carried on the consolidated balance sheets in present value terms due to the passage of time, and earnings from the Nuclear Segregated Funds are reported under this segment.

As the nuclear generating stations operate over time, OPG incurs incremental costs related to used nuclear fuel and L&ILW, which increase the Nuclear Liabilities. OPG charges these incremental costs to current operations in the Regulated – Nuclear Generation business segment to reflect the cost of producing energy from the Darlington and Pickering nuclear generating stations and earning revenue under the Bruce Power lease arrangement and related agreements. Since the incremental costs increase the Nuclear Liabilities reported in the Regulated – Nuclear Sustainability Services business segment, OPG records an inter-segment charge between the Regulated – Nuclear Generation and the Regulated – Nuclear Sustainability Services business segments. The impact of the inter-segment charge is eliminated in the consolidated statements of income and balance sheets.

The Regulated – Nuclear Sustainability Services business segment is considered regulated because OPG's costs associated with the Nuclear Liabilities are included in the OEB's determination of regulated prices for electricity produced from the Darlington and Pickering nuclear generating stations.

Effective in the fourth quarter of 2021, the Regulated – Nuclear Waste Management business segment was renamed the Regulated – Nuclear Sustainability Services business segment.

### Regulated – Hydroelectric Generation Segment

OPG's Regulated – Hydroelectric Generation business segment operates in Ontario, generating and selling electricity from most of the Company's hydroelectric generating stations. The business segment comprises the results of the 54 regulated hydroelectric generating stations located across a number of major river systems in the province. Additionally, the business segment includes revenues from supplying ancillary services to the electricity system and other revenues from OPG's regulated hydroelectric stations.

### Contracted Hydroelectric and Other Generation Segment

The Contracted Hydroelectric and Other Generation business segment operates in Ontario and in the US, generating and selling electricity from the Company's non-regulated generating stations. The segment primarily includes generating facilities that operate under ESAs with the IESO or other long-term contracts. The majority of the facilities in the US currently supply energy and capacity into wholesale electricity markets. In Ontario, the current contracts for the thermal generating facilities are set to expire in 2024 and 2029, for the solar facility in 2039 and for the hydroelectric facilities over the 2059 to 2067 period. In the US, the current contracts have expiration dates ranging from 2022 to 2041.

The Contracted Hydroelectric and Other Generation business segment includes OPG's share of equity income from co-owned and minority-held electricity generating facilities, and revenues from supplying ancillary services to the electricity system and other revenues from the stations included in the segment.

### Atura Power Segment

The Atura Power business segment operates in Ontario, generating and selling electricity from the Company's fleet of combined-cycle generating stations. All of the generating facilities included in the segment operate under ESAs with the IESO or other long-term contracts. The segment also includes revenues from participation in the IESO's operating reserve markets and generation cost guarantee programs. Additionally, the segment includes expenditures on business development activities related to low-carbon hydrogen production.

Effective in the fourth quarter of 2021, the Contracted Gas Generation business segment was renamed the Atura Power business segment.

### Service Fees

OM&A expenses of the regulated electricity generating business segments and the Contracted Hydroelectric and Other Generation business segment include a service fee for the use of certain shared PP&E and intangible assets held within the Other category. The service fee is recorded as an increase to revenue of the Other category, but is eliminated in the consolidated statements of income.

The service fees included in OM&A expenses by business segment for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Regulated – Nuclear Generation	<b>65</b>	55
Regulated – Hydroelectric Generation	<b>10</b>	9
Contracted Hydroelectric and Other Generation	<b>6</b>	5
	<b>81</b>	69



Segment Income (Loss) For the Year Ended December 31, 2021 <i>(millions of dollars)</i>	Regulated			Unregulated			Elimination	Total
	Nuclear Generation	Nuclear Sustainability Services	Hydroelectric Generation	Contracted				
				Hydroelectric and Other Generation	Atura Power	Other		
Revenue	3,815	-	1,576	692	689	16	-	6,788
Leasing revenue	25	-	-	-	-	17	-	42
Other revenue	4	192	-	1	-	113	(263)	47
Total revenue	3,844	192	1,576	693	689	146	(263)	6,877
Fuel expense	251	-	337	52	234	-	-	874
Gross margin	3,593	192	1,239	641	455	146	(263)	6,003
Operations, maintenance and administration expenses	2,266	192	336	239	63	56	(263)	2,889
Depreciation and amortization expenses	611	-	200	147	112	62	-	1,132
Accretion on fixed asset removal and nuclear waste management liabilities	-	1,077	-	7	2	3	-	1,089
Earnings on nuclear fixed asset removal and nuclear waste management funds	-	(967)	-	-	-	-	-	(967)
Property taxes	27	-	1	16	2	2	-	48
Income from investments subject to significant influence	-	-	-	(2)	-	1	-	(1)
Other losses (gains)	90	-	4	12	1	(110)	-	(3)
Income (loss) before interest and income taxes	599	(110)	698	222	275	132	-	1,816
Net interest expense								233
<b>Income before income taxes</b>								1,583
Income tax expense								239
<b>Net income</b>								1,344

<b>Segment Income (Loss) For the Year Ended December 31, 2020</b> <i>(millions of dollars)</i>	<b>Regulated</b>			<b>Unregulated</b>			<b>Elimination</b>	<b>Total</b>
	<b>Nuclear Generation</b>	<b>Nuclear Sustainability Services</b>	<b>Hydroelectric Generation</b>	<b>Contracted Hydroelectric and Other Generation</b>	<b>Atura Power</b>	<b>Other</b>		
Revenue	4,549	-	1,548	660	405	6	-	7,168
Leasing revenue	25	-	-	-	-	18	-	43
Other revenue	-	134	-	-	-	92	(197)	29
<b>Total revenue</b>	<b>4,574</b>	<b>134</b>	<b>1,548</b>	<b>660</b>	<b>405</b>	<b>116</b>	<b>(197)</b>	<b>7,240</b>
Fuel expense	295	-	347	46	89	-	-	777
<b>Gross margin</b>	<b>4,279</b>	<b>134</b>	<b>1,201</b>	<b>614</b>	<b>316</b>	<b>116</b>	<b>(197)</b>	<b>6,463</b>
Operations, maintenance and administration expenses	2,337	134	324	233	43	28	(197)	2,902
Depreciation and amortization expenses	823	-	214	149	82	54	-	1,322
Accretion on fixed asset removal and nuclear waste management liabilities	-	1,041	-	7	1	5	-	1,054
Earnings on nuclear fixed asset removal and nuclear waste management funds	-	(928)	-	-	-	-	-	(928)
Property taxes	25	-	1	18	2	2	-	48
Income from investments subject to significant influence	-	-	-	(1)	(10)	-	-	(11)
Other losses (gains)	-	-	2	9	1	(6)	-	6
<b>Income (loss) before interest and taxes</b>	<b>1,094</b>	<b>(113)</b>	<b>660</b>	<b>199</b>	<b>197</b>	<b>33</b>	<b>-</b>	<b>2,070</b>
Net interest expense								307
<b>Income before income taxes</b>								<b>1,763</b>
Income tax expense								387
<b>Net income</b>								<b>1,376</b>

Selected Consolidated Balance Sheets information as at December 31, 2021 <i>(millions of dollars)</i>	Regulated			Unregulated			Total
	Nuclear Generation	Nuclear Sustainability Services	Hydroelectric Generation	Contracted Hydroelectric and Other Generation	Atura Power	Other	
Segment property, plant and equipment in-service, net	10,574	-	7,557	5,386	3,126	164	26,807
Segment construction in progress	2,656	-	418	375	-	71	3,520
Segment property, plant and equipment, net	13,230	-	7,975	5,761	3,126	235	30,327
Segment intangible assets in-service, net	25	-	2	147	115	140	429
Segment development in progress	19	-	-	-	-	28	47
Segment intangible assets, net	44	-	2	147	115	168	476
Segment goodwill	-	-	-	161	-	-	161
Segment fuel inventory	196	-	-	32	19	-	247
Segment materials and supplies inventory							
Current	102	-	-	1	-	-	103
Long-term	411	-	-	3	-	-	414
Nuclear fixed asset removal and nuclear waste management funds (current and non-current portions)	-	19,876	-	-	-	-	19,876
Loan receivable	-	-	-	-	-	911	911
Fixed asset removal and nuclear waste management liabilities	-	(23,115)	-	(139)	(48)	(113)	(23,415)

Selected Consolidated Balance Sheets information as at December 31, 2020 <i>(millions of dollars)</i>	Regulated			Unregulated			Total
	Nuclear Generation	Nuclear Sustainability Services	Hydroelectric Generation	Contracted Hydroelectric and Other Generation	Atura Power	Other	
Segment property, plant and equipment in-service, net	11,176	-	7,460	5,371	3,279	227	27,513
Segment construction in progress	1,826	-	279	139	-	53	2,297
Segment property, plant and equipment, net	13,002	-	7,739	5,510	3,279	280	29,810
Segment intangible assets in-service, net	22	-	8	151	122	126	429
Segment development in progress	11	-	-	-	-	31	42
Segment intangible assets, net	33	-	8	151	122	157	471
Segment goodwill	-	-	-	162	-	-	162
Segment fuel inventory	190	-	-	30	16	-	236
Segment materials and supplies inventory							
Current	91	-	-	1	-	-	92
Long-term	402	-	-	2	-	-	404
Nuclear fixed asset removal and nuclear waste management funds (current and non-current portions)	-	19,096	-	-	-	-	19,096
Loan receivable	-	-	-	-	-	913	913
Fixed asset removal and nuclear waste management liabilities	-	(22,621)	-	(127)	(47)	(152)	(22,947)

Segment Capital Expenditure <i>(millions of dollars)</i>	Regulated			Unregulated			Total
	Nuclear Generation	Nuclear Sustainability Services	Hydroelectric Generation	Contracted Hydroelectric and Other Generation	Atura Power	Other	
Year ended December 31, 2021							
Investment in property, plant and equipment and intangible assets	1,234	-	386	293	60	106	2,079
Net change in accruals and other non-cash items							(54)
Investment in property, plant and equipment and intangible assets - cash flow							2,025
Year ended December 31, 2020							
Investment in property, plant and equipment and intangible assets	1,205	-	289	179	9	142	1,824
Net change in accruals and other non-cash items							(59)
Investment in property, plant and equipment and intangible assets - cash flow							1,765

## 21. RELATED PARTY TRANSACTIONS

Given that the Province owns all of the shares of OPG, related parties include the Province and other entities controlled by the Province.

The related party transactions summarized below include transactions with the Province and the principal successors to the former Ontario Hydro's integrated electricity business, including Hydro One Limited (Hydro One), the IESO and the OEFC. Transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. As one of several wholly owned government business enterprises of the Province, OPG also has transactions in the normal course of business with various government ministries and organizations in Ontario that fall under the purview of the Province.

The related party transactions for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	2021		2020	
	Income	Expense	Income	Expense
Hydro One				
Electricity sales	13	-	6	-
Services	-	8	-	9
Dividends	6	-	6	-
Province of Ontario				
Change in Decommissioning Segregated Fund amount due to Province <sup>1</sup>	-	826	-	565
Change in Used Fuel Segregated Fund amount due to Province <sup>1</sup>	-	1,050	-	698
Hydroelectric gross revenue charge	-	104	-	108
OEFC				
Hydroelectric gross revenue charge	-	205	-	208
Interest expense on long-term notes	-	104	-	120
Income taxes	-	418	-	475
Property taxes	-	12	-	11
IESO				
Electricity related revenue	6,367	-	6,256	-
Fair Hydro Trust				
Interest income	33	-	33	-
	<b>6,419</b>	<b>2,727</b>	6,301	2,194

<sup>1</sup> The Nuclear Segregated Funds are reported on the consolidated balance sheets net of amounts recognized as due to the Province in respect of any excess funding and, for the Used Fuel Segregated Fund, the Province's rate of return guarantee. As at December 31, 2021 and 2020, the Nuclear Segregated Funds were reported net of amounts due to the Province of \$8,590 million and \$6,714 million, respectively.

Balances between OPG and its related parties as at December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Receivables from related parties		
Hydro One	<b>2</b>	1
IESO – Electricity related receivables	<b>548</b>	487
Fair Hydro Trust	<b>4</b>	4
OEFC	<b>3</b>	-
Province of Ontario	<b>1</b>	-
Loan receivable		
Fair Hydro Trust ( <i>Note 3</i> )	<b>911</b>	913
Equity securities		
Hydro One shares	<b>176</b>	172
Accounts payable, accrued charges and other payables		
Hydro One	<b>1</b>	2
OEFC	<b>88</b>	88
Province of Ontario	<b>6</b>	7
IESO – Electricity related payables	<b>8</b>	6
Long-term debt (including current portion)		
Notes payable to OEFC	<b>2,690</b>	2,875

OPG may hold Province of Ontario bonds and treasury bills in the Nuclear Segregated Funds and the OPG registered pension plan. As at December 31, 2021, the Nuclear Segregated Funds held \$1,709 million of Province of Ontario bonds (2020 – \$1,601 million) and \$13 million of Province of Ontario treasury bills (2020 – \$10 million). As of December 31, 2021, the OPG registered pension plan held \$89 million of Province of Ontario bonds (2020 – \$50 million) and \$15 million of Province of Ontario treasury bills (2020 – nil). These Province of Ontario bonds and treasury bills are publicly traded securities and are measured at fair value. OPG jointly oversees the investment management of the Nuclear Segregated Funds with the Province.

## 22. NET CHANGES IN NON-CASH WORKING CAPITAL BALANCES

The net changes in non-cash working capital balances for the years ended December 31 were as follows:

<i>(millions of dollars)</i>	<b>2021</b>	<b>2020</b>
Receivables from related parties	<b>(66)</b>	20
Fuel inventory	<b>(9)</b>	13
Materials and supplies	<b>14</b>	21
Prepaid expenses	<b>(32)</b>	7
Other current assets	<b>(24)</b>	(34)
Accounts payable, accrued charges and other payables	<b>176</b>	76
Net changes to non-cash working capital balances	<b>59</b>	103

### 23. NON-CONTROLLING INTEREST

#### Lower Mattagami LP

LMLP is a limited partnership between OPG and Amisk-oo-Skow Finance Corporation, a corporation wholly owned by the Moose Cree First Nation. The principal business of the partnership is the development, construction, ownership, operation and maintenance of hydroelectric generating facilities on the Lower Mattagami River located in Ontario, including the existing Little Long, Harmon and Kipling generating stations. OPG owns approximately 75 percent of the equity interest in LMLP. OPG consolidates the results of LMLP in its consolidated financial statements and reports the equity interest of the other partner as non-controlling interest.

#### PSS Generating Station LP

PSS is a limited partnership between OPG and a corporation wholly owned by the Taykwa Tagamou Nation. The principal business of the partnership is the development, construction, ownership, operation and maintenance of the 28 MW Peter Sutherland Sr. hydroelectric GS on the New Post Creek located in Ontario. OPG owns approximately 67 percent of the equity interest in PSS. OPG consolidates the results of PSS in its consolidated financial statements and reports the equity interest of the other partner as non-controlling interest.

#### Nanticoke Solar LP

Nanticoke Solar LP (NSLP) is a partnership between OPG, a corporation wholly owned by the Six Nations of the Grand River Development Corporation, and the Mississaugas of the Credit First Nation. The partnership operates a 44 MW solar facility at OPG's former Nanticoke GS site and adjacent lands located in Ontario. OPG owns 80 percent of the equity interest in NSLP. OPG consolidates the results of NSLP in its consolidated financial statements and reports the equity interest of the other partners as non-controlling interest.

#### Little Falls Hydroelectric Associates, LP

OPG, through Eagle Creek, has an 83 percent interest in the Little Falls Hydroelectric Associates, LP. The partnership operates the 14 MW Little Falls hydroelectric GS located in New York State, United States. OPG consolidates the results of Little Falls Hydroelectric Associates, LP in its consolidated financial statements and reports the equity interest of the other partners as non-controlling interest.

### 24. RESEARCH AND DEVELOPMENT

For the year ended December 31, 2021, research and development expenses of \$48 million (2020 – \$116 million) were charged to OM&A expenses.

### 25. ATURA POWER AND TC ENERGY SETTLEMENT AGREEMENT

In April 2020, OPG, under a wholly-owned subsidiary operating as Atura Power, acquired a portfolio of combined-cycle natural gas-fired plants in Ontario from TC Energy Corporation (TC Energy) for approximately \$2.8 billion, inclusive of customary closing adjustments. The transaction was treated as an asset acquisition, as substantially all of the fair value of the assets acquired was concentrated within the plant assets. The portfolio included the Napanee GS, the Halton Hills GS, and the remaining 50 percent interest in the Portlands Energy Centre. In connection with the closing of the acquisition, certain post-closing activities at the acquired Napanee GS were identified as an obligation of TC Energy, including remediation of certain plant asset components. The fair value of the PP&E acquired was recorded on OPG's consolidated balance sheet reflecting future operations of Napanee GS assuming successful remediation of the plant asset components.



Following a period of negotiations, in March 2021, Atura Power and TC Energy executed a settlement agreement for a reduction of \$220 million to the purchase price consideration in exchange for the settlement of certain post-closing terms and conditions, including TC Energy's obligations in respect of post-closing activities at the Napanee GS. The proceeds received under the settlement agreement were recorded as a reduction to net assets in the first quarter of 2021, with no immediate income statement impact.

## **26. SALE OF NON-CORE REAL ESTATE SITES**

OPG has executed agreements to sell the premises located at 800 Kipling Avenue in Toronto, Ontario and at 2655 Lakeshore Road, in the Town of Port Hope, Ontario. The after-tax gain on sale expected to be recognized upon completing the transactions, including the impact of revisions to related AROs, is estimated to be in excess of \$140 million in total for both sites, subject to certain closing conditions. The sales are expected to be completed in the first half of 2022. As at December 31, 2021, the assets are held within the Other category.